

Greg Bentley, CEO David Hollister, CFO



Disclaimer

- This presentation includes forward-looking statements regarding the future results of operations and financial position, business strategy and plans and objectives for future operations of Bentley Systems, Incorporated (the "Company", "we", "us" and words of similar import). All such statements contained in or made during this presentation, other than statements of historical facts, are forward-looking statements. The words "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect" and similar expressions are intended to identify forward-looking statements. We have based these forward-looking statements largely on our current expectations, projections and assumptions about future events and financial trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to a number of risks, uncertainties and assumptions, and there are a significant number of factors that could cause actual results to differ materially from statements made in or during this presentation including: current and potential future impacts of the COVID-19 pandemic on the global economy and our business, and consolidated financial statements; adverse changes in global economic and/or political conditions; political, economic, regulatory and public health and safety risks and uncertainties in the countries and regions in which we operate, including the potential impact of any proposed or final infrastructure bill in the United States; failure to retain personnel necessary for the operation of our business or those that we acquire; changes in the industries in which our accounts operate; the competitive environment in which we operate; the quality of our products; our ability to develop and market new products to address our accounts' rapidly changing technological needs; changes in capital markets and our ability to access financing on terms satisfactory to us or at all; our ability to integrate acquired businesses successfully; our ability to identify and consummate future investments on terms satisfactory to us or at all; and other risks and uncertainties described in our reports filed from time to time with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2020 and subsequent Forms 10-Q.
- The forward-looking statements made in this presentation are made as of November 9, 2021. If this presentation is reviewed after November 9, 2021, even if made available by us, on our website or otherwise, it may not contain current or accurate information. We disclaim any obligation to update or revise any forward-looking statement based on new information, future events or otherwise.
- Revenue metrics are presented under Accounting Standard Codification ("ASC") 606, unless stated otherwise.
- This presentation includes certain non-GAAP financial measures, including Adjusted EBITDA and Adjusted EBITDA Margin. Non-GAAP financial measures such as Adjusted EBITDA and Adjusted EBITDA Margin should be considered only as supplemental to, and not as superior to, financial measures prepared in accordance with GAAP. Please refer to the Appendix of this presentation for a reconciliation of the non-GAAP financial measures included in this presentation to the most directly comparable financial measures prepared in accordance with GAAP



21Q3 Operating Results...

Greg Bentley, CEO November 9, 2021



Agenda







November 9, 2021 |

Investor Contact: Ankit Hira or Ed Yuen Solebury Trout for Bentley Systems 1-610-458-2777

> Media Contact: Carey Mann carey.mann@bentley.com 1-610-458-3170

Bentley Systems Announces Operating Results for the Third Quarter of 2021

EXTON, Pa. (November 9, 2021: Bentley Systems, Incorporated (Nasdaq: BSY) ("Bentley Systems" or the Company"), the infrastructure engineering software company, today announced operating results for its third guarter and nine months ended September 30, 2021.

Third Quarter 2021 Financial Results:

- GAAP total revenues were \$248.5 million, and adjusted total revenues were \$251.4 million, up 23.7% year-over-year;
- GAAP subscriptions revenues were \$212.2 million, and adjusted subscriptions revenues were \$215.1 million, up 24.0% year-over-year;
- Last twelve-month recurring revenues were \$786.1 million, up 15.1% year-over-year;
- Last twelve-month recurring revenues dollar-based net retention rate was 106% (calculated under Topic 606), compared to 110% (calculated under Topic 605) for the same period last year;
- Last twelve-month account retention rate was 98% (calculated under Topic 606), compared to 98% (calculated under Topic 605) for the same period last year;
- Annualized Recurring Revenue ("ARR") was \$903.8 million as of September 30, 2021, representing a constant currency ARR growth rate of 26% from September 30, 2020;
- GAAP operating loss was \$40.4 million, compared to GAAP operating income of \$5.3 million for the same period last year. The third quarter of 2021 GAAP operating loss was due to a one-time compensation charge of \$90.7 million resulting from a modification of our deferred compensation plan;





Tone of Business



Media Contact: Carey Mann carey.mann@bentley.com 1-610-458-3170

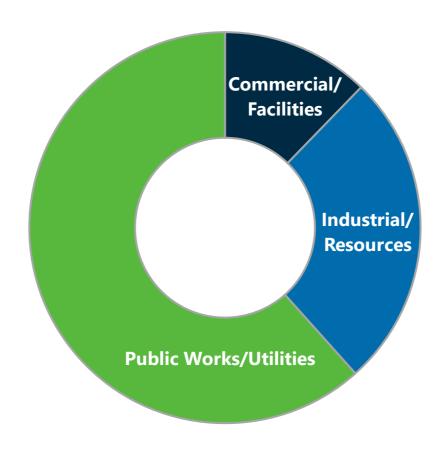
November 9, 2021 |

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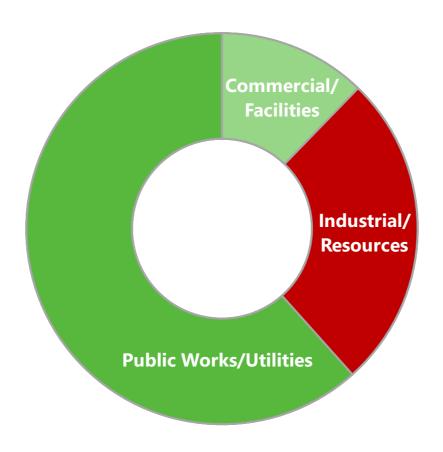














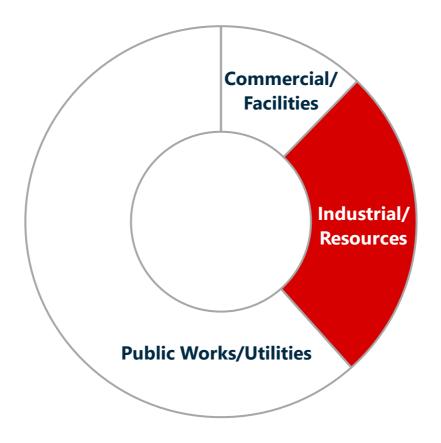
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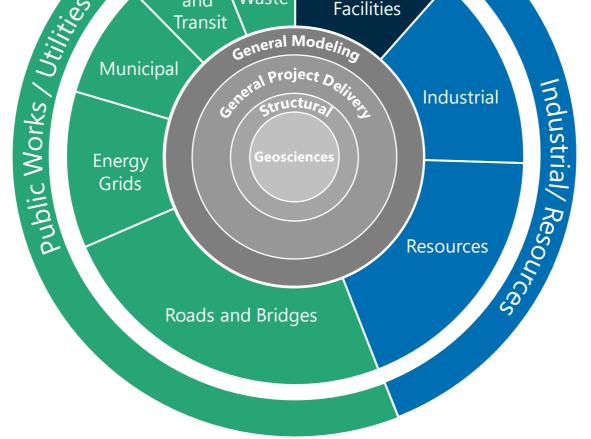






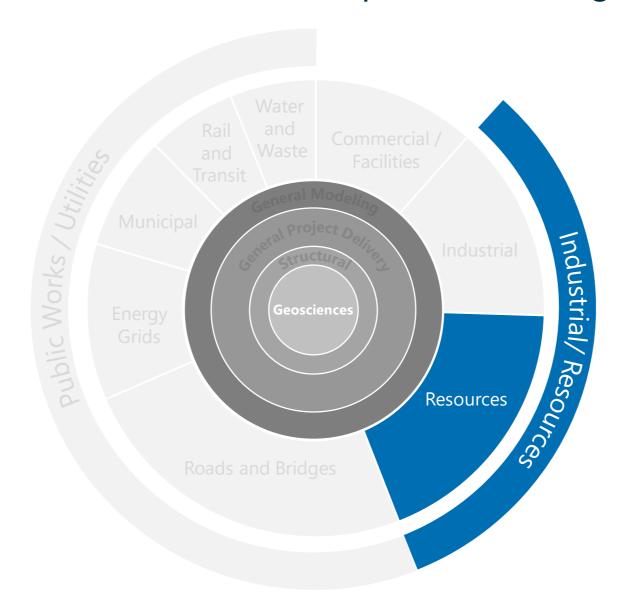
ARR by Infrastructure Sector and Discipline (Including Seeque)







ARR by *Infrastructure Sector and Discipline (Including Seequent)*





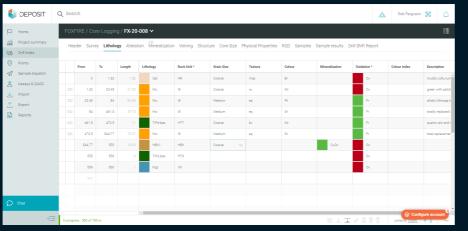
Press Release
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+1 203 805 0432
Christine.Byrne@bentley.com
Follow us on Twitter:
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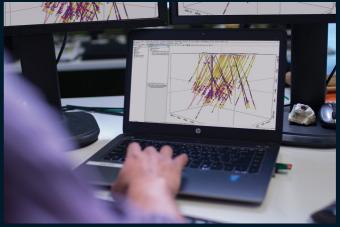
September 14, 2021 |

Bentley Systems Announces Seequent's Acquisition of Minalytix

Integrating Cloud-based Drill Hole and Sample Data Platform with Geophysics and Geology Data Management and Modeling Tools, to Help Find World-Class Deposits

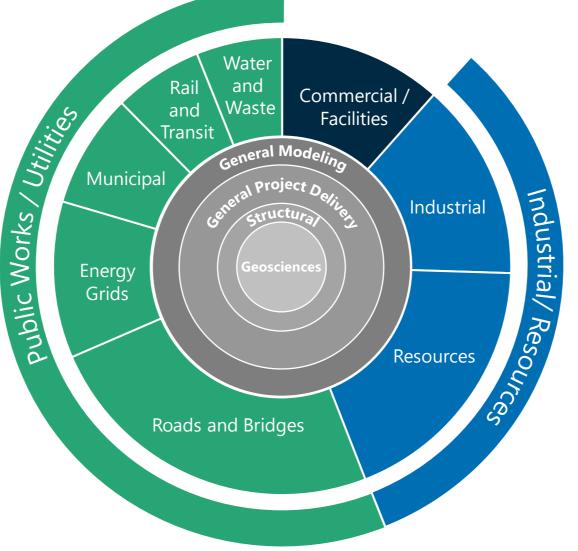
EXTON, Pa. September 14, 2021: Bentley Systems, Incorporated (Nasdaq: BSY), the infrastructure engineering software company, today announced that its Seequent business unit has acquired Canadian software company Minalytix, the developer of MX Deposit. The acquisition extends Seequent's cloud capabilities and solutions for mining, including greenfield exploration, resource development, and mining production. Prior to the transaction, Seequent held a minority shareholding in Minalytix, and its partnership included exclusive global rights to sell MX Deposit.



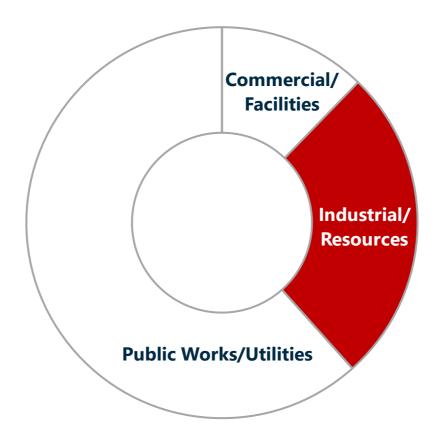


ARR by Infrastructure Sector and Discipline (Including Seeque)















November 9, 2021 |

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Revenues by Infrastructure Lifecycle: Notable New Business Growth



AssetWise 4D Analytics

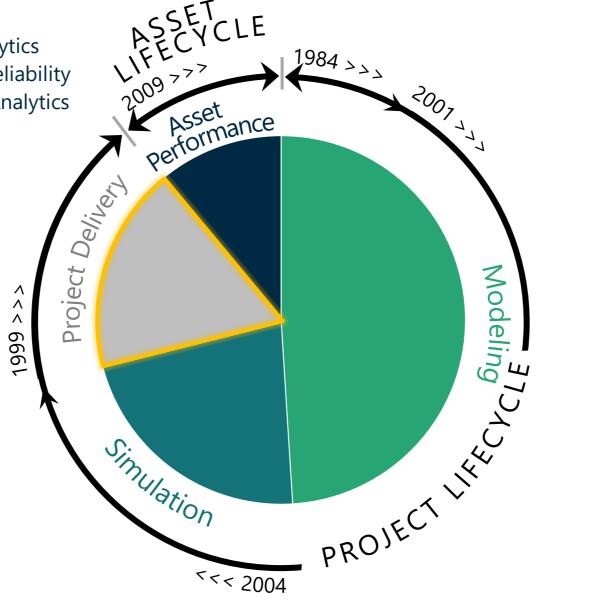
AssetWise Asset Reliability

AssetWise Linear Analytics

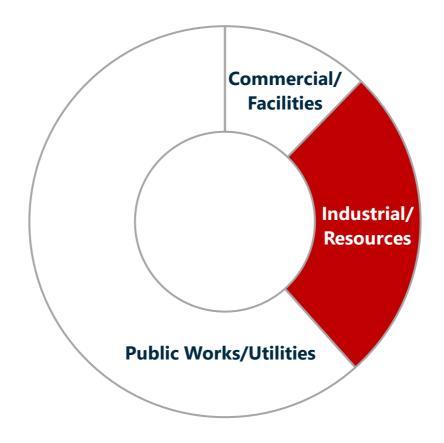
SUPERLOAD

ProjectWise

- ProjectWise 365
- SYNCHRO
- STAAD
- RAM
- PLAXIS
- LEAP
- LEGION
- CUBE
- SITEOPS
- SACS
- MOSES
- AUTOPIPE

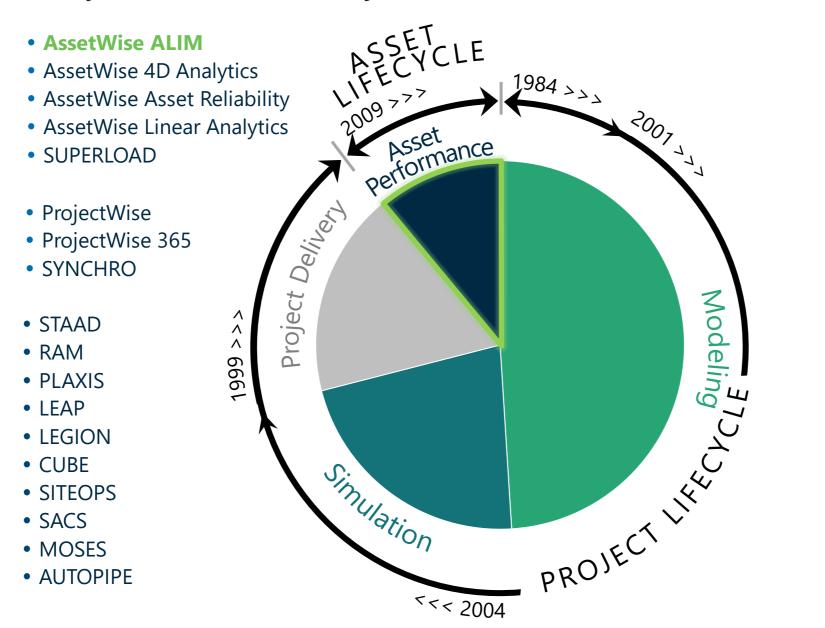


- MicroStation
- OpenPlant
- OpenBuildings
- OpenRoads
- OpenRail
- OpenSite
- OpenBridge
- OpenFlows
- OpenUtilities
- OpenCities
- OpenTower
- OpenWindPower
- OpenComms



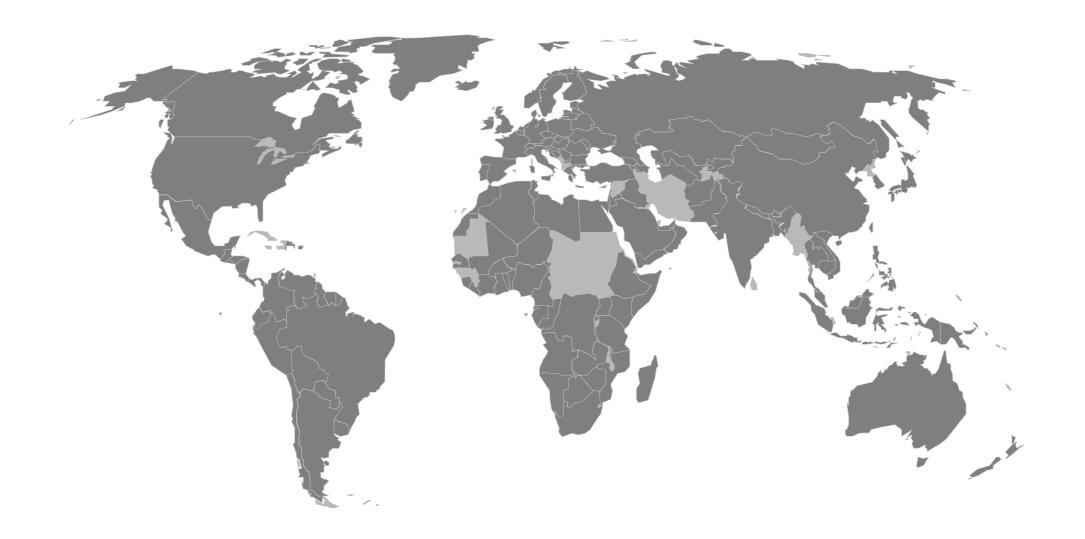


Revenues by Infrastructure Lifecycle: Notable New Business Growth



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Comprehensiveness Across Geographies





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November 9, 2021 |

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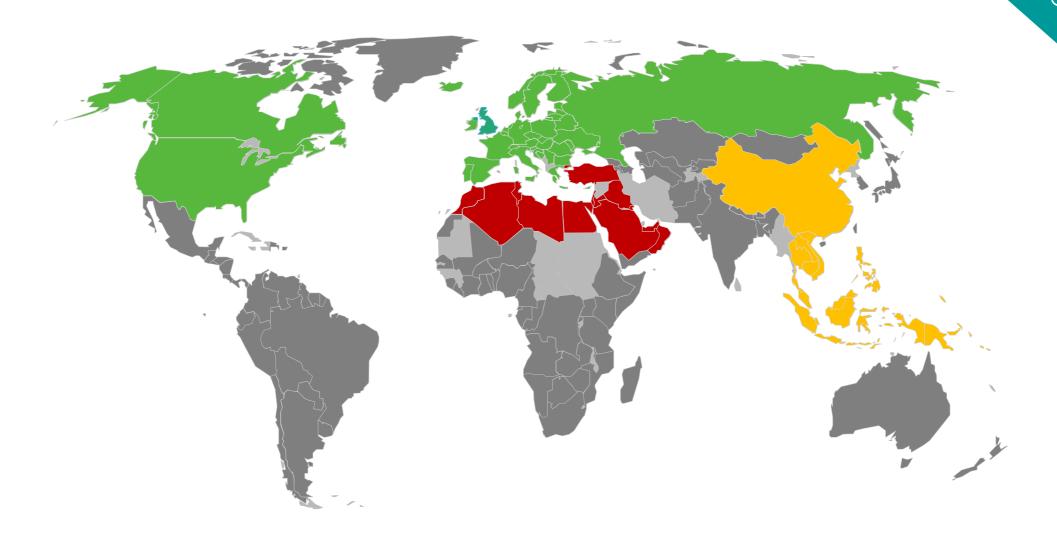
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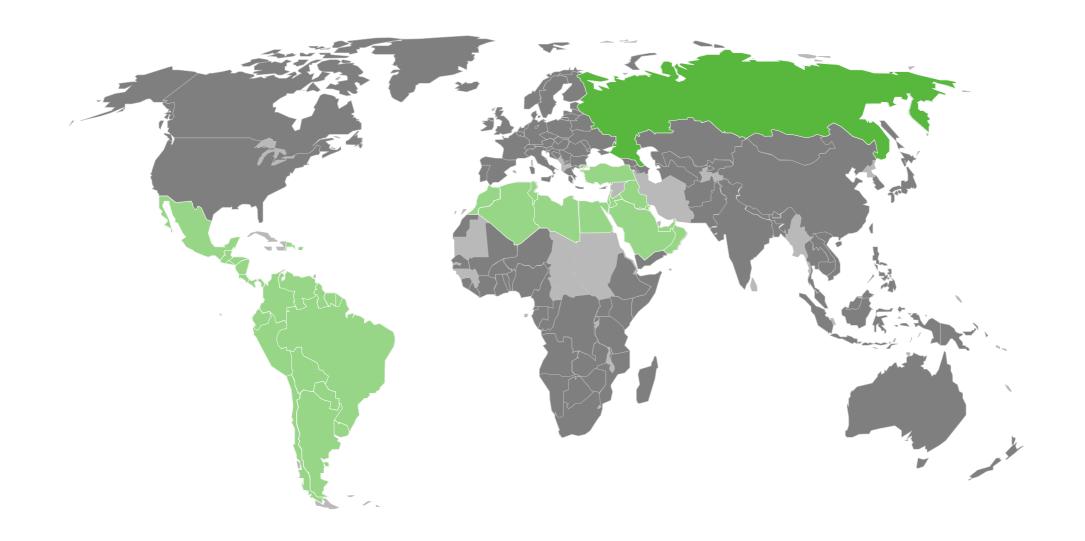
Comprehensiveness Across Geographies: Notable New Business Growth





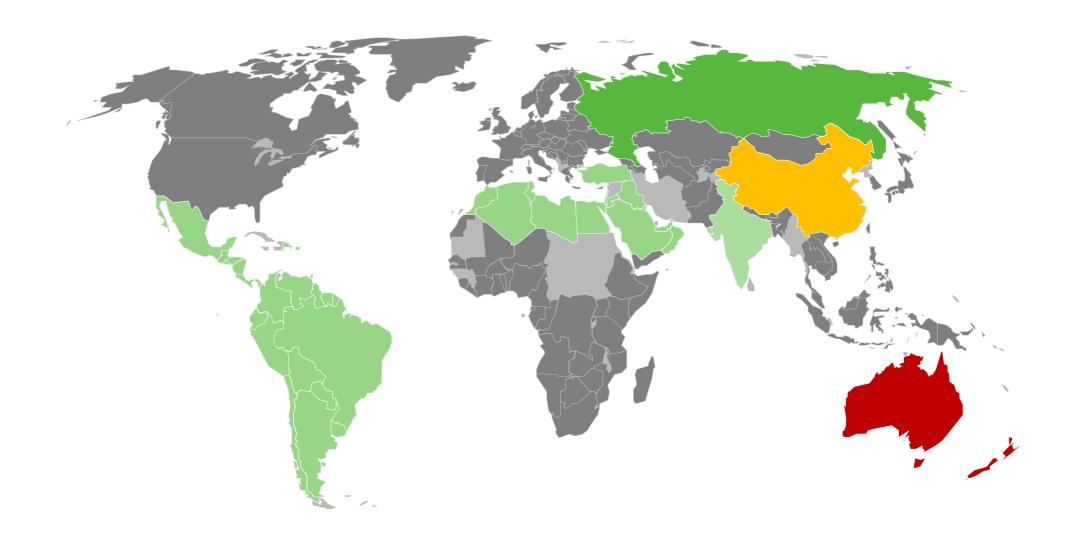


Comprehensiveness Across Geographies: New Business Growth

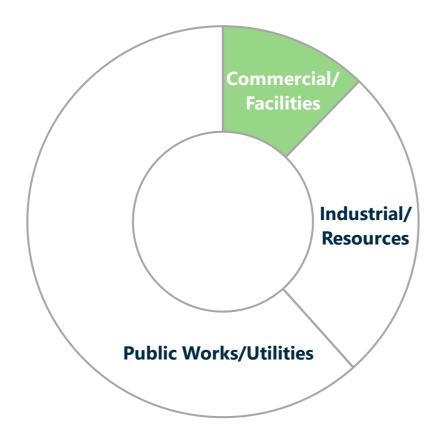




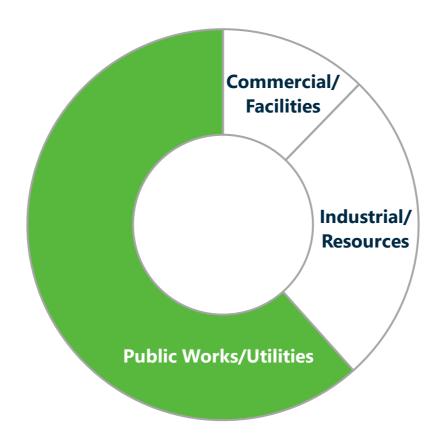
Comprehensiveness Across Geographies: New Business Growth













Revenues by Infrastructure Lifecycle: Notable New Business Growth

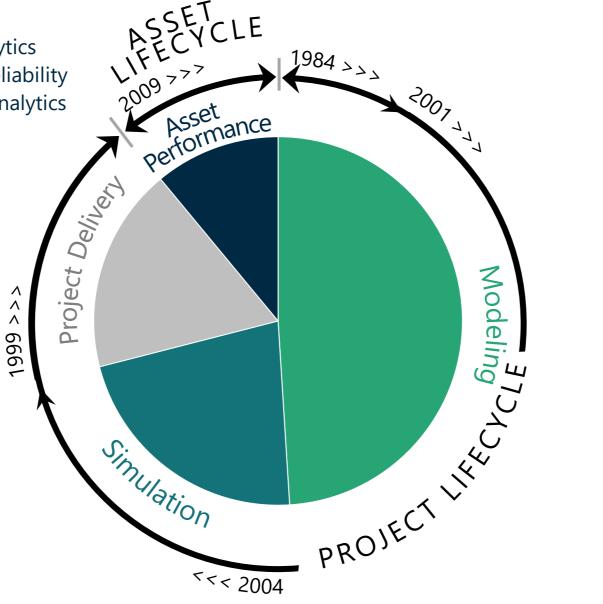


AssetWise Asset Reliability

AssetWise Linear Analytics

SUPERLOAD

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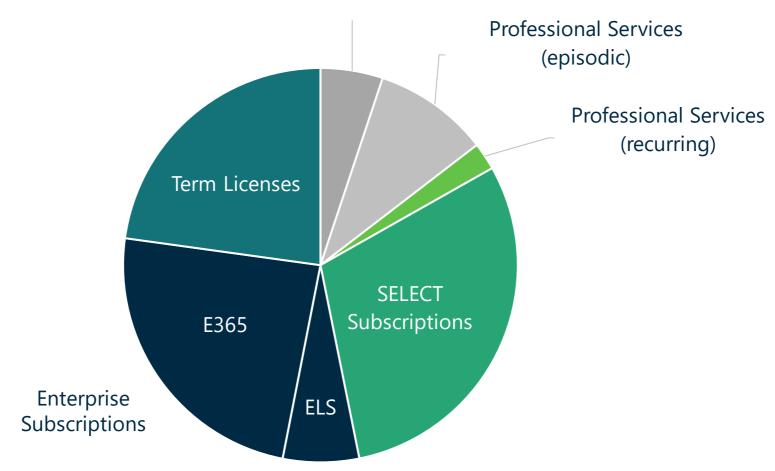






Revenues by Commercial Model

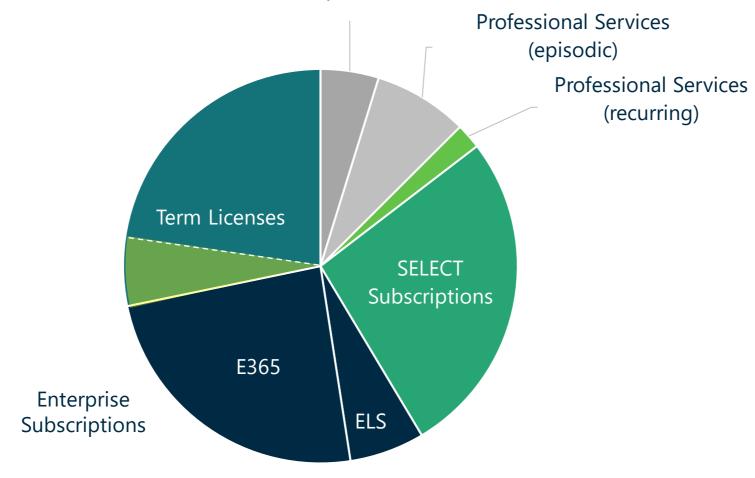






Revenues by Commercial Model

Perpetual License Sales





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Revenues by Infrastructure Lifecycle: Notable New Business Growth



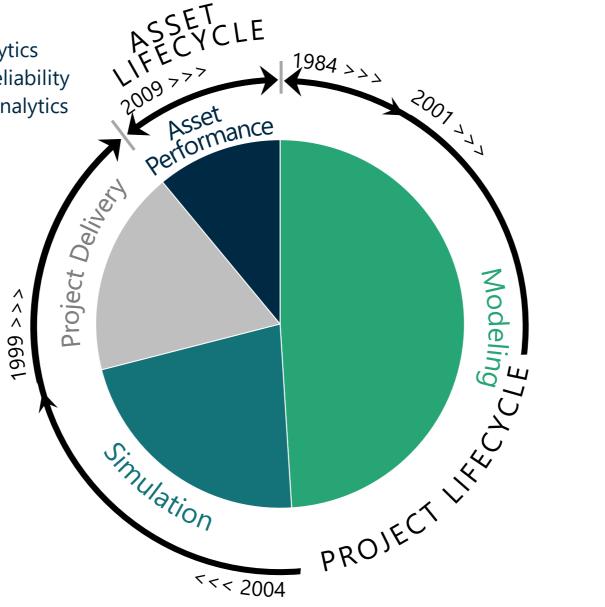
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SUPERLOAD

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SYNCHRO YII Trend

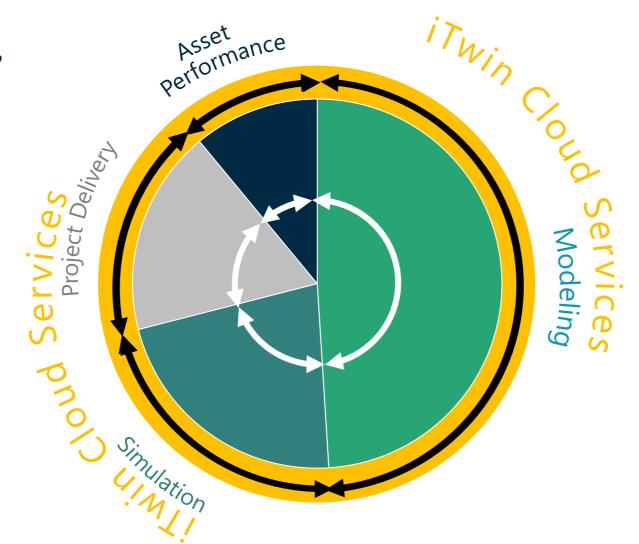


28% Credit SYNCHRO

Revenues by *Infrastructure Lifecycle* - (Mainstreaming Digital Twins)

Asset Performance
Digital Twins

4D Construction
Digital Twins



Project Digital Twins





iTwin Platform YII Trend



26% Credit iTwin Platform



Corporate Developments





Starting November 1, join us each week to watch the 2021 *Going Digital Awards in Infrastructure* finalist presentations in these categories!





CITIES
November 15

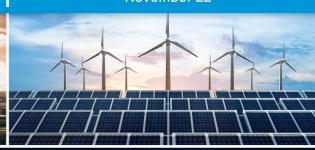
ENERGY AND WATER

November 22









Join us at yii.bentley.com





September 20, 2021 |

Press Release
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+1 203 805 0432
Christine.Byrne@bentley.com
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Bentley Systems Announces Finalists for the 2021 Going Digital Awards in Infrastructure

Finalists Also Announced for the Student Future Infrastructure Star Challenge

EXTON, Pa. – September 20, 2021: Ber tley Systems, Incorporated (Nasdaq: BSY), the infrastructure engineering software company, today announced the finalists for the 2021 Going Digital Awards in Infrastructure. The annual awards program honors the extraordinary work of Bentley software users advancing infrastructure design, construction, and operations throughout the world. Sixteen independent jury panels selected the 57 finalists from nearly 300 nominations submitted by more than 230 organizations from 45 countries encompassing 19 categories.

Winners of the student Future Infrastructure Star Challenge will also be announced. This challenge provided students from around the world a platform to develop a concept or an idea of how they can change the world with infrastructure. Five independent jury panels of Bentley experts selected the Top 10 finalists from 144 project submissions from 61 countries representing different infrastructure domains. Winners will be selected by a panel of Bentley and external expert judges. View the Future Infrastructure Star Challenge finalists.

New this year, all winners will be revealed during keynete procentations on December 2, 2021, as part of the Year in Infrastructure. This series of virtual event runs from November 1 through December 2, 2021, see below for highlights.

To watch the Going Digital Awards in Infrastructure finalists present their projects in their category on November 1, 8, 15, and 22, visit <u>vii.bentley.com</u>. Hear from the people behind these extraordinary infrastructure projects as they tell their stories of leveraging digital advancements to achieve unprecedented outcomes.

To register, visit <u>vii.bentley.com</u>





Congratulations to the Finalists in the *Mobility* Categories!



Bridges

CCCC Third Harbor Engineering Co., Ltd.

China

Hatch Australia

New York State Department of Transportation United States of America



Rail and Transit

Network Rail + Jacobs United Kingdom

PT. MRT Jakarta (Perseroda)

Indonesia

Western Program Alliance

Australia



Road and Rail Asset Performance

Wisconsin Department of Transportation

United States of America

Collins Engineers, Inc. *United States of America*

Province of Manitoba,
Department of Infrastructure



Roads and Highways

Larsen and Toubro – Transportation Infrastructure IC

PT. Hutama Karya (Persero)

Indonesia

Sichuan Highway Planning, Survey, Design and Research Institute Ltd., Sichuan Lexi Expressway Co., Ltd.



Structural Engineering

Arab Engineering Bureau

Qatar

HDR and the PennFIRST Team

United States of America

Louis Berger SAS (A WSP Company) India



November 1, 2021



Congratulations to the Finalists in the Project Delivery Categories!



Digital Construction

Clark Construction Group, LLC
United States of America

Qitaihe Jianhe Investment and Construction Management Co., Ltd., Heilongjiang Big Data Industrial Development Co., Ltd.

Zachry Industrial, Inc., a Zachry Group Company Canada



Geotechnical Engineering

China Water Resources
Beifang Investigation,
Design and Research Co. Ltd

Research Center of Construction – Gersevanov Research Institute of Bases and Underground Structures (NIIOSP)

Russian Federation

Royal Haskoning DHV
Netherlands



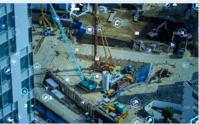
Manufacturing

Dow Chemical
United States of America

Shenyang Aluminum & Magnesium Engineering & Research Institute Co., Ltd

WISDRI Engineering & Research Incorporation

Limited



Project Delivery Information Management

Mott MacDonald Systra JV with Balfour Beatty Vinci United Kingdom

Riverlinx CJV
United Kingdom

WSP Australia



November 8, 2021



Congratulations to the Finalists in the Cities Categories!



Buildings and Campuses

Arab Engineering Bureau
Oatar

Center for Industrial Technological Studies and Services No. 33

Volgogradnefteproekt, LLC

Russian Federation



Digital Cities

Hubei International Logistics Airport Co., Ltd., Shenzhen S.F. Taisen Holdings (Group) Co., Ltd., Airport Construction Engineering Co., Ltd.

University of Birmingham

United Kingdom

CSCEC AECOM Consultants Co., Ltd.



Land and Site Development

Korea Land and Housing Corporation, BasisSoft, Inc

Korea, Republic of

Liaoning Water Conservancy and Hydropower Survey and Design Research Institute Co., Ltd.

Pennoni

China

United States of America



Reality Modeling

HDR

United States of America

La Société Wallonne des Eaux Belgium

Singapore Land Authority
Singapore



November 15, 2021



Congratulations to the Finalists in the *Energy* Categories!



Mining and Offshore Engineering

CNOOC Energy Development Design and R&D Center

> Fujian Yongfu Power Engineering Co., Ltd.

> > Polyus

Russian Federation



Power Generation

Capital Engineering and Research Incorporation Ltd.

PowerChina ZhongNan Engineering Corporation Limited

China

Shandong Province Metallurgical Engineering Co., Ltd.

China



Utilities and Communications

Mott MacDonald and National Grid

United Kingdom

PESTECH International Berhad

Malaysia

PowerChina Hubei Electric Engineering Co., Ltd.



Utilities and Industrial Asset Performance

Itafos Conda LLC
United States of America

Canadian Energy Company Canada



November 22, 2021



Congratulations to the Finalists in the Water Categories!



Water and Wastewater Treatment Plants

Brown and Caldwell
United States of America

Jacobs Engineering
United States of America

L&T Construction



Water, Wastewater, and Stormwater Networks

ATLC Infraconsultants
Pvt. Ltd

Companhia Águas de Joinville (CAJ)

Maynilad Water Services Inc.

Philippines

Bentley®



Building Infrastructure **Better**

Advancing our Projects Through Digital Technologies

December 2

We will focus on how going digital advances our projects and skillsets, including by presenting the much-anticipated 2021 Going Digital Awards in Infrastructure. Join us as we recognize the outstanding projects in 19 categories as judged by independent jurors.

Register now at yii.bentley.com



Nicholas Cumins Chief Product Officer Bentley Systems



Katriona Lord-Levins Chief Success Officer Bentley Systems

Bentley*



Building Better Infrastructure

Advancing our Organizations and Infrastructure Assets

December 1

We will focus on how going digital advances the resilience and adaptation of our organizations and infrastructure assets. We will recognize Founders Honorees whose projects represent advancements in sustainability and infrastructure innovations.

Register now at yii.bentley.com



Keith Bentley CTO Bentley Systems



CEO
Siemens Smart
Infrastructure





Rodrigo Fernandes
Director of ES(D)G Empowering Sustainable
Development Goals
Bentley Systems



Santanu Das
SVP, Chief Acceleration Officer

Rentley Systems

Bentley



Your Guide to The Year in Infrastructure 2021

Join Carey Mann, VP Investor Relations, and Shannon Clemons, VP Engagement Marketing for a detailed overview of The Year in Infrastructure 2021

November 29

You'll learn about the keynotes and each of the tracks that celebrate the extraordinary work behind the world's most innovative infrastructure projects. You'll deepen your understanding of the implications of the Bipartisan infrastructure bill and learn about the latest innovations from Bentley. We'll cover the can't miss sessions, and help you to shape your agenda to the topics most of interest to you.

Register now



Carey Mann VP, Investor Relations Bentley Systems



Shannon Clemons VP, Engagement Marketing Bentley Systems

Bentley®



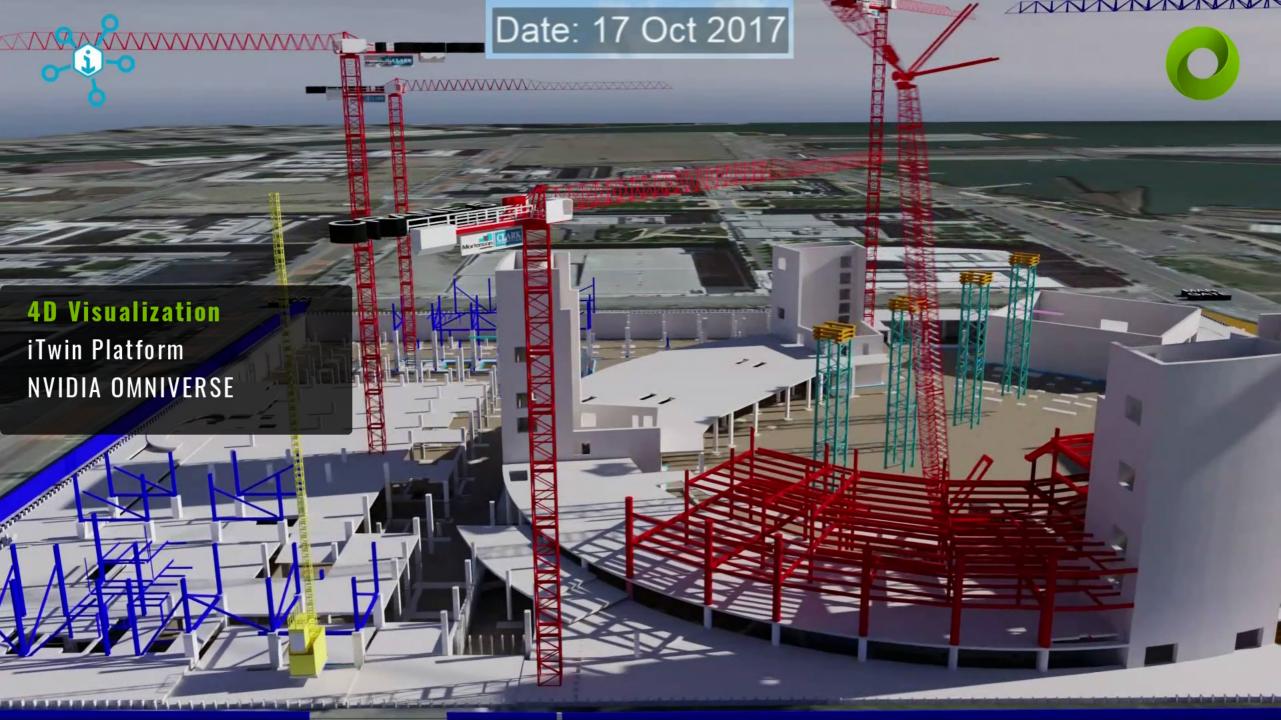
Announcing Early Access Bentley iTwin for NVIDIA Omniverse

Physically accurate 4D visualization of infrastructure digital twins

Supports 4D design review and construction simulation

Early access now available from Bentley Systems







The industry is moving in a positive direction toward more automated and sophisticated tools that improve client outcomes. Jacobs is proud to partner with Bentley in leveraging tools like iTwin linked with NVIDIA Omniverse to achieve strong results for our clients.

- Donna DeMarco, Plant Information Modeling, **JACOBS**



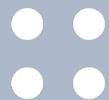
Announcing Early Access Bentley iTwin for NVIDIA Omniverse

Physically accurate 4D visualization of infrastructure digital twins

Supports 4D design review and construction simulation

Early access now available from Bentley Systems





2021 AEC Going Digital CEO Sentiment Survey

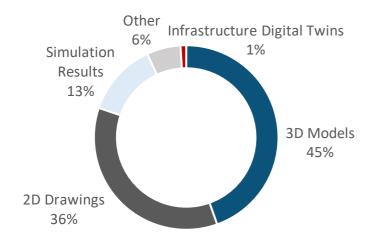
October 2021



Deliverables Prioritized by Clients: Today vs Three Years

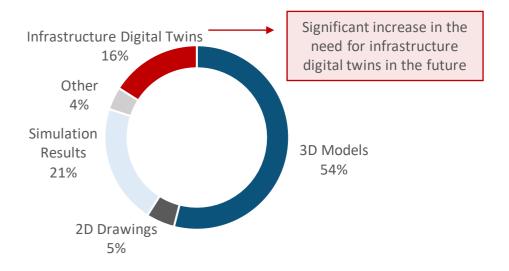
Today

Based on priority 1 rank



In Three Years

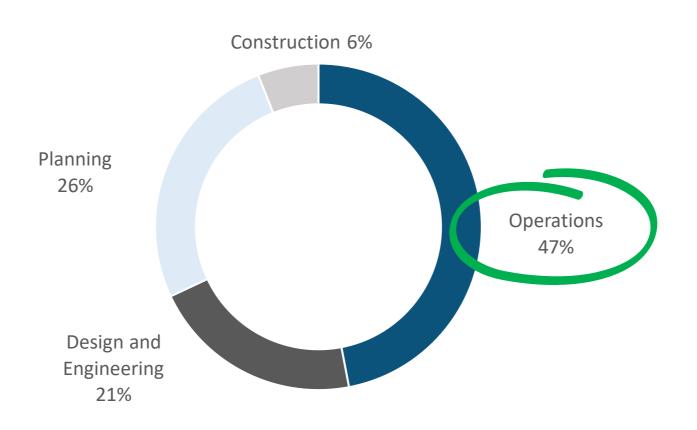
Based on priority 1 rank



Significant increase in client priority to deliver digital twins and 3D models, with a reduced emphasis on delivering 2D Drawings

Where Will Infrastructure Digital Twins Be Most Valuable?

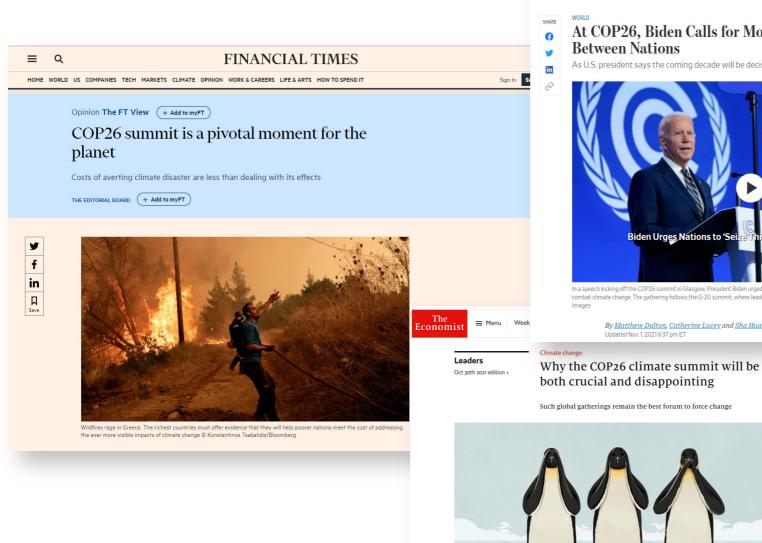
Firms who Ranked Digital Twins as a Priority in 3 Years



Market Value Attributable to Digital Initiatives

Gross Revenue (\$mm)	Today	3 Years	10 Years	Generation		
>\$500	10%	25%	43%	56%		
\$100-500	8%	17%	28%	41%		
\$25-100	7%	18%	33%	49%		
<\$25	16%	23%	37%	47%		
Overall	10%	20%	34%	47%		

"COP26" - Summit in Glasgow





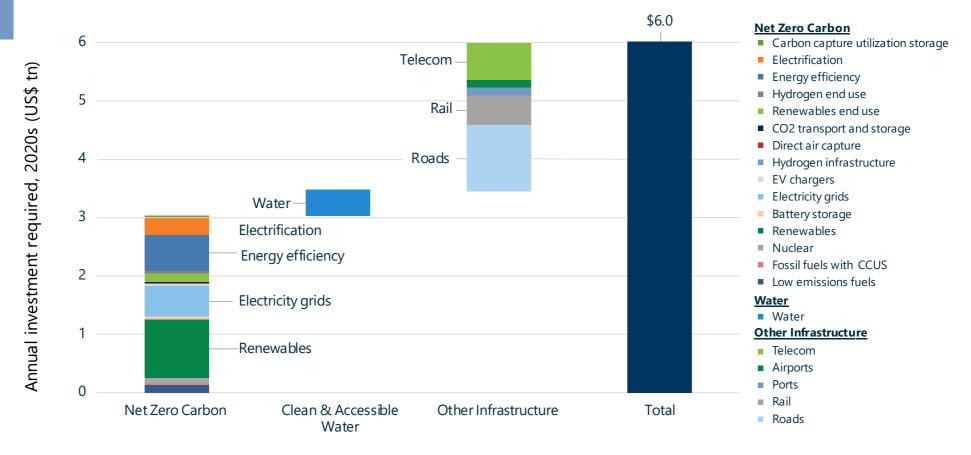


Subscribe Sign In



Goldman Sachs

Annual Green Capex to Meet Global Net Zero, Infrastructure, and Clean Water Goals

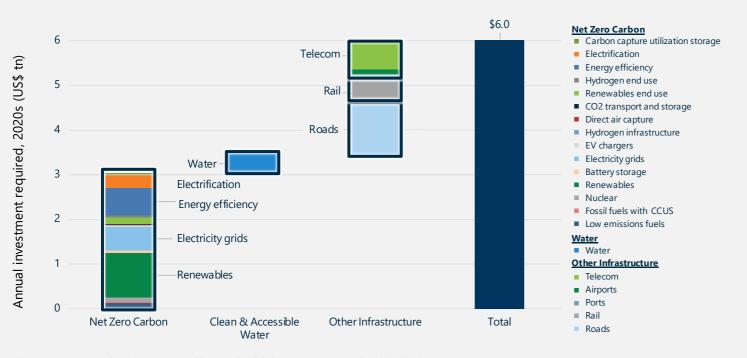


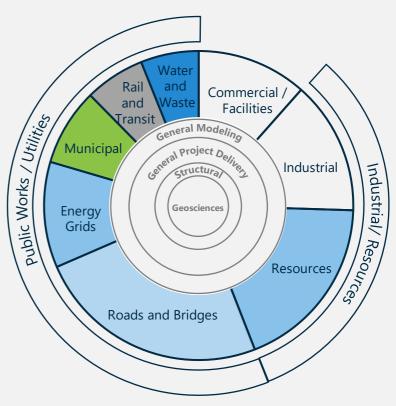
Source: IEA, OECD, McKinsey & Company, Goldman Sachs Global Investment Research – 2021/10/11





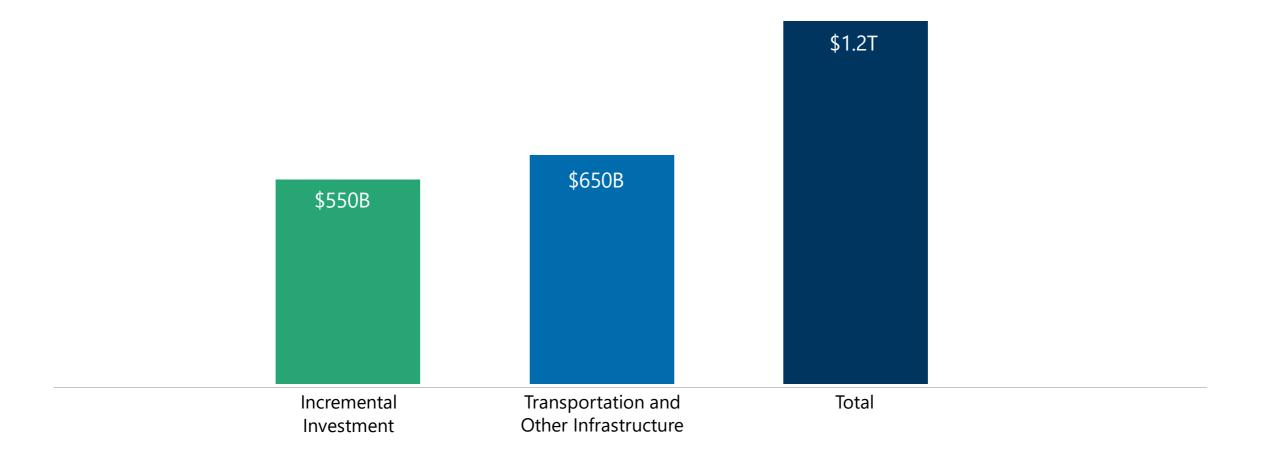
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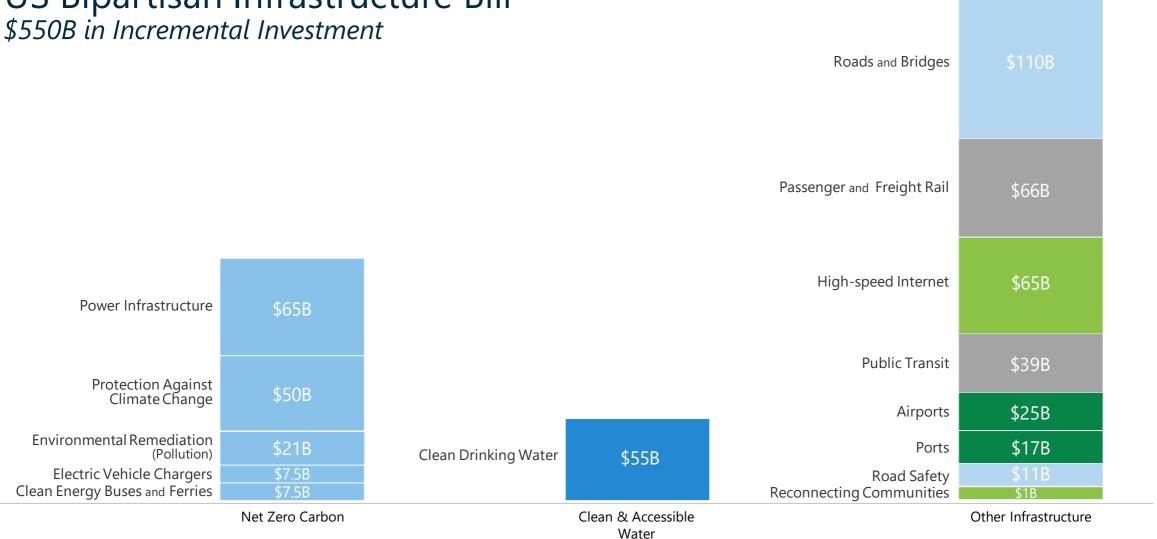


Source: IEA, OECD, McKinsey & Company, Goldman Sachs Global Investment Research – 2021/10/11

US Bipartisan Infrastructure Bill \$1.2T Total Investment

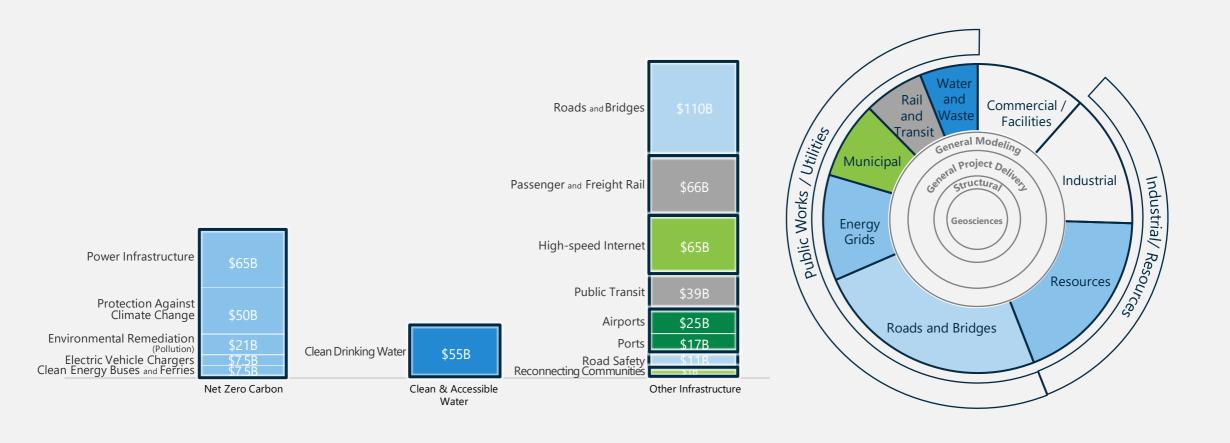


US Bipartisan Infrastructure Bill





US Bipartisan Infrastructure Bill \$550B in Incremental Investment







November 9, 2021 |

Bentley Systems Announces Executive Promotions of Nicholas Cumins and Werner Andre to become respectively COO and CFO, for 2022

David Hollister to Assume New Role as Chief Investment Officer

EXTON, Pa. - November 9, 2021: Bentley Systems, Incorporated (Nasdag: BSY), the infrastructure engineering software company, today announced executive promotions effective January 1, 2022. Nicholas Cumins, currently Chief Product Officer, will assume the newly created role of Chief Operating Officer, adding responsibilities for BSY's sales and marketing, user success, and business operations. Werner Andre will be promoted to Chief Financial Officer, while remaining the designated Chief Accounting Officer. Current CFO David Hollister will assume the new role of Chief Investment Officer. All will report to CEO Greg Bentley.

Greg Bentley said "Since joining BSY in 2020 and adding large-public-company general management experience to our executive team, Nicholas Cumins has helped us continuously improve our processes in setting and executing on our business priorities. This is a natural expansion of his product responsibilities as Nicholas has been heading BSY's Operating Council where our line executives have already embraced his collaborative leadership. I am confident that as COO Nicholas will further enhance the purposeful commercial alignment of our development initiatives with more intensive go-to-market activities."

"It is gratifying that our leadership development process enables us to promote Werner now to step up as CFO and to add focus on external financial constituencies as we graduate seamlessly from our "emerging growth company" status. At the same time, the investment responsibilities that David Hollister will retain and expand are crucial to achieving the 'generational' growth opportunities we foresee around the infrastructure digital twin ecosystem."

David Hollister, CFO, said "Werner's calm and capable orchestration of our expanded financial reporting and compliance functions have been instrumental throughout all of our capital markets forays, and he is fully ready to assume BSY's CFO responsibilities and to advance our Finance functions. With this planned succession--, which includes my commitment to a seamless transition-- I will be able to focus all of my own efforts on continuing to oversee our growing acquisitions and investments endeavors, including our iTwin Ventures Fund and the businesses, such as our captive digital integrator, The Cohesive Companies, that we nurture internally through our Acceleration initiatives."

Greg Bentley added, "Finally, please join me in congratulating (continuing) BSY Director Ray Bentley, who during December will retire from his day role as Executive Vice President, after 37 years during which he spearheaded (as a virtuoso programmer) development of many of our products' differentiating '3D engineering' capabilities.'

Rentley Systems (Nasdag: RSV) is the infrastructure engineering software company. We provide innovative software to advance the





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October 5, 2021 |

Press Release
Press Contact:
Christine Byrne
+1 203 805 0432
Christine.Byrne@bentley.com
Follow us on Twitter:
@BentleySystems

The Cohesive Companies Expand in Transportation Infrastructure Globally with Acquisition of OXplus and through Executive Succession

Dr. Mark Bew MBE Appointed CEO

EXTON, Pa. — October 5, 2021: The Cohesive Companies, a wholly-owned but independently operated digital integrator business unit of Bentley Systems, Incorporated (Nasdaq: BSY), the infrastructure engineering software company, today announced its acquisition of OXplus, the leading rail asset management specialist headquartered in Veghel, Netherlands. The acquisition coincides with the appointment of Dr. Mark Bew MBE as CEO of The Cohesive Companies, succeeding Noah Eckhouse, who has retired after 17 years of exemplary service within Bentley Systems capped by the successful convergence, from multiple predecessor organizations, of The Cohesive Companies in 2020. OXplus becomes the sixth brand to enter The Cohesive Companies fold in support of its mission to deliver the strongest social, economic, and environmental outcomes for infrastructure clients and their constituents.





SewerAl Acquires funding from Bentley iTwin Ventures to **Expand Digital Twin Capabilities** in Wastewater Space



Extending its commitment to continue advancing infrastructure maintenance and renewal through adoption of digital platforms

NEWS PROVIDED BY SewerAl Corporation → Oct 22, 2021, 10:54 ET

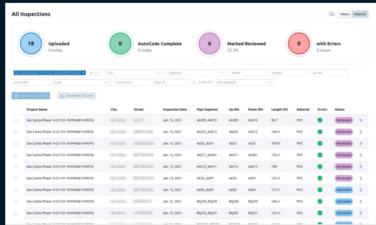






WALNUT CREEK, Calif., Oct. 22, 2021 /PRNewswire/ -- SewerAI, a global leader in use of AI computer vision and Cloud computing sewer condition assessment, today announced that Bentley Systems, Incorporated (Nasdag: BSY), the infrastructure engineering software company, participated in SewerAl's \$1.5m venture round through the Bentley iTwin Ventures Fund. Bentley joined Burnt Island Ventures, Builders VC, and EPIC Ventures among others in this round.

SewerAl uses artificial intelligence and computer vision to inspect, identify and analyze sewer infrastructure defects. SewerAl's Al, cloud-based software AutoCode™ significantly enhances and accelerates sewer infrastructure inspections. Sewer Al was established by sewer infrastructure inspection technology veterans Matthew Rosenthal, SewerAl's CEO, and Billy Gillmartin, SewerAl's CRO, to address the massive problem of aging pipe infrastructure. US municipalities alone spend approximately \$50 billion each year maintaining this infrastructure, mainly using manual inspections, data delivered via physical disks, and desktop-based software. SewerAl harnesses the power of artificial intelligence and computer vision, along with a cloud workflow platform to automatically detect pipeline defects.







PRESS RELEASE

Unearth, a Field Operations Platform, Acquires Funding from Bentley iTwin Ventures to Enhance Digital Twin Technology



Empowering Field Workers and Asset Owners with Easy-to-Use Data Collection Tools and Unparalleled Visibility of Operations

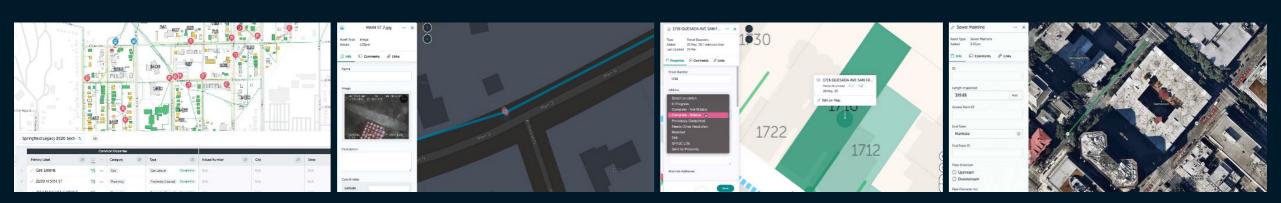
Tuesday, October 26th 2021, 11:29 AM PDT Sponsored: **Advertising Content**

Empowering Field Workers and Asset Owners with Easy-to-Use Data Collection Tools and Unparalleled Visibility of Operations

SEATTLE, WA, UNITED STAT S, October 26, 2021 /EIN Presswire.com/ -- Unearth Technologies, Inc., a SaaS platform streamlining field operations for critical infrastructure providers, today announced a financial investment by Bentley iTwin Ventures, part of Bentley Acceleration Initiatives. Terms were not disclosed.

Unearth's field-first platform is trusted by the federal government and top utilities as well as participants in construction and transportation. Founded in 2017, Unearth is backed by some of the most established VC's in Seattle - Vulcan Capital, the investment arm of Vulcan Inc., led the Series A with involvement from Madrona Venture Partners.

Bentley Acceleration Initiatives is the internal incubator for strategic investments of Bentley Systems (Nasdaq: BSY), the infrastructure engineering software company. Its objective is to bring together ecosystem partners in digital co-ventures. Unearth's robust field tools complement Bentley's innovative cloud services for the entire asset lifecycle, including the unique Bentley iTwin platform, which serves as the foundation for building digital twin solutions. Unearth equips field



Press release - for immediate release

9 November 2021



FutureOn signs digital twin partnership with Kongsberg Digital

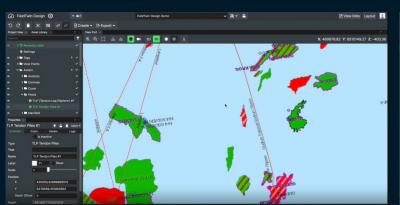
FutureOn, the global energy software company, has today announced a strategic partnership with Kongsberg Digital (KDI), the digital division of the Kongsberg Group, strengthening its position as a leading international digital twin software provider.

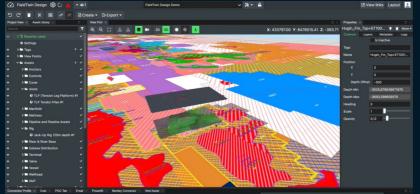
The partnership will bring together FutureOn's FieldTwin and KDI's Kognitwin platforms, supporting a comprehensive approach for designing, building and operating digital twins for energy projects.

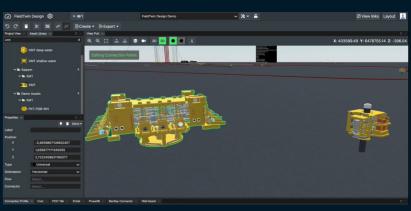
Central to the partnership will be a focus on energy transition through the development of digital twins for renewable projects. This will include emerging sectors such as offshore wind, green hydrogen and carbon capture solutions, where many oil and gas operators are seeking solutions as part of diversification strategies.

This new partnership fully complements FutureOn's existing partnership with Bentley Systems (NASDAQ: BSY) and its iTwin® platform, and positions FutureOn as a leading provider of integrated digital twin technology to the global energy industry.

To support the partnership KDI will invest a total of \$4.5M (USD) in a single tranche investment, and join Bentley Systems as a strategic minority investor.







Advancing Infrastructure

Media Contact: Carey Mann carey.mann@bentley.com 1-610-458-3170

November 9, 2021 |

Third Quarter 2021 Financial Developments:

In August 2021, our Board of Directors approved an amendment to our unfunded Nonqualified Deferred Compensation Plan (the "DCP"), which offered to certain active executives in the DCP a one-time, short-term election to reallocate a limited portion of their DCP holdings from phantom shares of the Company's Class B Common Stock into other DCP phantom investment funds. This one-time reallocation opportunity was offered only to certain active executives (but not to Directors or Bentley family members) in order to encourage retention, as otherwise these executives could only have materially diversified their investments in Company equity (primarily held in the DCP) by voluntarily terminating employment to trigger DCP distributions. These executives in aggregate accordingly diversified 24% of their phantom shares of the Company's Class B Common Stock. This resulted in a reduction of 1,500,000 shares in both the basic and diluted count of Company shares.

While DCP participants' investments in phantom shares remain equity classified, as they will be settled in shares of Class B Common Stock upon eventual distribution, the amendment and elections resulted in a change to liability classification for the reallocated phantom investments, as they will be settled in cash upon eventual distribution. As a result, during the three and nine months ended September 30, 2021, the Company reclassified cumulative compensation cost of \$4.7 million from Additional paid-in capital to Accruals and other current liabilities or Deferred compensation plan liabilities in the consolidated balance sheet and recognized a one-time compensation charge of \$90.7 million to Deferred compensation plan

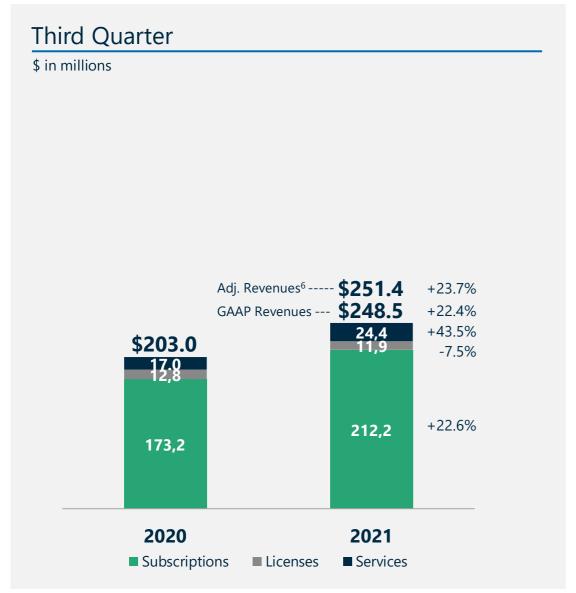


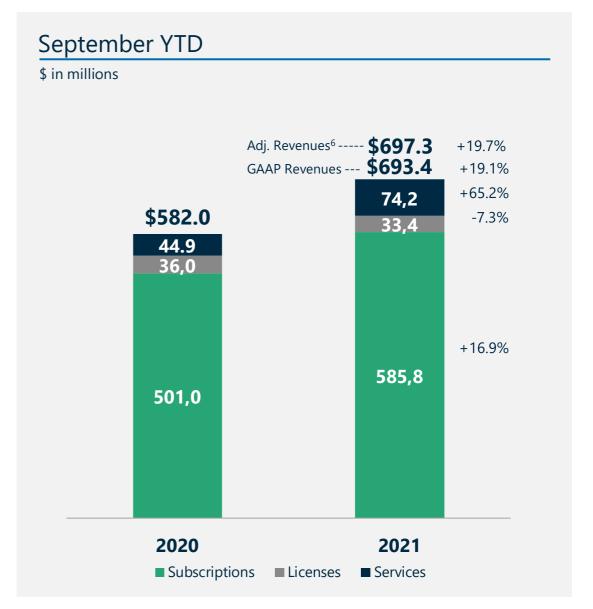
21Q3 Financial Performance...

David Hollister, CFO



Revenue Performance



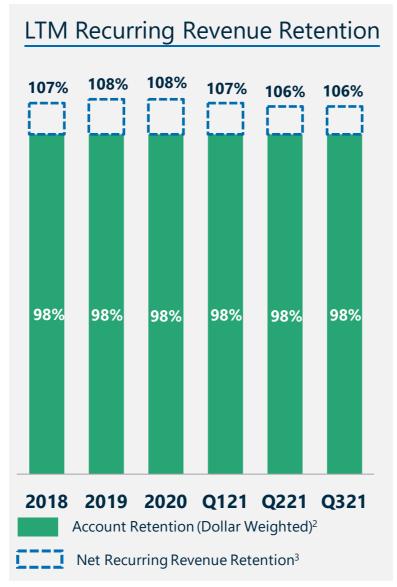




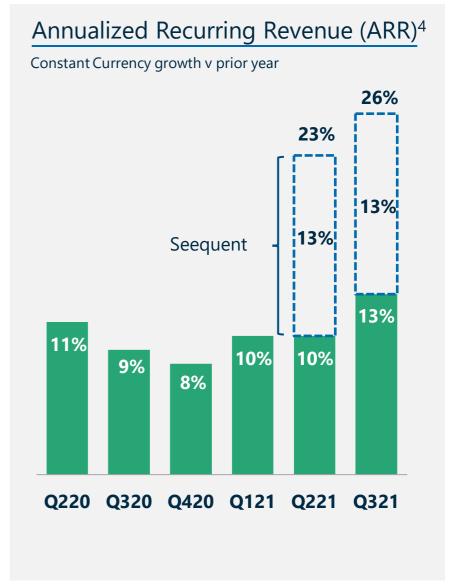


Recurring Revenue Performance





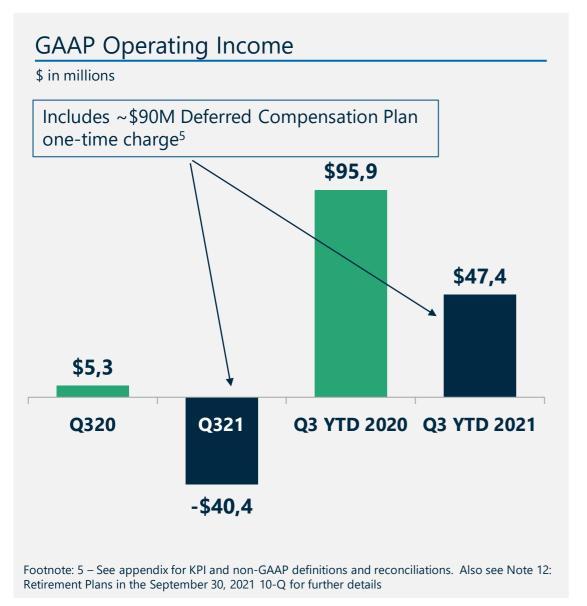
ARR⁴: 26% Y-o-Y constant currency growth \$903.8 million at 9/30/2021 spot

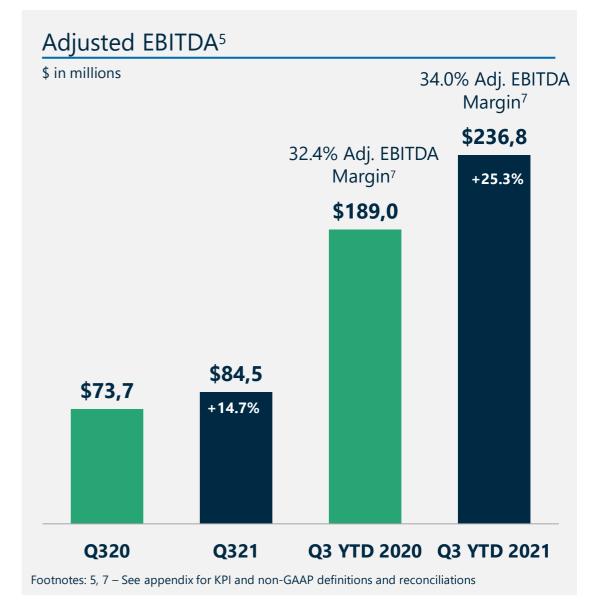






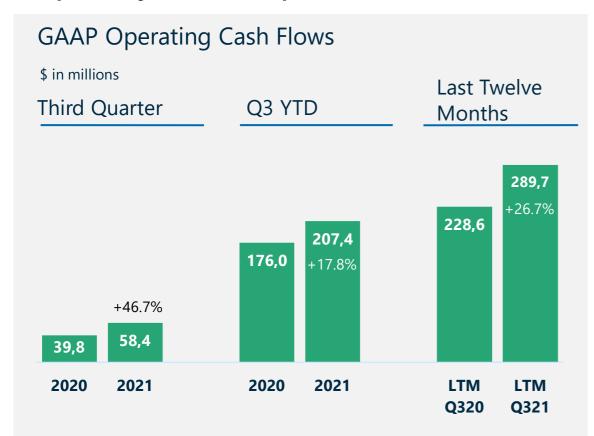
Profitability Performance







Liquidity and Capital Structure



YTD 2021 had significant cash outlays of

- \$15.4M for the acquisition of Seequent with \$12.7M occurring in Q2, and \$2.7M in Q3.
- \$8.8M of cash taxes greater than the comparable period in 2020 with Q3 2021 being \$3.5M less than Q3 2020.

9/30/2021 Credit Metrics \$ in millions		
Cash	\$ 155.8	
Debt ¹	\$ 1,332.9	
Net Debt ¹	\$ 1,177.1	
Net Debt Total Leverage ^{1,2}	3.4x	
Net Debt Senior Leverage ²	0.0x	
Available Revolver Credit Capacity	\$ 782.0	
Footnote 1: Debt gross of unamortized debt issuance costs Footnote 2: LTM Adj. EBITDA used to calculate leverage is p most notably Seequent	ma for acquisitions,	









Greg Bentley, CEO David Hollister, CFO



Appendix



KPI and non-GAAP definitions and reconciliations

- 1. Recurring revenues. Last twelve-months recurring revenues is calculated as recurring revenues recognized over the preceding twelvemonth period. We define recurring revenues as subscriptions revenues that recur monthly, quarterly, or annually with specific or automatic renewal clauses and professional services revenues in which the underlying contract is based on a fixed fee and contains automatic annual renewal provisions.
- 2. Account retention rate. Our account retention rate for any given twelve-month period is calculated using the average currency exchange rates for the prior period, as follows: the prior period recurring revenues from all accounts with recurring revenues in the current and prior period, divided by total recurring revenues from all accounts during the prior period.
- 3. Recurring revenues dollar-based net retention rate. Our recurring revenues dollar-based net retention rate is calculated using the average exchange rates for the prior period, as follows: the recurring revenues for the current period, including any growth or reductions from existing accounts, but excluding recurring revenues from any new accounts added during the current period, divided by the total recurring revenues from all accounts during the prior period. A period is defined as any trailing twelve months.
- 4. Annualized Recurring Revenue (ARR). Our ARR is defined as the sum of the annualized value of our portfolio of contracts that produce recurring revenue as of the last day of the reporting period, and the annualized value of the last three months of recognized revenues for our contractually recurring consumption-based software subscriptions with consumption measurement durations of less than one year
- Adjusted EBITDA. Our Adjusted EBITDA is defined as net (loss) income adjusted for interest expense, net, provision (benefit) for income taxes, depreciation and amortization, stock-based compensation, expense (income) relating to deferred compensation plan liabilities, acquisition expenses, realignment expenses, expenses associated with IPO, other non-operating (income) expense, net, and (income) loss from investment accounted for using the equity method, net of tax
- 6. Adjusted Total Revenues. Our Adjusted Total Revenues is determined by adding back to GAAP total revenues the fair value adjustment of acquired deferred revenues for the respective periods.
- **Adjusted EBITDA margin**. Our Adjusted EBITDA divided by Adjusted Total Revenues.

NOTE: See detailed definitions of KPI's and individual Adjusted EBITDA reconciling items in the MD&A section of the associated form 10-Q



Non-GAAP Reconciliation: Adjusted EBITDA

Three Months Ended
September 30,

Nine Months Ended
September 30,

	2021		 2020		2021		2020	
Net Income	\$	(50,128)	\$ 5,844		\$	51,788	\$	74,589
Interest expense, net		3,836	1,934			8,608		4,450
Provision for income taxes		4,223	10,705			(6,165)		22,145
Depreciation and amortization		16,666	9,172			35,946		25,836
Stock-based compensation		11,588	19,548			32,186		22,760
Deferred compensation plan		88,965	50			89,327		(115)
Acquisition expenses		7,697	3,489			31,897		8,498
Realignment expenses		-	9,943			-		10,012
Expenses associated with IPO		-	26,130			-		26,130
Other (income) expense, net		957	(13,741)			(9,748)		(6,756)
Loss from investments accounted for using the equity method, net of tax		664	581			2,939		1,447
Adjusted EBITDA	\$	84,468	\$ 73,655		\$	236,778	\$	188,996

Note: See further commentary on adjustments in MD&A section of the September 30, 2021 10-Q

