
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended **September 30, 2025**

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission File Number: **001-39548**

BENTLEY SYSTEMS, INCORPORATED

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

95-3936623

(I.R.S. Employer Identification No.)

685 Stockton Drive

Exton, Pennsylvania

(Address of principal executive offices)

19341

(Zip Code)

Registrant's telephone number, including area code: **(610) 458-5000**

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Class B Common Stock, \$0.01 Par Value	BSY	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Non-accelerated filer

Accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 29, 2025, the registrant had 11,537,627 shares of Class A and 292,019,441 shares of Class B common stock outstanding.

BENTLEY SYSTEMS, INCORPORATED
FORM 10-Q
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EXPLANATORY NOTE

This Quarterly Report on Form 10-Q is for the three and nine months ended September 30, 2025. This Quarterly Report on Form 10-Q modifies and supersedes documents filed before it. The United States (“U.S.”) Securities and Exchange Commission (“SEC”) allows us to “incorporate by reference” information that we file with it, which means that we can disclose important information to you by referring you directly to those documents. Information incorporated by reference is considered to be part of this Quarterly Report on Form 10-Q. In addition, information that we file with the SEC in the future will automatically update and supersede information contained in this Quarterly Report on Form 10-Q.

Unless indicated otherwise, throughout this Quarterly Report on Form 10-Q, we refer to Bentley Systems, Incorporated and its consolidated subsidiaries, as “Bentley Systems,” “Bentley,” the “Company,” “we,” “us,” and “our.”

This Quarterly Report on Form 10-Q contains trademarks, service marks, brands, or product names owned by us, as well as those owned by others.

Numerical information in this report is presented on a rounded basis using actual amounts. Minor differences in totals and percentage calculations may exist due to rounding.

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q includes forward-looking statements. All statements contained in this Quarterly Report on Form 10-Q other than statements of historical facts, including statements regarding our future results of operations and financial condition, our business strategy, and plans and our objectives for future operations, are forward-looking statements. The words “believe,” “may,” “will,” “could,” “would,” “seeks,” “estimate,” “continue,” “anticipate,” “intend,” “expect,” and similar expressions, as well as statements regarding our focus for the future, are intended to identify forward-looking statements. We have based these forward-looking statements largely on our current expectations, projections, and assumptions about future events and financial trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to a number of risks, uncertainties, and assumptions, including those described in the section titled “Risk Factors.” Moreover, we operate in a very competitive and rapidly changing environment. New risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties, and assumptions, the future events and trends discussed in this Quarterly Report on Form 10-Q may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. The forward-looking statements, as well as our Quarterly Report on Form 10-Q as a whole, are subject to risks and uncertainties.

These statements are only current predictions and are subject to known and unknown risks, uncertainties, and other factors that may cause our or our industry’s actual results, levels of activity, performance, or achievements to be materially different from those anticipated by the forward-looking statements. We discuss many of these risks in this Quarterly Report on Form 10-Q in greater detail in the section titled “Risk Factors” and elsewhere in this Quarterly Report on Form 10-Q. You should not rely upon forward-looking statements as predictions of future events.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, achievements, events, or circumstances reflected in the forward-looking statements will occur. Except as required by law, we undertake no obligation to update any of these forward-looking statements after the date of this Quarterly Report on Form 10-Q to conform these statements to actual results or revised expectations.

PART I. FINANCIAL INFORMATION
Item 1. Unaudited Consolidated Financial Statements

BENTLEY SYSTEMS, INCORPORATED
Consolidated Balance Sheets
(in thousands, except share and per share data)
(unaudited)

	September 30, 2025	December 31, 2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 165,411	\$ 64,009
Accounts receivable	293,942	322,862
Allowance for doubtful accounts	(7,776)	(8,395)
Prepaid income taxes	17,337	13,066
Prepaid and other current assets	57,916	50,531
Total current assets	526,830	442,073
Property and equipment, net	35,176	33,798
Operating lease right-of-use assets	31,099	32,303
Intangible assets, net	181,022	213,959
Goodwill	2,410,308	2,367,179
Investments	27,690	25,764
Deferred income taxes	176,376	198,286
Other assets	75,947	86,445
Total assets	<u>\$ 3,464,448</u>	<u>\$ 3,399,807</u>
Liabilities and Equity		
Current liabilities:		
Accounts payable	\$ 17,841	\$ 16,479
Accruals and other current liabilities	158,299	169,522
Cloud Services Subscription deposits	427,750	366,895
Deferred revenues	234,824	245,729
Operating lease liabilities	11,797	11,656
Income taxes payable	9,944	4,053
Current portion of long-term debt	—	—
Total current liabilities	860,455	814,334
Long-term debt	1,247,378	1,388,088
Deferred compensation plan liabilities	104,857	96,684
Long-term operating lease liabilities	24,072	26,894
Deferred revenues	17,904	16,641
Deferred income taxes	9,350	8,612
Income taxes payable	—	3,615
Other liabilities	5,082	3,819
Total liabilities	<u>2,269,098</u>	<u>2,358,687</u>
Commitments and contingencies (Note 18)		
Equity:		
Preferred stock, \$0.01 par value, authorized 100,000,000 shares; none issued or outstanding as of September 30, 2025 and December 31, 2024	—	—
Class A common stock, \$0.01 par value, authorized 100,000,000 shares; issued and outstanding 11,537,627 shares as of September 30, 2025 and December 31, 2024	115	115
Class B common stock, \$0.01 par value, authorized 1,800,000,000 shares; issued and outstanding 291,920,279 and 290,439,703 shares as of September 30, 2025 and December 31, 2024, respectively	2,919	2,905
Additional paid-in capital	1,283,584	1,217,986
Accumulated other comprehensive loss	(77,445)	(104,078)
Accumulated deficit	(13,870)	(75,941)
Total Bentley Systems stockholders' equity	<u>1,195,303</u>	<u>1,040,987</u>
Noncontrolling interest	47	133
Total equity	<u>1,195,350</u>	<u>1,041,120</u>
Total liabilities and equity	<u>\$ 3,464,448</u>	<u>\$ 3,399,807</u>

See accompanying notes to consolidated financial statements.

BENTLEY SYSTEMS, INCORPORATED
Consolidated Statements of Operations
(in thousands, except share and per share data)
(unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Revenues:				
Subscriptions	\$ 344,293	\$ 303,239	\$ 1,020,063	\$ 907,772
Perpetual licenses	10,913	11,274	31,898	31,649
Subscriptions and licenses	355,206	314,513	1,051,961	939,421
Services	20,343	20,660	58,236	63,852
Total revenues	375,549	335,173	1,110,197	1,003,273
Cost of revenues:				
Cost of subscriptions and licenses	53,824	44,220	148,080	126,870
Cost of services	18,371	20,612	58,550	62,985
Total cost of revenues	72,195	64,832	206,630	189,855
Gross profit	303,354	270,341	903,567	813,418
Operating expenses:				
Research and development	78,751	70,068	226,586	204,148
Selling and marketing	72,107	64,940	205,039	176,455
General and administrative	53,818	51,359	150,903	152,695
Deferred compensation plan	6,033	6,983	12,371	13,665
Amortization of purchased intangibles	8,148	8,361	24,557	25,717
Total operating expenses	218,857	201,711	619,456	572,680
Income from operations	84,497	68,630	284,111	240,738
Interest expense, net	(2,727)	(4,669)	(10,054)	(16,289)
Other income (expense), net	1,937	(5,087)	790	4,330
Income before income taxes	83,707	58,874	274,847	228,779
Provision for income taxes	(26,256)	(16,522)	(55,620)	(44,099)
Equity in net (losses) income of investees, net of tax	(162)	(14)	(100)	14
Net income	57,289	42,338	219,127	184,694
Less: Net income (loss) attributable to noncontrolling interest	(84)	—	(96)	—
Net income attributable to Bentley Systems	\$ 57,373	\$ 42,338	\$ 219,223	\$ 184,694
Net income per share attributable to Bentley Systems stockholders:				
Basic	\$ 0.18	\$ 0.13	\$ 0.70	\$ 0.59
Diluted	\$ 0.18	\$ 0.13	\$ 0.67	\$ 0.57
Weighted average shares:				
Basic	314,626,191	315,207,216	314,826,779	314,820,679
Diluted	333,277,478	333,789,636	333,214,695	333,724,425

See accompanying notes to consolidated financial statements.

BENTLEY SYSTEMS, INCORPORATED
Consolidated Statements of Comprehensive Income
(in thousands)
(unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Net income	\$ 57,289	\$ 42,338	\$ 219,127	\$ 184,694
Other comprehensive (loss) income, net of taxes:				
Foreign currency translation adjustments	(8,376)	10,306	26,561	1,928
Actuarial gain (loss) on retirement plan, net of tax effect of \$(8), \$0, \$(24), and \$(28), respectively	28	(1)	82	100
Total other comprehensive (loss) income, net of taxes	(8,348)	10,305	26,643	2,028
Comprehensive income	48,941	52,643	245,770	186,722
Less: Net income (loss) attributable to noncontrolling interest	(84)	—	(96)	—
Less: Other comprehensive income (loss) attributable to noncontrolling interest	2	—	10	—
Comprehensive income attributable to Bentley Systems	<u>\$ 49,023</u>	<u>\$ 52,643</u>	<u>\$ 245,856</u>	<u>\$ 186,722</u>

See accompanying notes to consolidated financial statements.

BENTLEY SYSTEMS, INCORPORATED
Consolidated Statements of Equity
(in thousands, except share data)
(unaudited)

	Three Months Ended September 30, 2025							
	Class A and Class B Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficit	Total Bentley Systems Stockholders' Equity	Non- Controlling Interest	Total Equity
	Shares	Par Value						
Balance, June 30, 2025	303,438,072	\$ 3,034	\$ 1,259,476	\$ (69,095)	\$ (31,374)	\$ 1,162,041	\$ 129	\$ 1,162,170
Net income (loss)	—	—	—	—	57,373	57,373	(84)	57,289
Other comprehensive (loss) income	—	—	—	(8,350)	—	(8,350)	2	(8,348)
Dividends declared	—	—	—	—	(21,263)	(21,263)	—	(21,263)
Shares issued in connection with deferred compensation plan, net	62,567	—	—	—	(2,393)	(2,393)	—	(2,393)
Shares issued in connection with executive bonus plan, net	17,292	1	1,793	—	(784)	1,010	—	1,010
Shares issued in connection with employee stock purchase plan, net	150,555	2	6,220	—	(370)	5,852	—	5,852
Stock-based compensation expense	—	—	16,095	—	—	16,095	—	16,095
Shares related to restricted stock, net	73,833	—	—	—	(56)	(56)	—	(56)
Repurchases of Class B common stock under approved program	(284,413)	(3)	—	—	(15,003)	(15,006)	—	(15,006)
Balance, September 30, 2025	<u>303,457,906</u>	<u>\$ 3,034</u>	<u>\$ 1,283,584</u>	<u>\$ (77,445)</u>	<u>\$ (13,870)</u>	<u>\$ 1,195,303</u>	<u>\$ 47</u>	<u>\$ 1,195,350</u>

	Nine Months Ended September 30, 2025							
	Class A and Class B Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficit	Total Bentley Systems Stockholders' Equity	Non- Controlling Interest	Total Equity
	Shares	Par Value						
Balance, December 31, 2024	301,977,330	\$ 3,020	\$ 1,217,986	\$ (104,078)	\$ (75,941)	\$ 1,040,987	\$ 133	\$ 1,041,120
Net income (loss)	—	—	—	—	219,223	219,223	(96)	219,127
Other comprehensive income	—	—	—	26,633	—	26,633	10	26,643
Dividends declared	—	—	—	—	(63,756)	(63,756)	—	(63,756)
Shares issued in connection with deferred compensation plan, net	1,635,396	16	(16)	—	(13,558)	(13,558)	—	(13,558)
Shares issued in connection with executive bonus plan, net	66,837	1	4,917	—	(1,686)	3,232	—	3,232
Shares issued in connection with employee stock purchase plan, net	280,767	3	11,531	—	(539)	10,995	—	10,995
Shares issued for stock grants, net	12,591	—	600	—	—	600	—	600
Stock-based compensation expense	—	—	48,575	—	—	48,575	—	48,575
Shares related to restricted stock, net	942,439	9	(9)	—	(12,599)	(12,599)	—	(12,599)
Repurchases of Class B common stock under approved program	(1,457,454)	(15)	—	—	(65,014)	(65,029)	—	(65,029)
Balance, September 30, 2025	<u>303,457,906</u>	<u>\$ 3,034</u>	<u>\$ 1,283,584</u>	<u>\$ (77,445)</u>	<u>\$ (13,870)</u>	<u>\$ 1,195,303</u>	<u>\$ 47</u>	<u>\$ 1,195,350</u>

See accompanying notes to consolidated financial statements.

BENTLEY SYSTEMS, INCORPORATED
Consolidated Statements of Equity
(in thousands, except share data)
(unaudited)

	Three Months Ended September 30, 2024							
	Class A and Class B Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficit	Total Bentley Systems Stockholders' Equity	Non- Controlling Interest	Total Equity
	Shares	Par Value						
Balance, June 30, 2024	299,747,133	\$ 2,997	\$ 1,176,630	\$ (93,264)	\$ (102,561)	\$ 983,802	\$ 704	\$ 984,506
Net income	—	—	—	—	42,338	42,338	—	42,338
Other comprehensive income	—	—	—	10,305	—	10,305	—	10,305
Dividends declared	—	—	—	—	(18,134)	(18,134)	—	(18,134)
Shares issued in connection with deferred compensation plan	2,181,214	22	(22)	—	—	—	—	—
Deferred compensation plan elective participant deferrals	—	—	43	—	—	43	—	43
Shares issued in connection with executive bonus plan	88,296	1	4,282	—	—	4,283	—	4,283
Shares issued in connection with employee stock purchase plan, net	131,558	1	5,667	—	(173)	5,495	—	5,495
Stock-based compensation expense	—	—	14,843	—	—	14,843	—	14,843
Shares related to restricted stock, net	77,657	1	(1)	—	(1,415)	(1,415)	—	(1,415)
Repurchases of Class B common stock under approved program	(183,056)	(2)	—	—	(8,252)	(8,254)	—	(8,254)
Balance, September 30, 2024	<u>302,042,802</u>	<u>\$ 3,020</u>	<u>\$ 1,201,442</u>	<u>\$ (82,959)</u>	<u>\$ (88,197)</u>	<u>\$ 1,033,306</u>	<u>\$ 704</u>	<u>\$ 1,034,010</u>

	Nine Months Ended September 30, 2024							
	Class A and Class B Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive Loss	Accumulated Deficit	Total Bentley Systems Stockholders' Equity	Non- Controlling Interest	Total Equity
	Shares	Par Value						
Balance, December 31, 2023	296,265,837	\$ 2,963	\$ 1,127,234	\$ (84,987)	\$ (161,932)	\$ 883,278	\$ 704	\$ 883,982
Net income	—	—	—	—	184,694	184,694	—	184,694
Other comprehensive income	—	—	—	2,028	—	2,028	—	2,028
Dividends declared	—	—	—	—	(53,985)	(53,985)	—	(53,985)
Shares issued in connection with deferred compensation plan	4,655,277	46	(46)	—	—	—	—	—
Deferred compensation plan elective participant deferrals	—	—	144	—	—	144	—	144
Shares issued in connection with executive bonus plan	256,587	3	13,196	—	—	13,199	—	13,199
Shares issued in connection with employee stock purchase plan, net	253,578	2	11,226	—	(348)	10,880	—	10,880
Stock option exercises, net	844,283	8	3,999	—	(2,195)	1,812	—	1,812
Shares issued for stock grants, net	11,391	—	600	—	—	600	—	600
Stock-based compensation expense	—	—	45,096	—	—	45,096	—	45,096
Shares related to restricted stock, net	668,586	7	(7)	—	(8,671)	(8,671)	—	(8,671)
Repurchases of Class B common stock under approved program	(912,737)	(9)	—	—	(45,760)	(45,769)	—	(45,769)
Balance, September 30, 2024	<u>302,042,802</u>	<u>\$ 3,020</u>	<u>\$ 1,201,442</u>	<u>\$ (82,959)</u>	<u>\$ (88,197)</u>	<u>\$ 1,033,306</u>	<u>\$ 704</u>	<u>\$ 1,034,010</u>

See accompanying notes to consolidated financial statements.

BENTLEY SYSTEMS, INCORPORATED
Consolidated Statements of Cash Flows
(in thousands)
(unaudited)

	Nine Months Ended September 30,	
	2025	2024
Cash flows from operating activities:		
Net income	\$ 219,127	\$ 184,694
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation, amortization, and impairment	50,125	48,397
Deferred income taxes	23,339	7,056
Stock-based compensation expense	55,037	57,856
Deferred compensation plan	12,371	13,665
Amortization of deferred debt issuance costs	5,682	5,554
Change in fair value of derivative	9,293	5,570
Foreign currency remeasurement loss (gain)	1,194	(126)
Other	(1,154)	(1,733)
Changes in assets and liabilities, net of effect from acquisitions:		
Accounts receivable	40,813	34,588
Prepaid and other assets	2,128	(9,952)
Accounts payable, accruals, and other liabilities	(36,984)	(20,984)
Cloud Services Subscription deposits	42,359	57,340
Deferred revenues	(24,369)	(31,512)
Income taxes payable, net of prepaid income taxes	(2,085)	3,247
Net cash provided by operating activities	<u>396,876</u>	<u>353,660</u>
Cash flows from investing activities:		
Purchases of property and equipment and investment in capitalized software	(12,836)	(8,499)
Acquisitions, net of cash acquired	—	(128,774)
Purchases of investments	(938)	(807)
Other	—	2,400
Net cash used in investing activities	<u>(13,774)</u>	<u>(135,680)</u>
Cash flows from financing activities:		
Proceeds from credit facilities	258,750	233,281
Payments of credit facilities	(394,065)	(207,608)
Repurchase of convertible senior notes	(9,797)	—
Repayments of term loan	—	(140,000)
Payments of contingent and non-contingent consideration	(310)	(3,022)
Payments of dividends	(63,756)	(53,985)
Proceeds from stock purchases under employee stock purchase plan	11,534	11,228
Proceeds from exercise of stock options	—	4,007
Payments for shares acquired including shares withheld for taxes	(28,382)	(11,199)
Repurchases of Class B common stock under approved program	(65,029)	(45,769)
Other	(152)	(151)
Net cash used in financing activities	<u>(291,207)</u>	<u>(213,218)</u>
Effect of exchange rate changes on cash and cash equivalents	9,507	(999)
Increase in cash and cash equivalents	101,402	3,763
Cash and cash equivalents, beginning of period	64,009	68,412
Cash and cash equivalents, end of period	<u>\$ 165,411</u>	<u>\$ 72,175</u>

BENTLEY SYSTEMS, INCORPORATED
Consolidated Statements of Cash Flows
(in thousands)
(unaudited)

	Nine Months Ended September 30,	
	2025	2024
Supplemental information:		
Cash paid for income taxes	\$ 36,383	\$ 33,948
Income tax refunds	\$ 2,356	\$ 925
Interest paid	\$ 5,844	\$ 12,130
Non-cash investing and financing activities:		
Share-settled executive bonus plan awards	\$ 4,918	\$ 13,199
Deferred compensation plan elective participant deferrals	\$ —	\$ 144

See accompanying notes to consolidated financial statements.

BENTLEY SYSTEMS, INCORPORATED
Notes to Consolidated Financial Statements
(in thousands, except share and per share data)
(unaudited)

Note 1: Basis of Presentation and Significant Accounting Policies

The accompanying unaudited consolidated financial statements include the accounts of the Company and its consolidated subsidiaries. The unaudited consolidated financial statements and accompanying notes have been prepared in U.S. dollars, and in accordance with U.S. generally accepted accounting principles (“GAAP”) and the rules and regulations of the SEC regarding interim financial reporting. Accordingly, they do not include all the information and notes required by GAAP for annual financial statements. These unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company’s 2024 Annual Report on Form 10-K. In management’s opinion, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal, recurring and non-recurring adjustments) that were considered necessary for the fair statement of the Company’s financial position, results of operations, and cash flows as of the dates and for the periods indicated. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect reported amounts in the financial statements and accompanying notes. Actual results could differ materially from those estimates. The December 31, 2024 consolidated balance sheet included herein is derived from the Company’s audited consolidated financial statements.

Reclassifications

Certain reclassifications of prior period amounts have been made to conform to the current period presentation.

Accounting Policies

Software Development Costs — Under its Accelerated Commercial Development Program (“ACDP”) (the Company’s structured approach to an in-house business incubator function), the Company capitalizes certain development costs related to certain projects once technological feasibility is established. Total costs capitalized under the ACDP were \$603 and \$745 for the three months ended September 30, 2025 and 2024, respectively, and \$1,409 and \$3,179 for the nine months ended September 30, 2025 and 2024, respectively. Additionally, total ACDP related amortization was \$3,829 and \$1,106 for the three months ended September 30, 2025 and 2024, respectively, and \$5,379 and \$2,767 for the nine months ended September 30, 2025 and 2024, respectively, and is included in *Cost of subscriptions and licenses* in the consolidated statements of operations. As of September 30, 2025 and December 31, 2024, \$9,950 and \$12,961 of ACDP capitalized costs were recorded in *Other assets* in the consolidated balance sheets, respectively.

Internal-Use Software Implementation Costs — The Company has entered into cloud-based software hosting arrangements related to new internal-use information technology systems, including a new enterprise resource planning system, human capital management system, and customer relationship management system for which it incurs implementation costs. As of September 30, 2025 and December 31, 2024, capitalized internal-use software implementation costs were \$25,626 and \$18,791, respectively, which are included in *Prepaid and other current assets* or *Other assets* in the consolidated balance sheets, depending on the short- or long-term nature of such costs.

Note 2: Recent Accounting Pronouncements

In September 2025, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) No. 2025-06, *Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Targeted Improvements to the Accounting for Internal-Use Software* (“ASU 2025-06”), which amends certain aspects of the accounting for and disclosure of software costs under Subtopic 350-40, referred to as internal-use software. ASU 2025-06 is effective for the Company for the annual reporting period beginning after December 15, 2027, and interim periods within those annual reporting periods. Early adoption is permitted as of the beginning of an annual reporting period. The amendments in ASU 2025-06 may be adopted on a prospective basis to financial statements issued for reporting periods after the effective date, on a retrospective basis to all periods presented, or on a modified prospective transition basis for in-process projects through a cumulative-effect adjustment to the opening balance of retained earnings. The Company is currently evaluating the impact of the adoption of ASU 2025-06 on its consolidated financial statements.

In July 2025, the FASB issued ASU No. 2025-05, *Financial Instruments—Credit Losses (Topic 326): Measurement of Credit Losses for Accounts Receivable and Contract Assets* (“ASU 2025-05”), which provides public entities with an optional practical expedient when estimating expected credit losses for current accounts receivables and current contract assets arising from transactions accounted for under *Revenue from Contracts with Customers* (Topic 606), that assumes that current conditions as of the balance sheet date do not change for the remaining life of the asset. ASU 2025-05 is effective for the Company for annual reporting periods beginning after December 15, 2025 and interim reporting periods within those annual reporting periods if the Company elects the practical expedient. Early adoption is permitted. The Company is currently evaluating the impact of the adoption of ASU 2025-05 on its consolidated financial statements.

In November 2024, the FASB issued ASU No. 2024-03, *Income Statements—Reporting Comprehensive Income—Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses* (“ASU 2024-03”), which requires enhanced disclosure of income statement expense categories to improve transparency and provide financial statement users with more detailed information about the nature, amount, and timing of expenses impacting financial performance. ASU 2024-03 is effective for the Company for the annual reporting period beginning after December 15, 2026, and interim periods beginning after December 15, 2027. Early adoption is permitted. The amendments in ASU 2024-03 may be adopted either on a prospective basis to financial statements issued for reporting periods after the effective date or on a retrospective basis to all periods presented. The Company is currently evaluating the impact of the adoption of ASU 2024-03, however, other than additional disclosure, the Company does not expect a change to the consolidated financial statements.

In March 2024, the SEC adopted the final rule under SEC Release No. 33-11275, *The Enhancement and Standardization of Climate-Related Disclosures for Investors*. The final rule requires registrants to disclose certain climate-related information in registration statements and annual reports. The final rule disclosure requirements will begin phasing in prospectively for the Company’s fiscal year beginning January 1, 2025. In April 2024, the SEC issued an order staying the final rule pending completion of a judicial review of certain petitions challenging their validity. In March 2025, the SEC voted to end its defense of the final rule. In September 2025, judicial review was suspended awaiting SEC clarity on its position. The Company is currently evaluating the impact of the final rule on its consolidated financial statements disclosures and monitoring the status of the final rule pending the court’s ultimate decision.

In December 2023, the FASB issued ASU No. 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures* (“ASU 2023-09”), which expands disclosures in an entity’s income tax rate reconciliation table and regarding cash taxes paid both in the U.S. and foreign jurisdictions. ASU 2023-09 is effective for the Company for the annual reporting period beginning after December 15, 2024. Early adoption is permitted. The Company is currently evaluating the impact of the adoption of ASU 2023-09 on its consolidated financial statements disclosures.

Note 3: Revenue from Contracts with Customers

Disaggregation of Revenues

The Company's revenues consist of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Subscriptions:				
Enterprise subscriptions ⁽¹⁾	\$ 157,543	\$ 135,667	\$ 459,680	\$ 391,039
SELECT subscriptions	67,246	64,607	196,690	191,796
Term license subscriptions	119,504	102,965	363,693	324,937
Subscriptions	344,293	303,239	1,020,063	907,772
Perpetual licenses	10,913	11,274	31,898	31,649
Subscriptions and licenses	355,206	314,513	1,051,961	939,421
Services:				
Recurring	3,547	3,387	11,170	11,241
Other	16,796	17,273	47,066	52,611
Services	20,343	20,660	58,236	63,852
Total revenues	\$ 375,549	\$ 335,173	\$ 1,110,197	\$ 1,003,273

(1) Enterprise subscriptions are primarily revenues attributable to Enterprise 365 ("E365") subscriptions of \$156,759 and \$133,347 for the three months ended September 30, 2025 and 2024, respectively, and \$453,829 and \$382,013 for the nine months ended September 30, 2025 and 2024, respectively.

The Company recognizes perpetual licenses and the term license component of subscriptions as revenue when either the licenses are delivered or at the start of the subscription term. For the three months ended September 30, 2025 and 2024, the Company recognized \$191,109 and \$166,035 of license related revenues, respectively, of which \$180,196 and \$154,761, respectively, were attributable to the term license component of the Company's subscription-based commercial offerings recorded in *Subscriptions* in the consolidated statements of operations. For the nine months ended September 30, 2025 and 2024, the Company recognized \$576,488 and \$504,802 of license related revenues, respectively, of which \$544,590 and \$473,153, respectively, were attributable to the term license component of the Company's subscription-based commercial offerings recorded in *Subscriptions* in the consolidated statements of operations.

Revenue from external customers is attributed to individual countries based upon the location of the customer. Revenues by geographic region are as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Americas ⁽¹⁾	\$ 196,345	\$ 175,609	\$ 589,379	\$ 536,112
Europe, the Middle East, and Africa ("EMEA")	107,887	95,343	320,306	285,922
Asia-Pacific ("APAC")	71,317	64,221	200,512	181,239
Total revenues	\$ 375,549	\$ 335,173	\$ 1,110,197	\$ 1,003,273

(1) Americas includes the U.S., Canada, and Latin America (including the Caribbean). Revenue attributable to the U.S. totaled \$154,148 and \$139,338 for the three months ended September 30, 2025 and 2024, respectively, and \$462,535 and \$416,600 for the nine months ended September 30, 2025 and 2024, respectively.

The Company derived 6% of its total revenues through channel partners for the three months ended September 30, 2025 and 2024, and 6% and 7% of its total revenues through channel partners for the nine months ended September 30, 2025 and 2024, respectively.

Unbilled Accounts Receivable

Unbilled accounts receivable represent amounts that are unbilled due to agreed-upon contractual terms in which billing occurs subsequent to revenue recognition, and are included in *Accounts receivable* in the consolidated balance sheets. As of September 30, 2025 and December 31, 2024, unbilled accounts receivable were \$180,188 and \$159,924, respectively.

Contract Balances

As of September 30, 2025 and December 31, 2024, the Company's contract assets relate to performance obligations completed in advance of the right to invoice and are included in *Prepaid and other current assets* in the consolidated balance sheets. Contract assets were not material as of September 30, 2025 or December 31, 2024.

Deferred revenues consist of billings made or payments received in advance of revenue recognition from subscriptions and services. The primary changes in deferred revenues are due to the Company's performance under the contracts and new billings made or payments received in advance of revenue recognition from subscriptions and services. The satisfaction of performance obligations typically lags behind payments received under revenue from contracts with customers.

For the nine months ended September 30, 2025, \$223,141 of revenues that were included in the December 31, 2024 deferred revenues balance were recognized. There were additional deferrals of \$197,856 for the nine months ended September 30, 2025, which were primarily related to new billings. For the nine months ended September 30, 2024, \$211,782 of revenues that were included in the December 31, 2023 deferred revenues balance were recognized. There were additional deferrals of \$182,880 for the nine months ended September 30, 2024, which were primarily related to new billings.

As of September 30, 2025 and December 31, 2024, the Company deferred \$19,862 and \$18,540, respectively, related to portfolio balancing exchange rights which is included in *Deferred revenues* in the consolidated balance sheets.

Remaining Performance Obligations

The Company's contracts with customers include amounts allocated to performance obligations that will be satisfied at a later date. As of September 30, 2025, amounts allocated to these remaining performance obligations are \$252,728, of which the Company expects to recognize approximately 93% over the next 12 months with the remaining amount thereafter.

Note 4: Acquisitions

The aggregate details of the Company's acquisition activity are as follows:

	Acquisitions Completed During Nine Months Ended September 30,	
	2025	2024
Number of acquisitions	—	2
Cash paid at closing	\$ —	\$ 141,310
Cash acquired	—	(12,536)
Net cash paid	\$ —	\$ 128,774

The operating results for any acquired business are included in the Company's consolidated financial statements from the closing date of each respective acquisition and were not material, individually or in the aggregate, to the Company's consolidated statements of operations. During the nine months ended September 30, 2025, the Company finalized the purchase accounting for acquisitions completed during the year ended December 31, 2024. The following summarizes the fair values of the assets acquired and liabilities assumed, as well as the weighted average useful lives assigned to acquired intangible assets at the respective date of each acquisition:

	Acquisitions Completed During Year Ended December 31, 2024	
Consideration:		
Cash paid at closing	\$	143,299
Other		108
Total consideration	\$	143,407
Assets acquired and liabilities assumed:		
Cash	\$	12,892
Accounts receivable and other current assets		6,102
Operating lease right-of-use assets		103
Other assets		86
Software and technology (weighted average useful life of 5 years)		7,025
Customer relationships (weighted average useful life of 3 years)		284
Trademarks (weighted average useful life of 10 years)		5,145
Total identifiable assets acquired excluding goodwill		31,637
Accruals and other current liabilities		(5,778)
Deferred revenues		(2,427)
Operating lease liabilities		(103)
Deferred income taxes		(136)
Total liabilities assumed		(8,444)
Net identifiable assets acquired excluding goodwill		23,193
Goodwill		120,214
Net assets acquired	\$	143,407

Note 5: Property and Equipment, Net

Property and equipment, net consist of the following:

	September 30, 2025	December 31, 2024
Land	\$ 1,341	\$ 1,341
Building and improvements	33,612	32,115
Computer equipment and software	60,861	50,696
Furniture, fixtures, and equipment	10,601	9,183
Aircraft	2,038	2,038
Other	47	40
Property and equipment, at cost	108,500	95,413
Less: Accumulated depreciation	(73,324)	(61,615)
Total property and equipment, net	\$ 35,176	\$ 33,798

Depreciation expense was \$3,871 and \$3,361 for the three months ended September 30, 2025 and 2024, respectively, and \$10,669 and \$10,041 for the nine months ended September 30, 2025 and 2024, respectively.

Note 6: Goodwill and Other Intangible Assets
Goodwill

The changes in the carrying amount of goodwill are as follows:

Balance, December 31, 2024	\$	2,367,179
Foreign currency translation adjustments		42,450
Other adjustments		679
Balance, September 30, 2025	\$	<u>2,410,308</u>

Other Intangible Assets

Details of intangible assets other than goodwill are as follows:

	Estimated Useful Life	September 30, 2025			December 31, 2024		
		Gross Carrying Amount	Accumulated Amortization	Net Book Value	Gross Carrying Amount	Accumulated Amortization	Net Book Value
Intangible assets subject to amortization:							
Software and technology	3-5 years	\$ 82,138	\$ (66,666)	\$ 15,472	\$ 86,578	\$ (61,671)	\$ 24,907
Customer relationships	3-10 years	317,879	(182,979)	134,900	315,773	(162,175)	153,598
Trademarks	3-10 years	74,910	(44,260)	30,650	74,034	(38,593)	35,441
Non-compete agreements	5 years	350	(350)	—	350	(337)	13
Total intangible assets		<u>\$ 475,277</u>	<u>\$ (294,255)</u>	<u>\$ 181,022</u>	<u>\$ 476,735</u>	<u>\$ (262,776)</u>	<u>\$ 213,959</u>

The aggregate amortization expense for purchased intangible assets with finite lives was reflected in the Company's consolidated statements of operations as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Cost of subscriptions and licenses	\$ 3,191	\$ 3,087	\$ 9,631	\$ 9,442
Amortization of purchased intangibles	8,148	8,361	24,557	25,717
Total amortization expense	<u>\$ 11,339</u>	<u>\$ 11,448</u>	<u>\$ 34,188</u>	<u>\$ 35,159</u>

Note 7: Investments

Investments consist of the following:

	September 30, 2025	December 31, 2024
Cost method investments	\$ 25,254	\$ 23,289
Equity method investments	2,436	2,475
Total investments	\$ 27,690	\$ 25,764

Cost Method Investments

The Company invests in technology development companies, generally in the form of equity interests or convertible notes. During the nine months ended September 30, 2025 and 2024, the Company invested a total of \$938 and \$807, respectively. As of September 30, 2025 and December 31, 2024, \$8,928 of the total cost method investment balance relates to the Company's equity interest in Worldsensing, a leading global connectivity hardware platform company for infrastructure monitoring.

During the second quarter of 2024, the Company acquired a business from Teralytics Holdings AG ("Teralytics") for \$5,000. During the fourth quarter of 2024, the Company sold its ownership percentage in Teralytics, which resulted in no gain or loss.

Note 8: Leases

The Company's operating leases consist of office facilities, office equipment, and automobiles. As of September 30, 2025, the Company's leases have remaining terms of less than one year to eight years, some of which include one or more options to renew, with renewal terms from one year to five years and some of which include options to terminate the leases from less than one year to five years.

The components of operating lease cost reflected in the consolidated statements of operations were as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Operating lease cost ⁽¹⁾	\$ 3,653	\$ 4,146	\$ 11,230	\$ 11,399
Variable lease cost	1,207	1,261	3,384	3,549
Total operating lease cost	\$ 4,860	\$ 5,407	\$ 14,614	\$ 14,948

(1) Operating lease cost includes rent cost related to operating leases for office facilities of \$3,422 and \$3,884 for the three months ended September 30, 2025 and 2024, respectively, and \$10,500 and \$10,656 for the nine months ended September 30, 2025 and 2024, respectively.

Supplemental operating cash flows and other information related to leases was as follows:

	Nine Months Ended September 30,	
	2025	2024
Cash paid for operating leases included in operating cash flows	\$ 12,153	\$ 11,314
Right-of-use assets obtained in exchange for new operating lease liabilities ⁽¹⁾	\$ 6,232	\$ 7,394

(1) For the nine months ended September 30, 2024, right-of-use assets obtained in exchange for new operating lease liabilities does not include the impact from an acquisition of \$103.

The weighted average remaining lease term for operating leases was 4.0 years and 4.3 years as of September 30, 2025 and December 31, 2024, respectively. The weighted average discount rate was 5.4% and 5.2% as of September 30, 2025 and December 31, 2024, respectively.

As of September 30, 2025, the Company had additional minimum operating lease payments of \$7,250 for executed leases that have not yet commenced, primarily for office locations.

Note 9: Accruals and Other Current Liabilities

Accruals and other current liabilities consist of the following:

	September 30, 2025	December 31, 2024
Accrued benefits	\$ 48,612	\$ 40,762
Accrued compensation	40,582	47,121
Other accrued and current liabilities	69,105	81,639
Total accruals and other current liabilities	<u>\$ 158,299</u>	<u>\$ 169,522</u>

Note 10: Long-Term Debt

Long-term debt consists of the following:

	September 30, 2025	December 31, 2024
Credit facility:		
Revolving loan facility due October 2029	\$ —	\$ 135,315
Convertible senior notes due January 2026 (the "2026 Notes")	677,830	687,830
Convertible senior notes due July 2027 (the "2027 Notes")	575,000	575,000
Unamortized debt issuance costs	(5,452)	(10,057)
Total debt	<u>1,247,378</u>	<u>1,388,088</u>
Less: Current portion of long-term debt	<u>—</u>	<u>—</u>
Long-term debt	<u>\$ 1,247,378</u>	<u>\$ 1,388,088</u>

The Company had \$150 of letters of credit outstanding as of September 30, 2025 and December 31, 2024 under its second amended and restated credit agreement, entered into on October 18, 2024 with a syndicate of banks (the "Credit Facility"). As of September 30, 2025 and December 31, 2024, the Company had \$1,299,850 and \$1,164,535, respectively, available under the Credit Facility.

As of September 30, 2025 and December 31, 2024, the Company was in compliance with all debt covenants and none of the conditions of the 2026 Notes or 2027 Notes to early convert had been met. Unless converted, upon maturity in January 2026, the Company will be required to repay the outstanding principal amount on the 2026 Notes, which, as of September 30, 2025, was \$677,830. As of September 30, 2025, the 2026 Notes were classified as long-term in the consolidated balance sheets as the Company currently has the ability and intent to refinance them on a long-term basis through available capacity under the Credit Facility.

During the first quarter of 2025, the Company paid \$9,797 in cash to repurchase \$10,000 aggregate principal amount of its outstanding 2026 Notes through open market transactions resulting in an insignificant gain, which was recorded in *Other income (expense), net* in the consolidated statements of operations for the nine months ended September 30, 2025. The 2026 Notes were repurchased under the BSY Stock Repurchase Program (the "Repurchase Program") authorization (see Note 13).

2026 Notes Event Subsequent to September 30, 2025

On January 26, 2021, the Company completed a private offering of \$690,000 of 0.125% convertible senior notes, which mature on January 15, 2026 unless earlier converted, redeemed, or repurchased. Prior to October 15, 2025, the 2026 Notes were convertible at the option of the holder pursuant to the terms of the indenture, dated as of January 26, 2021, between the Company and Wilmington Trust, National Association, as trustee (the “2026 Trustee”) (the “2026 Indenture”). On or after October 15, 2025 until 5:00 p.m., New York City time, on the second scheduled trading day immediately before the maturity date, the 2026 Notes are convertible at the option of the holder at any time.

On October 14, 2025, in accordance with the 2026 Indenture, the Company gave notice to the 2026 Trustee, the Conversion Agent and the Holders (each as defined in the 2026 Indenture) that the Company elected to change the “Default Settlement Method” (as defined in the 2026 Indenture) for conversions of the 2026 Notes to “Physical Settlement” (as defined in the 2026 Indenture). As a result, all conversions of the 2026 Notes occurring on and after October 15, 2025 will be settled by delivery of shares of the Company’s Class B common stock using Physical Settlement in accordance with the 2026 Indenture. The initial conversion rate, which is subject to adjustment as set forth in the 2026 Indenture, is 15.5925 shares of the Company’s Class B common stock per one thousand dollar principal amount of 2026 Notes, which represents an initial conversion price of approximately \$64.13 per share.

Interest Expense, Net

Interest expense, net consists of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Contractual interest expense	\$ (1,629)	\$ (3,227)	\$ (6,004)	\$ (12,713)
Amortization of deferred debt issuance costs	(1,894)	(1,804)	(5,682)	(5,554)
Other interest expense	(49)	(74)	(150)	(142)
Interest income	845	436	1,782	2,120
Interest expense, net	<u>\$ (2,727)</u>	<u>\$ (4,669)</u>	<u>\$ (10,054)</u>	<u>\$ (16,289)</u>

The weighted average interest rate on borrowings under the Credit Facility were 6.19% and 7.21% for the three months ended September 30, 2025 and 2024, respectively, and 6.19% and 7.38% for the nine months ended September 30, 2025 and 2024, respectively.

Note 11: Executive Incentive Plans**Executive Bonus Plan**

The incentive compensation, including cash payments, election to receive shares of fully vested Class B common stock, and deferred compensation to plan participants, recognized under the amended and restated Bentley Systems, Incorporated Bonus Pool Plan (the “Bonus Plan”) (net of all applicable holdbacks) was \$2,289 and \$1,460 for the three months ended September 30, 2025 and 2024, respectively, and \$7,117 and \$14,858 for the nine months ended September 30, 2025 and 2024, respectively.

Career Stock Program

In June 2024, the Sustainability Committee of the Company's Board of Directors (the "Committee") established an equity-based incentive program to compensate a limited set of executives (the "Career Stock Program") pursuant to which the Company may grant restricted stock units ("RSUs") awards under the Bentley Systems, Incorporated 2020 Omnibus Incentive Plan (the "2020 Plan"). Under the Career Stock Program, the Committee may from time to time grant RSU awards to program participants, the amount of which is to be determined based upon the Company's Adjusted operating income less stock-based compensation expense ("AOI less SBC") (previously titled Adjusted operating income inclusive of stock-based compensation expense ("Adjusted OI w/SBC")) growth in the year preceding the date of grant (the "Performance Year") as a percentage of the difference between realized AOI less SBC growth during the Performance Year and an inflation-adjusted target growth level for such Performance Year. Any such awards, if made, would thereafter cliff vest five years following the end of the Performance Year and would otherwise be subject to the terms and conditions of the 2020 Plan.

During the three months ended March 31, 2025, the Company granted 28,913 RSUs with a fair value of \$1,160 under the Career Stock Program based on the achievement of the performance goals for the year ended December 31, 2024. As of September 30, 2025, there was \$1,026 of unrecognized compensation expense related to unvested RSUs under the Career Stock Program, which is expected to be recognized over a weighted average period of approximately 4.2 years.

Note 12: Retirement Plans

Deferred Compensation Plan

Under the Company's amended and restated Bentley Systems, Incorporated Nonqualified Deferred Compensation Plan (the "DCP"), certain officers and key employees may defer all or any part of their incentive compensation, and the Company may make discretionary awards on behalf of such participants. Elective participant deferrals and discretionary Company awards are received in the form of phantom shares of the Company's Class B common stock, which are valued for accounting purposes in the same manner as actual shares of Class B common stock, and are recorded as stock-based compensation expense in the consolidated statements of operations (see Note 15). The DCP has 50,000,000 shares of Class B common stock reserved for issuance. As of September 30, 2025, shares of Class B common stock available for future issuance under the DCP were 4,616,129.

DCP elective participant deferrals were \$0 and \$43 for the three months ended September 30, 2025 and 2024, respectively, and \$0 and \$144 for the nine months ended September 30, 2025 and 2024, respectively. No discretionary contributions were made to the DCP during the three and nine months ended September 30, 2025 and 2024. As of September 30, 2025 and December 31, 2024, phantom shares of the Company's Class B common stock issuable by the DCP were 10,827,233 and 12,728,808, respectively.

In August 2021, the Company's Board of Directors approved an amendment to the DCP, which offered to certain active executives in the DCP a one-time, short-term election to reallocate a limited portion of their DCP holdings from phantom shares of the Company's Class B common stock into other phantom investment funds. DCP participants' holdings in phantom investment funds are classified as liabilities in either *Accruals and other current liabilities* or *Deferred compensation plan liabilities* in the consolidated balance sheets as they will be settled in cash upon eventual distribution. The deferred compensation plan liabilities are marked to market at the end of each reporting period, with changes in the liabilities recorded as an expense (income) to *Deferred compensation plan* in the consolidated statements of operations.

Deferred compensation plan expense was \$6,033 and \$6,983 for the three months ended September 30, 2025 and 2024, respectively, and \$12,371 and \$13,665 for the nine months ended September 30, 2025 and 2024, respectively.

The total liabilities related to the DCP is included in the consolidated balance sheets as follows:

	September 30, 2025	December 31, 2024
Accruals and other current liabilities	\$ 4,230	\$ 3,798
Deferred compensation plan liabilities	104,857	96,684
Total DCP liabilities	<u>\$ 109,087</u>	<u>\$ 100,482</u>

Note 13: Common Stock

BSY Stock Repurchase Program

The Company's Board of Directors approved the Repurchase Program authorizing the Company to repurchase up to \$200,000 of the Company's Class B common stock and/or outstanding convertible senior notes through June 30, 2026. As of September 30, 2025, \$98,358 was available under the Company's Board of Directors authorization for future repurchases of Class B common stock and/or outstanding convertible senior notes under the Repurchase Program.

The shares and outstanding convertible senior notes proposed to be acquired in the Repurchase Program may be repurchased from time to time in open market transactions, through privately negotiated transactions, or by other means in accordance with federal securities laws. The Company intends to fund repurchases from available working capital and cash provided by operating activities. The timing, as well as the number and value of shares and/or outstanding convertible senior notes repurchased under the Repurchase Program, will be determined by the Company at its discretion and will depend on a variety of factors, including management's assessment of the intrinsic value of the Company's shares, the market price of the Company's Class B common stock and outstanding convertible senior notes, general market and economic conditions, available liquidity, compliance with the Company's debt and other agreements, and applicable legal requirements. The exact number of shares and/or outstanding convertible senior notes to be repurchased by the Company is not guaranteed, and the Repurchase Program may be suspended, modified, or discontinued at any time without prior notice.

During the nine months ended September 30, 2025, the Company repurchased 1,457,454 shares for \$65,029, and \$10,000 aggregate principal amount of the Company's outstanding 2026 Notes for \$9,797 (see Note 10) under the Repurchase Program. During the nine months ended September 30, 2024, the Company repurchased 912,737 shares for \$45,769 under the Repurchase Program.

Common Stock Issuances, Sales, and Repurchases

During the nine months ended September 30, 2025, the Company issued 1,635,396 shares of Class B common stock to DCP participants in connection with distributions from the plan, net of 317,259 shares which were sold back to the Company in the same period to pay for applicable income tax withholdings of \$13,558. During the nine months ended September 30, 2024, the Company issued 4,655,277 shares of Class B common stock to DCP participants in connection with distributions from the plan. There were no shares sold back to the Company as they were issued on a gross basis during the nine months ended September 30, 2024.

During the nine months ended September 30, 2025, the Company issued 66,837 shares of Class B common stock in connection with Bonus Plan incentive compensation, net of 34,224 shares which were sold back to the Company in the same period to pay for applicable income tax withholdings of \$1,686. During the nine months ended September 30, 2024, the Company issued 256,587 shares of Class B common stock in connection with the Bonus Plan incentive compensation. There were no shares sold back to the Company as they were issued on a gross basis during the nine months ended September 30, 2024.

During the nine months ended September 30, 2024, the Company issued 844,283 shares of Class B common stock to colleagues who exercised their stock options, net of 67,146 shares withheld at exercise to pay for the cost of the stock options, as well as for \$2,195 of applicable income tax withholdings. The Company received \$4,007 in cash proceeds from the exercise of stock options. The total intrinsic value of stock options exercised for the nine months ended September 30, 2024 was \$40,775.

Dividends

The Company declared cash dividends during the periods presented as follows:

	Dividend Per Share	Amount
2025:		
Third quarter	\$ 0.07	\$ 21,263
Second quarter	\$ 0.07	\$ 21,295
First quarter	\$ 0.07	\$ 21,198
2024:		
Third quarter	\$ 0.06	\$ 18,134
Second quarter	\$ 0.06	\$ 17,980
First quarter	\$ 0.06	\$ 17,871

Global Employee Stock Purchase Plan

During the nine months ended September 30, 2025, colleagues who elected to participate in the Bentley Systems, Incorporated Global Employee Stock Purchase Plan (the "ESPP") purchased a total of 280,767 shares of Class B common stock, net of shares withheld, resulting in cash proceeds to the Company of \$11,534. Of the total 291,251 shares purchased, 10,484 shares were sold back to the Company to pay for applicable income tax withholdings of \$539. During the nine months ended September 30, 2024, colleagues who elected to participate in the ESPP purchased a total of 253,578 shares of Class B common stock, net of shares withheld, resulting in cash proceeds to the Company of \$11,228. Of the total 260,437 shares purchased, 6,859 shares were sold back to the Company to pay for applicable income tax withholdings of \$348. As of September 30, 2025 and December 31, 2024, \$3,199 and \$5,577 of ESPP withholdings via colleague payroll deduction were recorded in *Accruals and other current liabilities* in the consolidated balance sheets, respectively. As of September 30, 2025, shares of Class B common stock available for future issuance under the ESPP were 23,737,693.

Note 14: Accumulated Other Comprehensive Loss

Accumulated other comprehensive loss consists of the following during the three months ended September 30, 2025 and 2024:

	Foreign Currency Translation	Actuarial (Loss) Gain on Retirement Plan	Total
Balance, June 30, 2025	\$ (68,971)	\$ (124)	\$ (69,095)
Other comprehensive (loss) income, before taxes	(8,376)	36	(8,340)
Tax expense	—	(8)	(8)
Other comprehensive (loss) income, net of taxes	(8,376)	28	(8,348)
Less: Other comprehensive income (loss) attributable to noncontrolling interest	2	—	2
Balance, September 30, 2025	<u>\$ (77,349)</u>	<u>\$ (96)</u>	<u>\$ (77,445)</u>

	Foreign Currency Translation	Actuarial (Loss) Gain on Retirement Plan	Total
Balance, June 30, 2024	\$ (93,012)	\$ (252)	\$ (93,264)
Other comprehensive income (loss), before taxes	10,306	(1)	10,305
Tax expense	—	—	—
Other comprehensive income (loss), net of taxes	10,306	(1)	10,305
Less: Other comprehensive income (loss) attributable to noncontrolling interest	—	—	—
Balance, September 30, 2024	<u>\$ (82,706)</u>	<u>\$ (253)</u>	<u>\$ (82,959)</u>

Accumulated other comprehensive loss consists of the following during the nine months ended September 30, 2025 and 2024:

	Foreign Currency Translation	Actuarial (Loss) Gain on Retirement Plan	Total
Balance, December 31, 2024	\$ (103,900)	\$ (178)	\$ (104,078)
Other comprehensive income, before taxes	26,561	106	26,667
Tax expense	—	(24)	(24)
Other comprehensive income, net of taxes	26,561	82	26,643
Less: Other comprehensive income (loss) attributable to noncontrolling interest	10	—	10
Balance, September 30, 2025	<u>\$ (77,349)</u>	<u>\$ (96)</u>	<u>\$ (77,445)</u>

	Foreign Currency Translation	Actuarial (Loss) Gain on Retirement Plan	Total
Balance, December 31, 2023	\$ (84,634)	\$ (353)	\$ (84,987)
Other comprehensive income, before taxes	1,928	128	2,056
Tax expense	—	(28)	(28)
Other comprehensive income, net of taxes	1,928	100	2,028
Less: Other comprehensive income (loss) attributable to noncontrolling interest	—	—	—
Balance, September 30, 2024	<u>\$ (82,706)</u>	<u>\$ (253)</u>	<u>\$ (82,959)</u>

Note 15: Stock-Based Compensation

Total stock-based compensation expense consists of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Restricted stock and RSUs expense	\$ 15,614	\$ 14,375	\$ 47,056	\$ 44,052
Bonus Plan expense (see Note 11)	1,754	1,057	5,406	11,237
ESPP expense (see Note 13)	674	622	1,975	1,837
Stock grants expense	—	—	600	600
DCP elective participant deferrals expense (see Note 12)	—	43	—	130
Total stock-based compensation expense ⁽¹⁾	<u>\$ 18,042</u>	<u>\$ 16,097</u>	<u>\$ 55,037</u>	<u>\$ 57,856</u>

(1) As of September 30, 2025 and December 31, 2024, \$2,162 and \$1,556 remained in *Accruals and other current liabilities* in the consolidated balance sheets, respectively.

Total stock-based compensation expense is included in the consolidated statements of operations as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Cost of subscriptions and licenses	\$ 984	\$ 520	\$ 3,034	\$ 882
Cost of services	563	705	1,871	2,343
Research and development	5,601	5,018	16,654	14,981
Selling and marketing	4,014	3,305	11,977	9,625
General and administrative	6,880	6,549	21,501	30,025
Total stock-based compensation expense	\$ 18,042	\$ 16,097	\$ 55,037	\$ 57,856

Stock-based compensation expense is measured at the grant date fair value of the award and is recognized ratably over the requisite service period, which is generally the vesting period. Specifically for performance-based RSUs, stock-based compensation expense is measured at the grant date fair value of the award and is recognized ratably over the requisite service period based on the number of awards expected to vest at each reporting date. The Company accounts for forfeitures of equity awards as those forfeitures occur.

Bentley Systems, Incorporated 2020 Omnibus Incentive Plan

The Company's 2020 Plan provides for the granting of stock, stock options, restricted stock, RSUs, and other stock-based or performance-based awards to certain directors, officers, colleagues, consultants, and advisors of the Company, and terminates in September 2030. The 2020 Plan provides that 25,000,000 shares of Class B common stock may be issued for equity awards. Equity awards that are expired, canceled, forfeited, or terminated for any reason will be available for future grant under the 2020 Plan. As of September 30, 2025, equity awards available for future grants under the 2020 Plan were 18,389,644.

Restricted Stock and RSUs

Under the 2020 Plan, the Company may grant both time-based and performance-based shares of restricted Class B common stock and RSUs to eligible colleagues. Time-based awards generally vest ratably on each of the first four anniversaries of the grant date. Performance-based awards vesting is determined by the achievement of certain business growth targets, which include growth in annualized recurring revenues ("ARR"), as well as actual bookings for perpetual licenses and non-recurring services. Performance targets are generally set for annual performance periods.

The following is a summary of unvested RSUs activity and related information:

	Total RSUs	Time- Based RSUs	Performance- Based RSUs	Time- Based Weighted Average Grant Date Fair Value Per Share	Performance- Based Weighted Average Grant Date Fair Value Per Share
Unvested, December 31, 2024	3,417,009	3,067,703 ⁽¹⁾	349,306 ⁽²⁾	\$ 45.45	\$ 44.83
Granted	1,764,488	1,547,982	216,506 ⁽³⁾	\$ 40.81	\$ 40.53
Vested	(1,220,396)	(905,492)	(314,904)	\$ 43.87	\$ 43.84
Forfeited and canceled	(175,389)	(167,503)	(7,886)	\$ 42.59	\$ 52.53
Unvested, September 30, 2025	3,785,712 ⁽⁴⁾	3,542,690	243,022	\$ 43.97	\$ 42.02

(1) Includes 175,928 time-based RSUs granted during the three months ended March 31, 2022 to certain officers and key employees, which cliff vested on January 31, 2025. Additionally, includes 300,964 time-based RSUs granted during the three months ended June 30, 2024 to certain officers, which vest 20% on each of December 15, 2025, 2026, 2027, 2028, and 2029.

(2) Primarily relates to the 2024 annual performance period. Includes 162,038 performance-based RSUs granted during the year ended December 31, 2022 with extraordinary terms, which are described below.

(3) Primarily relates to the 2025 annual performance period. Includes 10,493 additional shares earned based on the achievement of 2024 performance goals for performance-based RSUs granted during the year ended December 31, 2024.

(4) Includes 41,621 RSUs which are expected to be settled in cash.

During the year ended December 31, 2022, the Company granted 185,186 performance-based RSUs to certain officers and key employees, which vest subject to the achievement of certain performance goals over a three-year performance period (the "Performance Period"). For each year of the Performance Period, one-third of the performance-based RSUs were subject to a cliff, whereby no vesting of that portion would occur unless the Company's applicable margin metrics (which, for 2022 was Adjusted EBITDA margin, and for 2023 and 2024 was AOI less SBC margin, excluding the impact of foreign currency exchange fluctuations) also equaled or exceeded the relevant target level for such year. Provided that the applicable margin targets were met, the total number of performance-based RSUs that vested were determined by the achievement of growth targets, which included growth in ARR, as well as actual bookings for perpetual licenses and non-recurring services. As of December 31, 2024, 162,038 of the aforementioned performance-based RSUs were outstanding. On January 31, 2025, 162,038 performance-based RSUs were determined to be vested based on the achievement of the performance goals during the Performance Period.

The weighted average grant date fair values of RSUs granted were \$40.78 and \$50.66, for the nine months ended September 30, 2025 and 2024, respectively.

During the nine months ended September 30, 2025 and 2024, restricted stock and RSUs were issued net of 277,595 and 171,314 shares, respectively, which were sold back to the Company to settle applicable income tax withholdings of \$12,599 and \$8,671, respectively.

As of September 30, 2025, there was \$111,329 of unrecognized compensation expense related to unvested time-based RSUs, which is expected to be recognized over a weighted average period of approximately 1.9 years. As of September 30, 2025, there was \$3,530 of unrecognized compensation expense related to unvested performance-based RSUs, which is expected to be recognized over a weighted average period of approximately 0.5 years.

Stock Grants

For the nine months ended September 30, 2025 and 2024, the Company granted 12,591 and 11,391 fully vested shares of Class B common stock, respectively, with a fair value of \$600.

Note 16: Income Taxes

The following is a summary of *Income before income taxes*, *Provision for income taxes*, and effective tax rate for the periods presented:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Income before income taxes	\$ 83,707	\$ 58,874	\$ 274,847	\$ 228,779
Provision for income taxes	\$ 26,256	\$ 16,522	\$ 55,620	\$ 44,099
Effective tax rate	31.4%	28.1%	20.2%	19.3%

For the three months ended September 30, 2025, the effective tax rate was higher compared to the same period in the prior year primarily due to the increase in discrete tax expenses recognized in the current year period. For the three months ended September 30, 2025, the Company recorded discrete tax expenses of \$6,455 primarily associated with the limitation of discrete stock-based compensation deductions on U.S. international tax provisions. For the three months ended September 30, 2024, the Company recorded discrete tax expense of \$2,887.

For the nine months ended September 30, 2025, the effective tax rate was higher as compared to the same period in the prior year primarily due to the decrease in discrete tax benefits recognized in the current year period. For the nine months ended September 30, 2025 and 2024, the Company recorded discrete tax benefits of \$6,732 and \$17,794, respectively, primarily associated with windfall tax benefits from stock-based compensation, net of the impact from officer compensation limitation provisions.

Note 17: Fair Value of Financial Instruments

A financial asset or liability classification is determined based on the lowest level input that is significant to the fair value measurement. The fair value hierarchy consists of the following three levels:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 inputs are quoted prices for similar assets and liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument.

Level 3 inputs are unobservable inputs based on management's own assumptions used to measure assets and liabilities at fair value.

The Company's financial instruments include cash equivalents, account receivables, certain other assets, accounts payable, accruals, certain other current and long-term liabilities, and long-term debt.

Current Assets and Current Liabilities — In general, the carrying amounts reported on the Company's consolidated balance sheets for current assets and current liabilities approximate their fair values due to the short-term nature of those instruments.

The following methods and assumptions were used by the Company in estimating its fair value measurements for Level 2 financial instruments as of September 30, 2025 and December 31, 2024:

Interest Rate Swap — The fair value of the Company's interest rate swap asset or liability is determined using an income approach and is measured based on the implied forward rates for the remaining term of the interest rate swap. The Company considers these valuation inputs to be Level 2 inputs in the fair value hierarchy.

Long-Term Debt — The fair value of the Company’s borrowings under its Credit Facility approximated its carrying value based upon discounted cash flows at current market rates for instruments with similar remaining terms. The Company considers these valuation inputs to be Level 2 inputs in the fair value hierarchy. As of September 30, 2025, the estimated fair value of the 2026 Notes and 2027 Notes was \$667,663 and \$542,340, respectively. As of December 31, 2024, the estimated fair value of the 2026 Notes and 2027 Notes was \$671,123 and \$519,271, respectively. The estimated fair value of the 2026 Notes and 2027 Notes is based on quoted market prices of the Company’s instrument in markets that are not active and are classified as Level 2 within the fair value hierarchy. Considerable judgment is necessary to interpret the market data and develop estimates of fair values. Accordingly, the estimates presented are not necessarily indicative of the amounts at which these instruments could be purchased, sold, or settled.

Deferred Compensation Plan Liabilities — The fair value of deferred compensation plan liabilities, including the liability classified phantom investments in the DCP, are marked to market at the end of each reporting period.

Financial assets and financial liabilities carried at fair value measured on a recurring basis consist of the following:

September 30, 2025	Level 1	Level 2	Total
Assets:			
Money market funds ⁽¹⁾	\$ 40,090	\$ —	\$ 40,090
Interest rate swap ⁽²⁾	—	22,879	22,879
Total assets	\$ 40,090	\$ 22,879	\$ 62,969
Liabilities:			
Deferred compensation plan liabilities ⁽³⁾	\$ 109,087	\$ —	\$ 109,087
Cash-settled equity awards ⁽⁴⁾	559	—	559
Total liabilities	\$ 109,646	\$ —	\$ 109,646
December 31, 2024	Level 1	Level 2	Total
Assets:			
Money market funds ⁽¹⁾	\$ 5,648	\$ —	\$ 5,648
Interest rate swap ⁽²⁾	—	32,172	32,172
Total assets	\$ 5,648	\$ 32,172	\$ 37,820
Liabilities:			
Deferred compensation plan liabilities ⁽³⁾	\$ 100,482	\$ —	\$ 100,482
Cash-settled equity awards ⁽⁴⁾	440	—	440
Total liabilities	\$ 100,922	\$ —	\$ 100,922

(1) Included in *Cash and cash equivalents* in the consolidated balance sheets.

(2) Included in *Other assets* in the consolidated balance sheets.

(3) Included in *Deferred compensation plan liabilities*, except for current liabilities of \$4,230 and \$3,798 as of September 30, 2025 and December 31, 2024, respectively, which are included in *Accruals and other current liabilities* in the consolidated balance sheets.

(4) Included in *Accruals and other current liabilities* in the consolidated balance sheets.

Note 18: Commitments and Contingencies

Purchase Commitments

In the normal course of business, the Company enters into various purchase commitments for goods and services. During the nine months ended September 30, 2025 and the year ended December 31, 2024, the Company entered into approximately \$7,900 and \$45,500, respectively, of non-cancelable future cash purchase commitments for services related to cloud provisioning of the Company's software solutions and for internal-use software costs. As of September 30, 2025, total non-cancelable future cash purchase commitments were approximately \$71,000 to be paid through September 2029. The Company expects to fully consume its contractual commitments in the ordinary course of operations.

Litigation

From time to time, the Company is involved in certain legal actions arising in the ordinary course of business. In management's opinion, based upon the advice of counsel, the outcome of such actions is not expected to have a material adverse effect on the Company's future financial position, results of operations, or cash flows.

Note 19: Segment and Geographic Information

The Company operates and manages its business in a single reportable segment, the development and marketing of computer software and related services. The Company defines its chief operating decision maker ("CODM") to be its Chief Executive Officer, who reviews financial information presented on a consolidated basis. The Company's reported measures of profit or loss for segment reporting purposes are Net income and AOI less SBC. The CODM is regularly provided Net income and AOI less SBC to understand the Company's financial and operating results across accounting periods and for comparison of the Company's results to those of other companies. The CODM regularly reviews AOI less SBC for internal budgeting and forecasting purposes, to evaluate operating performance, and to make decisions on allocation of resources. The CODM does not use segment asset information to evaluate operating performance or allocate resources.

The presentation of Net income is included in the Company's consolidated statements of operations. AOI less SBC is a non-GAAP financial measure and is defined as operating income adjusted for the following: amortization of purchased intangibles, expense (income) relating to deferred compensation plan liabilities, acquisition expenses, and realignment expenses (income), for the respective periods.

Reconciliation of operating income to AOI less SBC:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Operating income	\$ 84,497	\$ 68,630	\$ 284,111	\$ 240,738
Amortization of purchased intangibles (see Note 6)	11,339	11,448	34,188	35,159
Deferred compensation plan	6,033	6,983	12,371	13,665
Acquisition expenses ⁽¹⁾	2,157	2,454	4,799	6,782
Realignment expenses ⁽²⁾	—	9	—	818
AOI less SBC	<u>\$ 104,026</u>	<u>\$ 89,524</u>	<u>\$ 335,469</u>	<u>\$ 297,162</u>

Further explanation of certain of the Company's adjustments in arriving at AOI less SBC are as follows:

- (1) *Acquisition expenses.* The Company incurs expenses for professional services rendered in connection with business combinations, which are recorded in *General and administrative* in the consolidated statements of operations. Also included in the Company's acquisition expenses are retention incentives paid to executives of the acquired companies.
- (2) *Realignment expenses.* For the three and nine months ended September 30, 2024, *Realignment expenses* were primarily associated with a strategic realignment program, which the Company initiated during the fourth quarter of 2023 (the "2023 Program").

"Headcount-related" costs are considered the Company's significant expense category and primarily include salaries, benefits, bonuses, stock-based compensation expense, employment taxes, travel, training, and realignment of the Company's colleagues, and third-party personnel expenses and related overhead. The CODM is regularly provided headcount-related costs to understand and compare operating results across accounting periods, for internal budgeting and forecasting purposes, to evaluate financial performance, and to align colleague resources and evaluate compensation to support the Company's operational efficiency and maximize long-term growth. Headcount-related costs of \$215,892 and \$196,181 for the three months ended September 30, 2025 and 2024, respectively, and \$624,582 and \$573,757 for the nine months ended September 30, 2025 and 2024, respectively, are included in *Cost of subscriptions and licenses*, *Cost of services*, *Research and development*, *Selling and marketing*, and *General and administrative* in the consolidated statements of operations.

Under the Company's Net income measure of profit or loss for segment reporting purposes, other segment items were \$102,368 and \$96,654 for the three months ended September 30, 2025 and 2024, respectively, and \$266,488 and \$244,822 for the nine months ended September 30, 2025 and 2024, respectively. These other segment items primarily include cloud-related costs incurred for servicing the Company's accounts using cloud provisioned solutions and the Company's license administration platform, channel partner compensation for providing sales coverage to users, marketing costs, acquisition costs, depreciation expense, and amortization expense recorded in *Cost of subscriptions and licenses*, *Cost of services*, *Research and development*, *Selling and marketing*, and *General and administrative*. Additionally, other segment items include *Deferred compensation plan* expense (income), *Amortization of purchased intangibles*, and non-operating expense (income) amounts presented in the consolidated statements of operations.

Under the Company's AOI less SBC measure of profit or loss for segment reporting purposes, other segment items were \$57,433 and \$51,054 for the three months ended September 30, 2025 and 2024, respectively, and \$154,558 and \$138,706 for the nine months ended September 30, 2025 and 2024, respectively. These other segment items primarily include cloud-related costs incurred for servicing the Company's accounts using cloud provisioned solutions and the Company's license administration platform, channel partner compensation for providing sales coverage to users, marketing costs, and depreciation expense recorded in *Cost of subscriptions and licenses*, *Cost of services*, *Research and development*, *Selling and marketing*, and *General and administrative*. Within the reconciliation of AOI less SBC, retention incentives paid to executives of acquired companies included as a component of acquisition expenses and costs associated with the 2023 Program included as a component of realignment expenses totaling \$1,802 and \$1,586 for the three months ended September 30, 2025 and 2024, respectively, and \$4,412 and \$6,352 for the nine months ended September 30, 2025 and 2024, respectively, are excluded from the calculation of headcount-related costs.

Revenues by geographic region are presented in Note 3. Long-lived assets (other than goodwill), net of depreciation and amortization by geographic region (see Notes 5, 6, and 8) are as follows:

	September 30, 2025	December 31, 2024
Americas ⁽¹⁾	\$ 199,265	\$ 230,964
EMEA	32,466	32,712
APAC	15,566	16,384
Total long-lived assets	<u>\$ 247,297</u>	<u>\$ 280,060</u>

(1) Americas includes the U.S., Canada, and Latin America (including the Caribbean).

Note 20: Other Income (Expense), Net

Other income (expense), net consists of the following:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
(Loss) gain from:				
Change in fair value of interest rate swap (see Note 17)	\$ (1,582)	\$ (7,931)	\$ (9,293)	\$ (5,570)
Foreign exchange ⁽¹⁾	833	696	3,777	754
Receipts related to interest rate swap	1,908	2,452	5,646	7,220
Other income (expense), net	778	(304)	660	1,926
Total other income (expense), net	<u>\$ 1,937</u>	<u>\$ (5,087)</u>	<u>\$ 790</u>	<u>\$ 4,330</u>

(1) Foreign exchange gain is primarily attributable to foreign currency translation derived mainly from U.S. dollar denominated cash and cash equivalents, account receivables, customer deposits, and intercompany balances held by foreign subsidiaries.

Note 21: Net Income Per Share Attributable to Bentley Systems Stockholders

To compute the numerator of basic net income per share attributable to Bentley Systems stockholders, undistributed net income attributable to Bentley Systems allocated to participating securities (described further below) using the required two-class method, is subtracted from net income attributable to Bentley Systems. The denominator of basic net income per share attributable to Bentley Systems stockholders is the weighted average number of shares, inclusive of undistributed shares held in the DCP as phantom shares of the Company's Class B common stock.

The Company issues certain performance-based RSUs determined to be participating securities because holders of such shares have non-forfeitable dividend rights in the event of the Company's declaration of a dividend for common shares. As of September 30, 2025 and 2024, there were 206,013 and 352,730 participating securities outstanding, respectively.

To compute the numerator of diluted net income per share attributable to Bentley Systems stockholders, interest expense, net of tax, attributable to the assumed conversion of the convertible senior notes using the if-converted method is added back to basic net income attributable to Bentley Systems. To compute the denominator of diluted net income per share attributable to Bentley Systems stockholders, the basic weighted average number of shares is adjusted for the effect of dilutive securities, including awards under the Company's equity compensation plans and ESPP using the treasury stock method, and for the dilutive effect of the assumed conversion of the convertible senior notes using the if-converted method.

Except with respect to voting and conversion, the rights of the holders of the Company's Class A and Class B common stock are identical. Each class of shares has the same rights to dividends and allocation of income (loss) and, therefore, net income per share attributable to Bentley Systems stockholders would not differ under the two-class method.

The details of basic and diluted net income per share attributable to Bentley Systems stockholders are as follows:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Numerator:				
Net income attributable to Bentley Systems	\$ 57,373	\$ 42,338	\$ 219,223	\$ 184,694
Less: Net income attributable to Bentley Systems allocated to participating securities	(14)	(21)	(43)	(63)
Basic net income attributable to Bentley Systems stockholders	57,359	42,317	219,180	184,631
Add: Interest expense, net of tax, attributable to assumed conversion of convertible senior notes	1,721	1,723	5,005	5,164
Diluted net income attributable to Bentley Systems stockholders	<u>\$ 59,080</u>	<u>\$ 44,040</u>	<u>\$ 224,185</u>	<u>\$ 189,795</u>
Denominator:				
Basic weighted average shares	314,626,191	315,207,216	314,826,779	314,820,679
Dilutive effect of stock options, restricted stock, and RSUs	1,162,029	941,136	813,284	1,221,222
Dilutive effect of ESPP	11,397	7,498	59,811	48,738
Dilutive effect of assumed conversion of convertible senior notes	17,477,861	17,633,786	17,514,821	17,633,786
Diluted weighted average shares	<u>333,277,478</u>	<u>333,789,636</u>	<u>333,214,695</u>	<u>333,724,425</u>
Net income per share attributable to Bentley Systems stockholders:				
Basic	<u>\$ 0.18</u>	<u>\$ 0.13</u>	<u>\$ 0.70</u>	<u>\$ 0.59</u>
Diluted	<u>\$ 0.18</u>	<u>\$ 0.13</u>	<u>\$ 0.67</u>	<u>\$ 0.57</u>

There were no anti-dilutive securities for the three months ended September 30, 2025 or 2024. For the nine months ended September 30, 2025, 185,090 RSUs were excluded from the calculation of diluted net income per share attributable to Bentley Systems stockholders as including them would have an anti-dilutive effect. There were no anti-dilutive securities for the nine months ended September 30, 2024.

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with our unaudited consolidated financial statements and notes thereto appearing in Part I, Item 1 of this Quarterly Report on Form 10-Q and with our audited consolidated financial statements and notes thereto included in our 2024 Annual Report on Form 10-K.

All amounts presented in this Management’s Discussion and Analysis of Financial Condition and Results of Operations, except share and per share amounts, are presented in thousands. Additionally, many of the amounts and percentages have been rounded for convenience of presentation. Minor differences in totals and percentage calculations may exist due to rounding.

Overview:

Bentley Systems is the infrastructure engineering software company. Our purpose is to advance the world’s infrastructure for better quality of life. We empower people to design, build, and operate better and more resilient infrastructure through the adoption of our intelligent digital twin solutions. We manage our business globally within one reportable segment, the development and marketing of computer software and related services, which is consistent with how our CODM reviews and manages our business.

Executive Summary:

- Total revenues were \$375,549 for the three months ended September 30, 2025, up 12.0% or 10.6% on a constant currency basis⁽¹⁾ compared to the three months ended September 30, 2024. Total revenues were \$1,110,197 for the nine months ended September 30, 2025, up 10.7% or 10.3% on a constant currency basis⁽¹⁾ compared to the nine months ended September 30, 2024;
- Subscriptions revenues were \$344,293 for the three months ended September 30, 2025, up 13.5% or 12.1% on a constant currency basis⁽¹⁾ compared to the three months ended September 30, 2024. Subscriptions revenues were \$1,020,063 for the nine months ended September 30, 2025, up 12.4% or 12.0% on a constant currency basis⁽¹⁾ compared to the nine months ended September 30, 2024;
- ARR⁽²⁾ was \$1,405,236 as of September 30, 2025, compared to \$1,270,726 as of September 30, 2024, representing a constant currency⁽¹⁾ ARR growth rate⁽²⁾ of 10.5%;
- Last twelve-month recurring revenues dollar-based net retention rate⁽²⁾ was 109% as of September 30, 2025, consistent with the same period in the prior year;
- Operating income was \$84,497 for the three months ended September 30, 2025, compared to \$68,630 for the three months ended September 30, 2024. Operating income was \$284,111 for the nine months ended September 30, 2025, compared to \$240,738 for the nine months ended September 30, 2024;
- AOI less SBC⁽¹⁾ was \$104,026 for the three months ended September 30, 2025, compared to \$89,524 for the three months ended September 30, 2024. AOI less SBC⁽¹⁾ was \$335,469 for the nine months ended September 30, 2025, compared to \$297,162 for the nine months ended September 30, 2024; and
- Cash flows from operations was \$396,876 for the nine months ended September 30, 2025, compared to \$353,660 for the nine months ended September 30, 2024.

(1) Constant currency and AOI less SBC are non-GAAP financial measures. Refer to the “Non-GAAP Financial Measures” section for additional information, including our definitions and our uses of constant currency and AOI less SBC.

(2) Refer to the “Key Business Metrics” section for additional information, including our definitions and our uses of ARR, ARR growth rate, and recurring revenues dollar-based net retention rate.

Results of Operations:

Our results of operations have been, and in the future will be, affected by changes in foreign currency exchange rates. Other than the natural hedge attributable to matching revenues and expenses in the same currencies, we do not currently hedge foreign currency exposure. Additionally, because we have operations in, and derive revenue from, geographies around the world, we will continue to monitor the impact of tariffs and other trade policies on our business and the businesses of our accounts, as well as on our financial condition, results of operations, and/or cash flows.

We identify the effects of foreign currency on our operations and present constant currency growth rates and fluctuations because we believe exchange rates are an important factor in understanding period-over-period comparisons and enhance the understanding of our results and evaluation of our performance. Refer to the “Non-GAAP Financial Measures” section for additional information, including our definition and our use of constant currency.

Revenues

Consolidated Revenues

	Three Months Ended		Change		Nine Months Ended		Change	
	September 30,		%	Constant	September 30,		%	Constant
	2025	2024		Currency	2025	2024		Currency
			% ⁽¹⁾	% ⁽¹⁾			% ⁽¹⁾	% ⁽¹⁾
Subscriptions	\$ 344,293	\$ 303,239	13.5%	12.1%	\$ 1,020,063	\$ 907,772	12.4%	12.0%
Perpetual licenses	10,913	11,274	(3.2%)	(3.6%)	31,898	31,649	0.8%	0.9%
Subscriptions and licenses	355,206	314,513	12.9%	11.5%	1,051,961	939,421	12.0%	11.6%
Services	20,343	20,660	(1.5%)	(2.8%)	58,236	63,852	(8.8%)	(9.3%)
Total revenues	\$ 375,549	\$ 335,173	12.0%	10.6%	\$ 1,110,197	\$ 1,003,273	10.7%	10.3%

(1) Constant currency is a non-GAAP financial measure. Refer to the “Non-GAAP Financial Measures” section for additional information, including our definition and our use of constant currency, and for a reconciliation of constant currency growth rates.

The increase in total revenues for the three and nine months ended September 30, 2025 was primarily driven by an increase in subscriptions revenues. Partially offsetting the increase, for the nine months ended September 30, 2025, was a decrease in services revenues.

Subscriptions. For the three and nine months ended September 30, 2025, the increase in subscriptions revenues was driven by improvements in our business performance of \$41,054 (\$36,610 on a constant currency basis) and \$112,291 (\$108,662 on a constant currency basis), respectively. Our business performance includes the impact from programmatic acquisitions, which generally are immaterial, individually and in the aggregate.

For the three and nine months ended September 30, 2025, the improvements in business performance were primarily driven by expansion from accounts with revenues in the same period in the prior year (“existing accounts”), and growth of 3% attributable to new accounts, most notably small- and medium-sized accounts.

The improvements in business performance for the three months ended September 30, 2025 were led by our geoprofessional applications and engineering applications, followed by our *Bentley Infrastructure Cloud*.

The improvements in business performance for the nine months ended September 30, 2025 were led by our engineering applications, followed by our geoprofessional applications, and our *Bentley Infrastructure Cloud*.

Perpetual licenses. For the three and nine months ended September 30, 2025, perpetual licenses revenues were flat compared to the same periods in the prior year.

Services. For the three months ended September 30, 2025, services revenues were flat compared to the same period in the prior year. For the nine months ended September 30, 2025, the decrease in services revenues was driven by a decline in our business performance of \$5,616 (\$5,915 on a constant currency basis) driven primarily from weakness within our Asset Performance Services.

Revenues by Geographic Region

Revenue from external customers is attributed to individual countries based upon the location of the customer.

	Three Months Ended		Change		Nine Months Ended		Change	
	September 30,		%	Constant	September 30,		%	Constant
	2025	2024		Currency	2025	2024		Currency
			% ⁽¹⁾	% ⁽¹⁾			% ⁽¹⁾	% ⁽¹⁾
Americas	\$ 196,345	\$ 175,609	11.8%	11.6%	\$ 589,379	\$ 536,112	9.9%	10.3%
EMEA	107,887	95,343	13.2%	8.8%	320,306	285,922	12.0%	9.7%
APAC	71,317	64,221	11.0%	10.6%	200,512	181,239	10.6%	11.0%
Total revenues	\$ 375,549	\$ 335,173	12.0%	10.6%	\$ 1,110,197	\$ 1,003,273	10.7%	10.3%

(1) Constant currency is a non-GAAP financial measure. Refer to the “Non-GAAP Financial Measures” section for additional information, including our definition and our use of constant currency, and for a reconciliation of constant currency growth rates.

Americas. For the three and nine months ended September 30, 2025, the increase in revenues from the Americas was primarily driven by improvements in our business performance of \$20,736 (\$20,440 on a constant currency basis) and \$53,267 (\$55,298 on a constant currency basis), respectively.

The improvements in business performance for the three and nine months ended September 30, 2025 were primarily due to expansion of our subscriptions revenues from existing accounts in the U.S.

EMEA. For the three and nine months ended September 30, 2025, the increase in revenues from EMEA was primarily driven by improvements in our business performance of \$12,544 (\$8,359 on a constant currency basis) and \$34,384 (\$27,761 on a constant currency basis), respectively.

The improvements in business performance for the three months ended September 30, 2025 were primarily due to expansion of our subscriptions revenues from existing accounts in the Middle East and the United Kingdom, partially offset by a decline in services revenues.

The improvements in business performance for the nine months ended September 30, 2025 were primarily due to expansion of our subscriptions revenues from existing accounts in the United Kingdom and the Middle East, as well as increases in our subscriptions revenues from new accounts, partially offset by a decline in services revenues.

APAC. For the three and nine months ended September 30, 2025, the increase in revenues from APAC was primarily driven by improvements in our business performance of \$7,096 (\$6,827 on a constant currency basis) and \$19,273 (\$19,966 on a constant currency basis), respectively.

The improvements in business performance for the three and nine months ended September 30, 2025 were primarily due to expansion of our subscriptions revenues from existing accounts in Australia and India.

Additionally, for the three and nine months ended September 30, 2025, our revenues in China were essentially flat. Our subscriptions revenues in China decreased primarily due to a decline from existing accounts, partially offset by an increase from new accounts. Our perpetual licenses revenues in China increased primarily due to expansion from new accounts, partially offset by a decline from existing accounts.

The future results in China remain uncertain as a result of continued geopolitical challenges, the obstacles there to cloud-deployed software, and the financial timing impact of the preference there for license sales, rather than subscriptions.

Cost of Revenues and Operating Expenses

Cost of Revenues

	Three Months Ended		Change		Nine Months Ended		Change	
	September 30,		%	Constant Currency % ⁽¹⁾	September 30,		%	Constant Currency % ⁽¹⁾
	2025	2024			2025	2024		
Cost of subscriptions and licenses	\$ 53,824	\$ 44,220	21.7%	20.5%	\$ 148,080	\$ 126,870	16.7%	16.6%
Cost of services	18,371	20,612	(10.9%)	(12.4%)	58,550	62,985	(7.0%)	(7.4%)
Total cost of revenues	\$ 72,195	\$ 64,832	11.4%	10.0%	\$ 206,630	\$ 189,855	8.8%	8.7%

(1) Constant currency is a non-GAAP financial measure. Refer to the “Non-GAAP Financial Measures” section for additional information, including our definition and our use of constant currency, and for a reconciliation of constant currency growth rates.

Cost of subscriptions and licenses. For the three and nine months ended September 30, 2025, on a constant currency basis, cost of subscriptions and licenses expenses increased primarily due to an increase in headcount-related costs of \$3,637 and \$10,558, respectively, mainly due to an increase in annual and other compensation costs. Additionally, during the three and nine months ended September 30, 2025, cost of subscriptions and licenses expenses further increased due to an increase in cloud-related costs of \$2,980 and \$7,435, respectively.

Cost of services. For the three and nine months ended September 30, 2025, on a constant currency basis, cost of services expenses decreased primarily due to a decrease in headcount-related costs of \$1,876 and \$2,600, respectively, mainly due to a reduction in third-party personnel costs. Additionally, during the three months ended September 30, 2025, headcount-related costs decreased due to lower annual and other compensation costs.

Operating Expenses

	Three Months Ended		Change		Nine Months Ended		Change	
	September 30,		%	Constant Currency % ⁽¹⁾	September 30,		%	Constant Currency % ⁽¹⁾
	2025	2024			2025	2024		
Research and development	\$ 78,751	\$ 70,068	12.4%	11.3%	\$ 226,586	\$ 204,148	11.0%	11.2%
Selling and marketing	72,107	64,940	11.0%	9.8%	205,039	176,455	16.2%	16.2%
General and administrative	53,818	51,359	4.8%	4.0%	150,903	152,695	(1.2%)	(1.2%)
Deferred compensation plan	6,033	6,983	(13.6%)	(13.6%)	12,371	13,665	(9.5%)	(9.5%)
Amortization of purchased intangibles	8,148	8,361	(2.5%)	(2.9%)	24,557	25,717	(4.5%)	(4.6%)
Total operating expenses	\$ 218,857	\$ 201,711	8.5%	7.5%	\$ 619,456	\$ 572,680	8.2%	8.3%

(1) Constant currency is a non-GAAP financial measure. Refer to the “Non-GAAP Financial Measures” section for additional information, including our definition and our use of constant currency, and for a reconciliation of constant currency growth rates.

Research and development. For the three and nine months ended September 30, 2025, on a constant currency basis, research and development expenses increased primarily due to increases in headcount-related costs of \$8,575 and \$24,377, respectively, mainly due to increases in headcount, and annual and other compensation costs.

Selling and marketing. For the three and nine months ended September 30, 2025, on a constant currency basis, selling and marketing expenses increased primarily due to an increase in headcount-related costs of \$3,920 and \$20,994, respectively, mainly due to increases in headcount, and annual and other compensation costs, and an increase in promotional costs of \$1,371 and \$3,980, respectively.

General and administrative. For the three months ended September 30, 2025, on a constant currency basis, general and administrative expenses increased primarily due to an increase in headcount-related costs of \$2,530, mainly due to increases in headcount, and annual and other compensation costs, and higher expense associated with non-income related taxes of \$1,377. Partially offsetting these increases were lower charitable contributions focusing on education and sustainability of \$2,610, as contributions were made during the second quarter of 2025 compared to the third quarter of 2024.

For the nine months ended September 30, 2025, on a constant currency basis, general and administrative expenses decreased primarily due to a decrease in headcount-related costs of \$3,218, mainly due to lower incentive compensation expense related to the reduction in Gregory S. Bentley's fractional interest under the Bonus Plan as part of Mr. Bentley's transition to the role of Executive Chair effective July 1, 2024, partially offset by increases in headcount, and annual and other compensation costs. Additionally, during the nine months ended September 30, 2024, we recognized approximately \$2,200 of other corporate initiatives expenses, which did not recur in the current year period. Partially offsetting these decreases were higher costs associated with our internal-use software implementations as compared to the same period in the prior year.

Deferred compensation plan. For the three and nine months ended September 30, 2025 and 2024, deferred compensation plan expense was attributable to the marked to market impact on deferred compensation plan liability balances period over period.

Amortization of purchased intangibles. For the three and nine months ended September 30, 2025, on a constant currency basis, amortization of purchased intangibles decreased primarily due to lower acquisition activity as compared to prior periods.

Interest Expense, Net

	Three Months Ended September 30,			Nine Months Ended September 30,		
	2025	2024	Change	2025	2024	Change
Interest expense	\$ (3,572)	\$ (5,105)	(30.0%)	\$ (11,836)	\$ (18,409)	(35.7%)
Interest income	845	436	93.8%	1,782	2,120	(15.9%)
Interest expense, net	\$ (2,727)	\$ (4,669)	(41.6%)	\$ (10,054)	\$ (16,289)	(38.3%)

For the three and nine months ended September 30, 2025, interest expense, net decreased primarily due to lower weighted average debt outstanding under the credit facilities as compared to the same periods in the prior year.

Other Income (Expense), Net

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
(Loss) gain from:				
Change in fair value of interest rate swap	\$ (1,582)	\$ (7,931)	\$ (9,293)	\$ (5,570)
Foreign exchange ⁽¹⁾	833	696	3,777	754
Receipts related to interest rate swap	1,908	2,452	5,646	7,220
Other income (expense), net	778	(304)	660	1,926
Total other income (expense), net	\$ 1,937	\$ (5,087)	\$ 790	\$ 4,330

(1) Foreign exchange gain is primarily attributable to foreign currency translation derived mainly from U.S. dollar denominated cash and cash equivalents, account receivables, customer deposits, and intercompany balances held by foreign subsidiaries.

Provision for Income Taxes

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Income before income taxes	\$ 83,707	\$ 58,874	\$ 274,847	\$ 228,779
Provision for income taxes	\$ 26,256	\$ 16,522	\$ 55,620	\$ 44,099
Effective tax rate	31.4%	28.1%	20.2%	19.3%

For the three months ended September 30, 2025, the effective tax rate was higher compared to the same period in the prior year primarily due to the increase in discrete tax expenses recognized in the current year period. For the three months ended September 30, 2025, we recorded discrete tax expenses of \$6,455 primarily associated with the limitation of discrete stock-based compensation deductions on U.S. international tax provisions. For the three months ended September 30, 2024, we recorded discrete tax expense of \$2,887.

For the nine months ended September 30, 2025, the effective tax rate was higher as compared to the same period in the prior year primarily due to the decrease in discrete tax benefits recognized in the current year period. For the nine months ended September 30, 2025 and 2024, we recorded discrete tax benefits of \$6,732 and \$17,794, respectively, primarily associated with windfall tax benefits from stock-based compensation, net of the impact from officer compensation limitation provisions.

On July 4, 2025, President Trump signed into law the One Big Beautiful Bill Act (“OBBBA”). The OBBBA includes the permanent extension of certain expiring provisions of the Tax Cuts and Jobs Act, modifications to the international tax framework, and the restoration of favorable tax treatment for certain business provisions. The legislation has multiple effective dates. Based on our preliminary impact assessment, we believe the OBBBA will have a favorable impact on our cash paid for income taxes in 2025 and 2026, primarily attributable to the change in restoring immediate U.S. tax deductions for domestic research and development expenses. The OBBBA is not expected to materially impact our full-year 2025 effective tax rate. We are still evaluating the full impact of the OBBBA on our consolidated financial statements.

Key Business Metrics:

In addition to our results of operations discussed above, we believe the following presentation of key business metrics provides additional useful information to investors regarding our results of operations. To the extent material, we disclose below the additional purposes, if any, for which our management uses these key business metrics. Our key business metrics may vary significantly from period to period for reasons unrelated to our operating performance and may differ from similarly titled measures presented by other companies.

	September 30,	
	2025	2024
ARR	\$ 1,405,236	\$ 1,270,726
Last twelve-months recurring revenues	\$ 1,350,224	\$ 1,195,118
Twelve-months ended constant currency ⁽¹⁾ :		
ARR growth rate	10.5%	12%
Account retention rate	99%	99%
Recurring revenues dollar-based net retention rate	109%	109%

(1) Constant currency is a non-GAAP financial measure. Refer to the “Non-GAAP Financial Measures” section for additional information, including our definition and our use of constant currency.

Recurring Revenues

Recurring revenues are the basis for our other revenue-related key business metrics. We believe this measure is useful in evaluating our ability to consistently retain and grow our revenues within our existing accounts.

Recurring revenues are subscriptions revenues that recur monthly, quarterly, or annually with specific or automatic renewal clauses and professional services revenues in which the underlying contract is based on a fixed fee and contains automatic annual renewal provisions.

ARR

ARR is a key business metric that we believe is useful in evaluating the scale and growth of our business as well as to assist in the evaluation of underlying trends in our business. Furthermore, we believe ARR, considered in connection with our last twelve-month recurring revenues dollar-based net retention rate, is a leading indicator of revenue growth.

ARR is defined as the sum of the annualized value of our portfolio of contracts that produce recurring revenues as of the last day of the reporting period, and the annualized value of the last three months of recognized revenues for our contractually recurring consumption-based software subscriptions with consumption measurement durations of less than one year, calculated using the spot foreign currency exchange rates. We believe that the last three months of recognized revenues, on an annualized basis, for our recurring software subscriptions with consumption measurement period durations of less than one year is a reasonable estimate of the annual revenues, given our consistently high retention rate and stability of usage under such subscriptions.

ARR resulting from the annualization of recurring contracts with consumption measurement durations of less than one year, as a percentage of total ARR, was 51% and 49% as of September 30, 2025 and 2024, respectively, with our E365 subscription offering representing 45% and 43% of total ARR as of September 30, 2025 and 2024, respectively.

Constant currency ARR growth rate is the growth rate of ARR measured on a constant currency basis. In reporting period-over-period ARR growth rates in constant currency, we calculate constant currency growth rates by translating current and prior period ARR on a transactional basis to our reporting currency using current year budget exchange rates. We believe that ARR growth is an important metric indicating the scale and growth of our business.

Last Twelve-Months Recurring Revenues

Last twelve-month recurring revenues is a key business metric that we believe is useful in evaluating our ability to consistently retain and grow our recurring revenues. We believe that we will continue to experience favorable growth in recurring revenues primarily due to our strong account retention and recurring revenues dollar-based net retention rates, as well as the addition of new accounts with recurring revenues.

Last twelve-months recurring revenues is calculated as recurring revenues recognized over the preceding twelve-month period.

The last twelve-months recurring revenues for the periods ended September 30, 2025 compared to the last twelve-months of the comparative twelve-month period increased by \$155,106. This increase was primarily due to growth in ARR, which is primarily the result of growing our recurring revenues within our existing accounts as expressed in our recurring revenues dollar-based net retention rate, as well as additional recurring revenues resulting from new accounts and acquisitions. For the twelve months ended September 30, 2025 and 2024, 92% and 91%, respectively, of our revenues were recurring revenues.

Account Retention Rate

Account retention rate is a key business metric that we believe is useful in evaluating the long-term value of our account relationships and our ability to retain our account base. We believe that our consistent and high account retention rates illustrate our ability to retain and cultivate long-term relationships with our accounts.

Account retention rate for any given twelve-month period is calculated using the average foreign currency exchange rates for the prior period, as follows: the prior period recurring revenues from all accounts with recurring revenues in the current and prior period, divided by total recurring revenues from all accounts during the prior period.

Recurring Revenues Dollar-Based Net Retention Rate

Recurring revenues dollar-based net retention rate is a key business metric that we believe is useful in evaluating our ability to consistently retain and grow our recurring revenues.

Recurring revenues dollar-based net retention rate is calculated, using the average exchange rates for the prior period, as follows: the recurring revenues for the current period, including any growth or reductions from existing accounts, but excluding recurring revenues from any new accounts added during the current period, divided by the total recurring revenues from all accounts during the prior period. A period is defined as any trailing twelve months. Related to our platform acquisitions, recurring revenues into new accounts will be captured as existing accounts starting with the second anniversary of the acquisition when such data conforms to the calculation methodology. This may cause variability in the comparison.

Given that recurring revenues represented 92% and 91% of our total revenues for the twelve months ended September 30, 2025 and 2024, respectively, this metric helps explain our revenue performance as primarily growth from existing accounts.

Non-GAAP Financial Measures:

In addition to our results determined in accordance with GAAP discussed above, we believe the following presentation of financial measures not in accordance with GAAP provides useful information to investors regarding our results of operations. To the extent material, we disclose below the additional purposes, if any, for which our management uses these non-GAAP financial measures and provide reconciliations between these non-GAAP financial measures and their most directly comparable GAAP financial measures. Non-GAAP financial information should be considered in addition to, not as a substitute for, or in isolation from, the financial information prepared in accordance with GAAP, including operating income, or other measures of performance. Our non-GAAP financial measures may vary significantly from period to period for reasons unrelated to our operating performance and may differ from similarly titled measures presented by other companies.

Adjusted Operating Income Less Stock-Based Compensation Expense (“AOI less SBC”)

AOI less SBC is a non-GAAP financial measure and is used to measure the operational strength and performance of our business, as well as to assist in the evaluation of underlying trends in our business.

AOI less SBC is defined as operating income adjusted for the following: amortization of purchased intangibles, expense (income) relating to deferred compensation plan liabilities, acquisition expenses, and realignment expenses (income), for the respective periods.

AOI less SBC is our primary performance measure, which excludes certain expenses and charges, including the non-cash amortization expense resulting from the acquisition of intangible assets, as we believe these may not be indicative of our core business operating results. We intentionally include stock-based compensation expense in this measure as we believe it better captures the economic costs of our business.

Management uses this non-GAAP financial measure to understand and compare operating results across accounting periods, for internal budgeting and forecasting purposes, to evaluate financial performance, and in our comparison of our financial results to those of other companies. It is also a significant performance measure in certain of our executive incentive compensation programs.

Adjusted Operating Income (“AOI”)

Adjusted operating income is a non-GAAP financial measure that we believe is useful to investors in making comparisons to other companies, although this measure may not be directly comparable to similar measures used by other companies.

Adjusted operating income is defined as operating income adjusted for the following: amortization of purchased intangibles, expense (income) relating to deferred compensation plan liabilities, acquisition expenses, realignment expenses (income), and stock-based compensation expense, for the respective periods.

Reconciliation of operating income to AOI less SBC and to Adjusted operating income:

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2025	2024	2025	2024
Operating income	\$ 84,497	\$ 68,630	\$ 284,111	\$ 240,738
Amortization of purchased intangibles ⁽¹⁾	11,339	11,448	34,188	35,159
Deferred compensation plan ⁽²⁾	6,033	6,983	12,371	13,665
Acquisition expenses ⁽³⁾	2,157	2,454	4,799	6,782
Realignment expenses ⁽⁴⁾	—	9	—	818
AOI less SBC	104,026	89,524	335,469	297,162
Stock-based compensation expense ⁽⁵⁾	17,873	15,895	54,497	57,088
Adjusted operating income	<u>\$ 121,899</u>	<u>\$ 105,419</u>	<u>\$ 389,966</u>	<u>\$ 354,250</u>

Further explanation of certain of our adjustments in arriving at AOI less SBC and Adjusted operating income are as follows:

- Amortization of purchased intangibles.* Amortization of purchased intangibles varies in amount and frequency and is significantly impacted by the timing and size of our acquisitions. Management finds it useful to exclude these non-cash charges from our operating expenses to assist in budgeting, planning, and forecasting future periods. The use of intangible assets contributed to our revenues earned during the periods presented and will also contribute to our revenues in future periods. Amortization of purchased intangible assets will recur in future periods.
- Deferred compensation plan.* We exclude *Deferred compensation plan* expense (income) when we evaluate our continuing operational performance because it is not reflective of our ongoing business and results of operations. We believe it is useful for investors to understand the effects of this item on our total operating expenses. Deferred compensation plan liabilities are marked to market at the end of each reporting period, with changes in the liabilities recorded as an expense (income) to *Deferred compensation plan* in the consolidated statements of operations.
- Acquisition expenses.* We incur expenses for professional services rendered in connection with business combinations, which are included in our GAAP presentation of general and administrative expense. Also included in our acquisition expenses are retention incentives paid to executives of the acquired companies. We exclude these acquisition expenses when we evaluate our continuing operational performance as we would not have otherwise incurred these expenses in the periods presented as part of our continuing operations.
- Realignment expenses.* We exclude these charges and subsequent adjustments to our estimates when we evaluate our continuing operational performance because they are not reflective of our ongoing business and results of operations. We believe it is useful for investors to understand the effects of these items on our total operating expenses. For the three and nine months ended September 30, 2024, *Realignment expenses* were primarily associated with the 2023 Program.
- Stock-based compensation expense.* We exclude non-cash stock-based compensation expenses from certain of our non-GAAP measures because we believe this is useful to investors in making comparisons to other companies.

Constant Currency

Constant currency and constant currency growth rates are non-GAAP financial measures that present our results of operations excluding the estimated effects of foreign currency exchange rate fluctuations. A significant amount of our operations is conducted in foreign currencies. As a result, the comparability of the financial results reported in U.S. dollars is affected by changes in foreign currency exchange rates. We use constant currency and constant currency growth rates to evaluate the underlying performance of the business, and we believe it is helpful for investors to present operating results on a comparable basis period over period to evaluate its underlying performance.

In reporting period-over-period results, except for ARR as discussed above in “Key Business Metrics” section, we calculate the effects of foreign currency fluctuations and constant currency information by translating current and prior period results on a transactional basis to our reporting currency using prior period average foreign currency exchange rates in which the transactions occurred.

Reconciliation of consolidated revenues to consolidated revenues in constant currency:

	Three Months Ended September 30, 2025			Three Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Subscriptions	\$ 344,293	\$ (4,233)	\$ 340,060	\$ 303,239	\$ 212	\$ 303,451
Perpetual licenses	10,913	(42)	10,871	11,274	—	11,274
Subscriptions and licenses	355,206	(4,275)	350,931	314,513	212	314,725
Services	20,343	(278)	20,065	20,660	(15)	20,645
Total revenues	\$ 375,549	\$ (4,553)	\$ 370,996	\$ 335,173	\$ 197	\$ 335,370

	Nine Months Ended September 30, 2025			Nine Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Subscriptions	\$ 1,020,063	\$ (4,091)	\$ 1,015,972	\$ 907,772	\$ (461)	\$ 907,311
Perpetual licenses	31,898	26	31,924	31,649	(3)	31,646
Subscriptions and licenses	1,051,961	(4,065)	1,047,896	939,421	(464)	938,957
Services	58,236	(314)	57,922	63,852	(16)	63,836
Total revenues	\$ 1,110,197	\$ (4,379)	\$ 1,105,818	\$ 1,003,273	\$ (480)	\$ 1,002,793

Reconciliation of revenues by geographic region to revenues by geographic region in constant currency:

	Three Months Ended September 30, 2025			Three Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Americas	\$ 196,345	\$ (216)	\$ 196,129	\$ 175,609	\$ 80	\$ 175,689
EMEA	107,887	(4,010)	103,877	95,343	175	95,518
APAC	71,317	(327)	70,990	64,221	(58)	64,163
Total revenues	\$ 375,549	\$ (4,553)	\$ 370,996	\$ 335,173	\$ 197	\$ 335,370

	Nine Months Ended September 30, 2025			Nine Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Americas	\$ 589,379	\$ 1,976	\$ 591,355	\$ 536,112	\$ (55)	\$ 536,057
EMEA	320,306	(6,766)	313,540	285,922	(143)	285,779
APAC	200,512	411	200,923	181,239	(282)	180,957
Total revenues	\$ 1,110,197	\$ (4,379)	\$ 1,105,818	\$ 1,003,273	\$ (480)	\$ 1,002,793

Reconciliation of cost of revenues to cost of revenues in constant currency:

	Three Months Ended September 30, 2025			Three Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Cost of subscriptions and licenses	\$ 53,824	\$ (490)	\$ 53,334	\$ 44,220	\$ 40	\$ 44,260
Cost of services	18,371	(314)	18,057	20,612	7	20,619
Total cost of revenues	\$ 72,195	\$ (804)	\$ 71,391	\$ 64,832	\$ 47	\$ 64,879

	Nine Months Ended September 30, 2025			Nine Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Cost of subscriptions and licenses	\$ 148,080	\$ (111)	\$ 147,969	\$ 126,870	\$ (19)	\$ 126,851
Cost of services	58,550	(233)	58,317	62,985	(1)	62,984
Total cost of revenues	\$ 206,630	\$ (344)	\$ 206,286	\$ 189,855	\$ (20)	\$ 189,835

Reconciliation of operating expenses to operating expenses in constant currency:

	Three Months Ended September 30, 2025			Three Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Research and development	\$ 78,751	\$ (670)	\$ 78,081	\$ 70,068	\$ 70	\$ 70,138
Selling and marketing	72,107	(719)	71,388	64,940	67	65,007
General and administrative	53,818	(397)	53,421	51,359	31	51,390
Deferred compensation plan	6,033	—	6,033	6,983	—	6,983
Amortization of purchased intangibles	8,148	(30)	8,118	8,361	—	8,361
Total operating expenses	\$ 218,857	\$ (1,816)	\$ 217,041	\$ 201,711	\$ 168	\$ 201,879

	Nine Months Ended September 30, 2025			Nine Months Ended September 30, 2024		
	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency	Actual	Impact of Foreign Exchange at 2024 Rates	Constant Currency
Research and development	\$ 226,586	\$ 526	\$ 227,112	\$ 204,148	\$ 42	\$ 204,190
Selling and marketing	205,039	119	205,158	176,455	33	176,488
General and administrative	150,903	22	150,925	152,695	(4)	152,691
Deferred compensation plan	12,371	—	12,371	13,665	—	13,665
Amortization of purchased intangibles	24,557	(16)	24,541	25,717	—	25,717
Total operating expenses	<u>\$ 619,456</u>	<u>\$ 651</u>	<u>\$ 620,107</u>	<u>\$ 572,680</u>	<u>\$ 71</u>	<u>\$ 572,751</u>

Liquidity and Capital Resources:

Cash and Cash Equivalents

	September 30, 2025	December 31, 2024
Cash and cash equivalents held domestically	\$ 59,401	\$ 2,845
Cash and cash equivalents held by foreign subsidiaries	106,010	61,164
Total cash and cash equivalents	<u>\$ 165,411</u>	<u>\$ 64,009</u>

Our primary source of operating cash is from the sale of our subscriptions, perpetual licenses, and services. Our primary use of cash is payment of our operating costs, which consist mainly of headcount-related costs. In addition to operating expenses, we also use cash to service our debt obligations, to pay quarterly dividends, to repurchase our Class B common stock and convertible debt, and for capital expenditures in support of our operations. We also use cash to fund our acquisitions of software assets and businesses, and other investment activities.

We believe that cash generated from operations, together with existing cash and cash equivalent balances, and external borrowings including available liquidity under the Credit Facility, will be sufficient to meet our domestic and international working capital and capital expenditure requirements. We regularly review our capital structure and consider a variety of potential financing alternatives and planning strategies to ensure that we have the proper liquidity available in the locations in which it is needed and to fund our operations and growth investments with cash that has not been permanently reinvested outside the U.S. Our future capital requirements may be materially different than those currently planned in our budgeting and forecasting activities and depend on many factors, including our strategy of regularly acquiring and integrating specialized infrastructure engineering software businesses, our rate of revenue growth, the timing and extent of spending on research and development, the expansion of our sales and marketing activities, the timing of new product introductions, market acceptance of our products, competitive factors, our discretionary payments of dividends or repurchases of our Class B common stock and convertible debt, funding of our purchase commitments, currency fluctuations, and overall economic conditions, globally. To the extent that current and anticipated future sources of liquidity are insufficient to fund our future business activities and requirements, we may be required to seek additional equity or debt financing. The sale of additional equity would result in additional dilution to our stockholders, while the incurrence of additional debt financing, including convertible debt, would result in additional debt service obligations. Such debt instruments also could introduce new or modified covenants that might restrict our operations and/or our ability to pay dividends, consummate acquisitions, or otherwise pursue our business strategies. We cannot provide assurance that we could obtain additional financing on favorable terms or at all.

Cash Flows Activity

	Nine Months Ended September 30,	
	2025	2024
Net cash provided by (used in):		
Operating activities	\$ 396,876	\$ 353,660
Investing activities	\$ (13,774)	\$ (135,680)
Financing activities	\$ (291,207)	\$ (213,218)

Operating Activities

For the nine months ended September 30, 2025, compared to the same period in the prior year, net cash provided by operating activities was higher by \$43,216 due to an increase in net income of \$34,433 and a net increase in non-cash adjustments of \$19,648, partially offset by a decrease in net cash flows from the change in operating assets and liabilities of \$10,865. The decrease in net cash flows from the change in operating assets and liabilities period over period was primarily due to timing of payments on our accounts payable as well as lower period over period Cloud Services Subscription deposits. Offsetting these decreases was an increase in deferred revenues as well as timing of collections on our receivables.

Investing Activities

Net cash used in investing activities was lower by \$121,906 for the nine months ended September 30, 2025, compared to the same period in the prior year, primarily due to lower acquisition related payments of \$128,774.

Financing Activities

Net cash used in financing activities was higher by \$77,989 for the nine months ended September 30, 2025, compared to the same period in the prior year, primarily due to higher payments for shares acquired of \$36,443, including shares repurchased under the Repurchase Program, higher net paydowns of the credit facilities of \$20,988, and higher dividend payments of \$9,771, primarily due to an increase in our quarterly dividend per share to \$0.07 in 2025 from \$0.06 in 2024. Additionally, we paid \$9,797 in cash to repurchase \$10,000 aggregate principal amount of our outstanding 2026 Notes during the first quarter of 2025.

Long-Term Debt

	September 30, 2025	December 31, 2024
Current portion of long-term debt	\$ —	\$ —
Long-term debt	1,247,378	1,388,088
Total debt	<u>\$ 1,247,378</u>	<u>\$ 1,388,088</u>

As of September 30, 2025, we had \$1,299,850 available under the Credit Facility, and we were in compliance with all covenants under the Credit Facility, the 2026 Notes, and the 2027 Notes. Any failure to comply with such covenants under the Credit Facility would prevent us from being able to borrow additional funds under the Credit Facility, and, as with any failure to comply with such covenants under the 2026 Notes and the 2027 Notes, could constitute a default that may cause all amounts outstanding to become due and immediately payable in full.

Unless converted, upon maturity in January 2026, we will be required to repay the outstanding principal amount on the 2026 Notes, which, as of September 30, 2025, was \$677,830. As of September 30, 2025, the 2026 Notes were classified as long-term in the consolidated balance sheets as we currently have the ability and intent to refinance them on a long-term basis through available capacity under the Credit Facility.

Stock Repurchases

BSY Stock Repurchase Program

Our Board of Directors approved the Repurchase Program authorizing us to repurchase up to \$200,000 of our Class B common stock and/or outstanding convertible senior notes through June 30, 2026. We may use available working capital, cash provided by operating activities, and/or external borrowings including available liquidity under our Credit Facility to make repurchases.

During the nine months ended September 30, 2025, we repurchased 1,457,454 shares for \$65,029, and \$10,000 aggregate principal amount of our outstanding 2026 Notes for \$9,797 under the Repurchase Program. During the nine months ended September 30, 2024, we repurchased 912,737 shares for \$45,769 under the Repurchase Program.

The timing, as well as the number and value of shares and/or outstanding convertible senior notes repurchased under the Repurchase Program, will be determined at our discretion and will depend on a variety of factors, including our assessment of the intrinsic value of our shares, the market price of our Class B common stock and outstanding convertible senior notes, general market and economic conditions, available liquidity, compliance with our debt and other agreements, and applicable legal requirements.

Withholding Taxes on Certain Equity Awards

We have the right to require that certain equity awardees receive gross or net quantities of shares of our Class B common stock, including distributions from the DCP and share issuances under our Bonus Plan. In the case of a gross issuance or distribution, an awardee is required to reimburse promptly to us the cash required for his or her tax withholding amounts. Conversely, under a net issuance or distribution, shares are withheld in consideration of remitting withholding taxes on behalf of an equity awardee, thereby requiring us to remit cash for the tax withholdings. We exercised our right to require that impacted equity awardees receive gross quantities of our Class B common stock during the first quarter of 2025, but we allowed impacted awardees the option to receive net quantities of shares of our Class B common stock during the second and third quarters of 2025. During the nine months ended September 30, 2024, we exercised our right to require that impacted equity awardees receive gross quantities of our Class B common stock. We will continue to evaluate whether share awards will be required to be received by awardees on a gross basis, or if net settlement may be elected by awardees.

Dividend Payments

The declaration and payment of dividends is within the discretion of our Board of Directors. We paid quarterly dividends of \$0.07 per share of common stock during the nine months ended September 30, 2025 and \$0.06 per share of common stock during the nine months ended September 30, 2024. While we intend to continue paying quarterly dividends, any future determination will be subject to the discretion of our Board of Directors and will be dependent on a number of factors, including our results of operations, capital requirements, restrictions under Delaware law, and overall financial condition, as well as any other factors our Board of Directors considers relevant. In addition, the terms of the agreement governing the Credit Facility limit the amount of dividends we can pay.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in our market risk exposure as described in Part II, Item 7A. Quantitative and Qualitative Disclosures About Market Risk in our 2024 Annual Report on Form 10-K.

Item 4. Controls and Procedures

Evaluation of Effectiveness of Disclosure Controls and Procedures

Our management maintains disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”) that are designed to provide reasonable assurance that information required to be disclosed in our reports filed or submitted under the Exchange Act is processed, recorded, summarized, and reported within the time periods specified in the SEC’s rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer (our principal executive officer and principal financial officer, respectively), as appropriate, to allow for timely decisions regarding required disclosure.

We evaluated, under the supervision and with the participation of management, including our principal executive and principal financial officers, the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on this evaluation, our principal executive officer and principal financial officer concluded that, as of September 30, 2025, our disclosure controls and procedures were effective at the reasonable assurance level.

Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls and procedures or our internal control over financial reporting will necessarily prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within Bentley Systems, Incorporated have been detected.

Changes in Internal Control over Financial Reporting

There was no change in our internal control over financial reporting identified in management’s evaluation pursuant to Rules 13a or 15d of the Exchange Act that occurred during the quarter ended September 30, 2025 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION**Item 1. Legal Proceedings**

We are subject from time to time to various legal proceedings and claims which arise in the ordinary course of our business. Although the outcome of these and other claims cannot be predicted with certainty, we do not believe that the ultimate resolution of pending matters will have a material adverse effect on our financial condition, results of operations, or cash flows. We currently believe that we do not have any material litigation pending against us.

Item 1A. Risk Factors

There have been no material changes from the risk factors previously disclosed in Part I, Item 1A. Risk Factors in our 2024 Annual Report on Form 10-K.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds***Recent Sales of Unregistered Equity Securities***

From July 1, 2025 to September 30, 2025, we issued 62,567 shares of our Class B common stock in connection with distributions from our DCP.

None of the foregoing transactions involved any underwriters, underwriting discounts or commissions, or any public offering. Unless otherwise stated, the sales of the above securities were deemed to be exempt from registration under the Securities Act in reliance on Rule 701 promulgated under Section 3(b) of the Securities Act as transactions by an issuer pursuant to benefit plans and contracts relating to compensation as provided under Rule 701. All recipients had adequate access, through their relationships with us, to information about us. The issuance of these securities were made without any general solicitation or advertising.

Issuer Purchases of Equity Securities

The following table reflects our Class B common stock we repurchased during the three months ended September 30, 2025:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plan ⁽¹⁾	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plan ⁽²⁾
July 1, 2025 to July 31, 2025	—	\$ —	—	\$ 113,358,334
August 1, 2025 to August 31, 2025	284,413	\$ 52.74	284,413	\$ 98,358,335
September 1, 2025 to September 30, 2025	—	\$ —	—	\$ 98,358,335
	<u>284,413</u>	<u>\$ 52.74</u>	<u>284,413</u>	

(1) Represents shares purchased in open-market transactions under the Repurchase Program approved by our Board of Directors.

(2) These amounts correspond to the plan publicly announced and approved by our Board of Directors in March 2024 that authorizes the repurchase of up to \$200 million of our Class B common stock and/or outstanding convertible senior notes through June 30, 2026.

Item 5. Other Information**Rule 10b5-1 Trading Plans**

On August 18, 2025, Keith A. Bentley, a member of the Company's Board of Directors, adopted a trading plan established pursuant to Rule 10b5-1 of the Exchange Act, which is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c), to sell an aggregate of 350,000 shares of our Class B common stock. Mr. Bentley's plan expires on May 1, 2026.

On September 3, 2025, Julien Moutte, the Company's Chief Technology Officer, adopted a trading plan established pursuant to Rule 10b5-1 of the Exchange Act, which is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c), to sell an aggregate of 6,000 shares of our Class B common stock. Mr. Moutte's plan expires on September 3, 2026.

During the three months ended September 30, 2025, there were no other Company directors or executive officers who adopted or terminated any contract, instruction or written plan for the purchase or sale of Company securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any "non-Rule 10b5-1 trading arrangement."

Item 6. Exhibits

Exhibit Number	Description
31.1*	Certification of CEO pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended
31.2*	Certification of CFO pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended
32*	Certification of CEO and CFO Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS	Inline XBRL Instance Document—the instance document does not appear in the Interactive Data File as its XBRL tags are embedded within the Inline XBRL document
101.SCH	Inline XBRL Taxonomy Extension Schema
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase
104	Cover page formatted as Inline XBRL and contained in Exhibit 101

* Filed or furnished herewith. The certification attached as Exhibit 32 that accompanies this Quarterly Report on Form 10-Q is not deemed filed with the SEC and is not to be incorporated by reference into any filing of Bentley Systems, Incorporated under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date of this Quarterly Report on Form 10-Q, irrespective of any general incorporation language contained in such filing.

**Management Certification Pursuant to
Section 302 of the Sarbanes-Oxley Act of 2002**

I, Nicholas H. Cumins, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Bentley Systems, Incorporated (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: November 5, 2025

/s/ NICHOLAS H. CUMINS

Nicholas H. Cumins
Chief Executive Officer
(Principal Executive Officer)

**Management Certification Pursuant to
Section 302 of the Sarbanes-Oxley Act of 2002**

I, Werner Andre, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Bentley Systems, Incorporated (the “registrant”);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: November 5, 2025

/s/ WERNER ANDRE

Werner Andre

Chief Financial Officer

(Principal Financial Officer)

**Certification of CEO and CFO Pursuant to
18 U.S.C. Section 1350,
as Adopted Pursuant to
Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report of Bentley Systems, Incorporated (the "Company") on Form 10-Q for the period ended September 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned officers of the Company certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 5, 2025

/s/ NICHOLAS H. CUMINS

Nicholas H. Cumins
Chief Executive Officer
(Principal Executive Officer)

/s/ WERNER ANDRE

Werner Andre
Chief Financial Officer
(Principal Financial Officer)