Bentley®

Advancing Infrastructure

Q4 and FY 2023 Results, 2024 Financial Outlook

Greg Bentley

Chief Executive Officer

Nicholas Cumins

Chief Operating Officer

Werner Andre

Chief Financial Officer

Disclaimer

This presentation includes forward-looking statements regarding the future results of operations and financial position, business strategy, and plans and objectives for future operations of Bentley Systems, Incorporated (the "Company," "we," "us," and words of similar import). All such statements contained in or made during this presentation, other than statements of historical facts, are forward-looking statements. The words "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect" and similar expressions are intended to identify forward-looking statements. We have based these forward-looking statements largely on our current expectations, projections and assumptions about future events and financial trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to a number of risks, uncertainties and assumptions, and there are a significant number of factors that could cause actual results to differ materially from statements made in or during this presentation including: adverse changes in global economic and/or political conditions; the impact of current and future sanctions, embargoes and other similar laws at the state and/or federal level that impose restrictions on our counterparties or upon our ability to operate our business within the subject jurisdictions; political, economic, regulatory and public health and safety risks and uncertainties in the countries and regions in which we operate; failure to retain personnel necessary for the operation of our business or those that we acquire; changes in the industries in which our accounts operate; the competitive environment in which we

operate; the quality of our products; our ability to develop and market new products to address our accounts' rapidly changing technological needs; changes in capital markets and our ability to access financing on terms satisfactory to us or at all; the impact of changing or uncertain interest rates on us and on the industries we serve; our ability to integrate acquired businesses successfully; and our ability to identify and consummate future investments on terms satisfactory to us or at all; our ability to identify and consummate future investments on terms satisfactory to us or at all; and other risks and uncertainties described in our reports filed from time to time with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2023 and subsequent Form 10-Qs.

The forward-looking statements made in this presentation are made as of February 27, 2024. If this presentation is reviewed after February 27, 2024, even if made available by us, on our website or otherwise, it may not contain current or accurate information. We disclaim any obligation to update or revise any forward-looking statement based on new information, future events, or otherwise.

Revenue metrics are presented under Accounting Standard Codification ("ASC") 606, unless stated otherwise.

Please refer to the Appendix of this presentation for definitions of KPIs and non-GAAP financial measures, and where applicable, reconciliations to their nearest GAAP equivalents, included in this presentation.

Agenda

Directions and Developments

Greg Bentley, Chief Executive Officer

Operational Perspectives

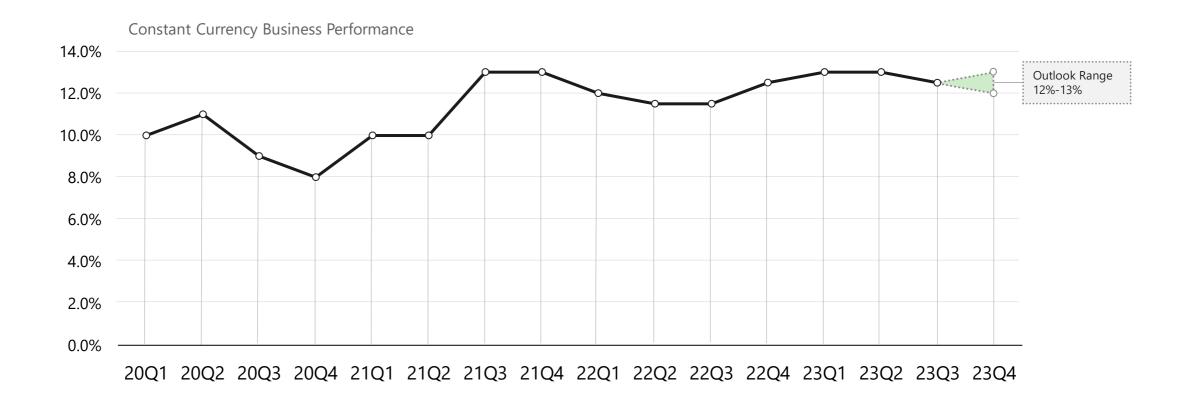
Nicholas Cumins, Chief Operating Officer

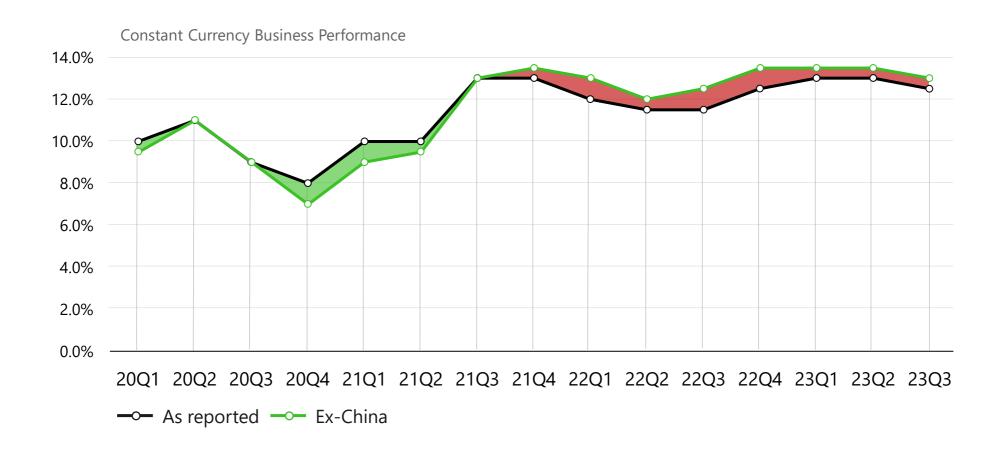
Financial Performance

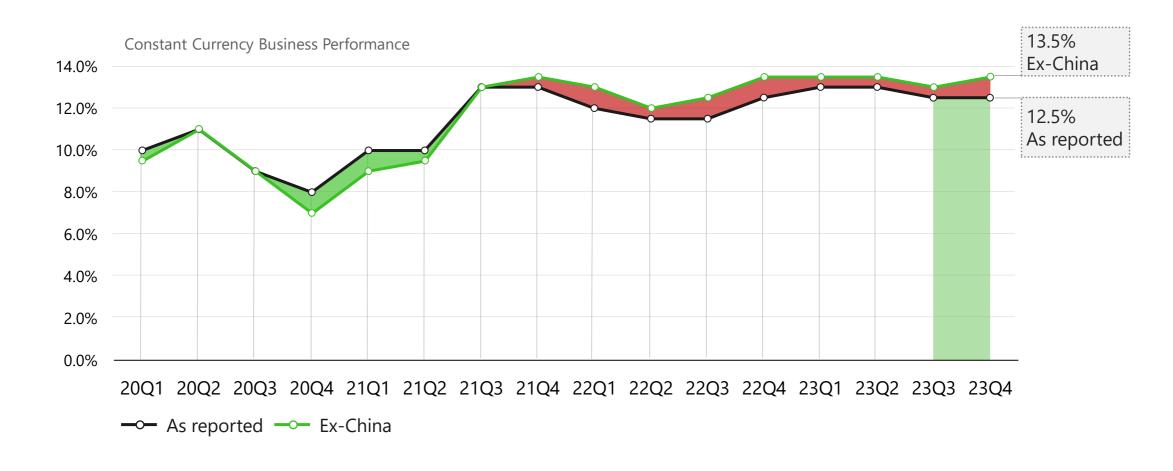
Werner Andre, Chief Financial Officer

Directions (2023 → 2024)

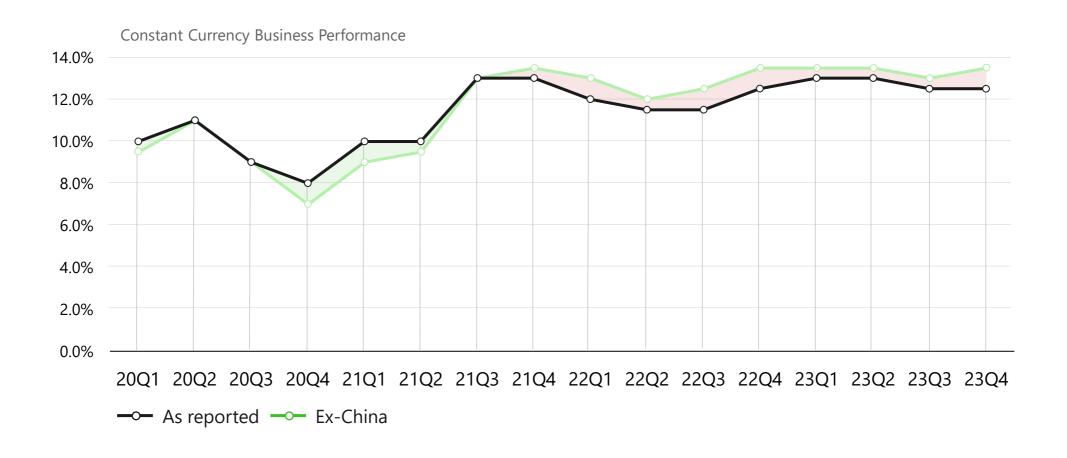
Greg Bentley, Chief Executive Officer

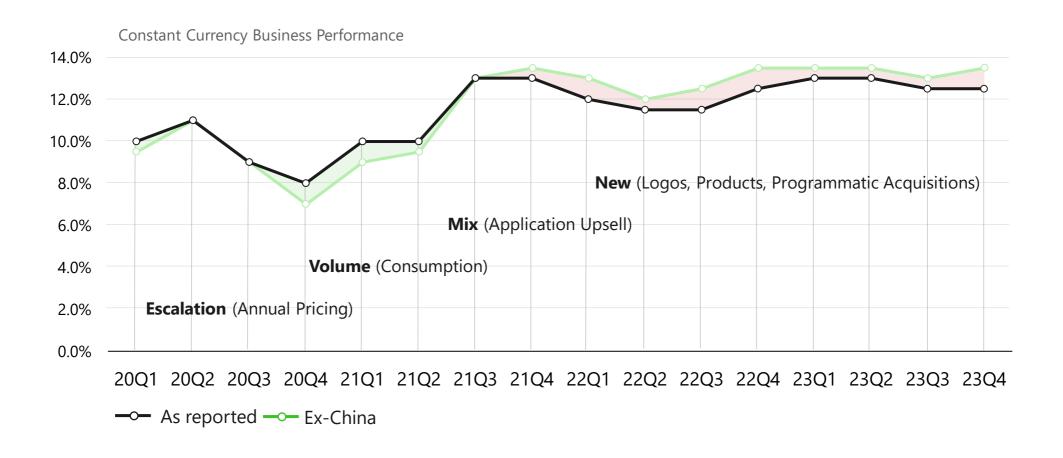


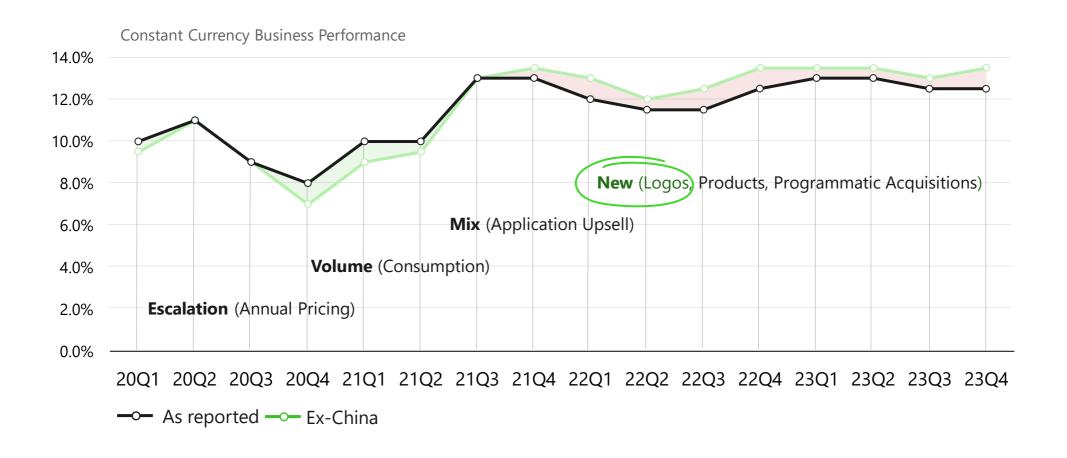




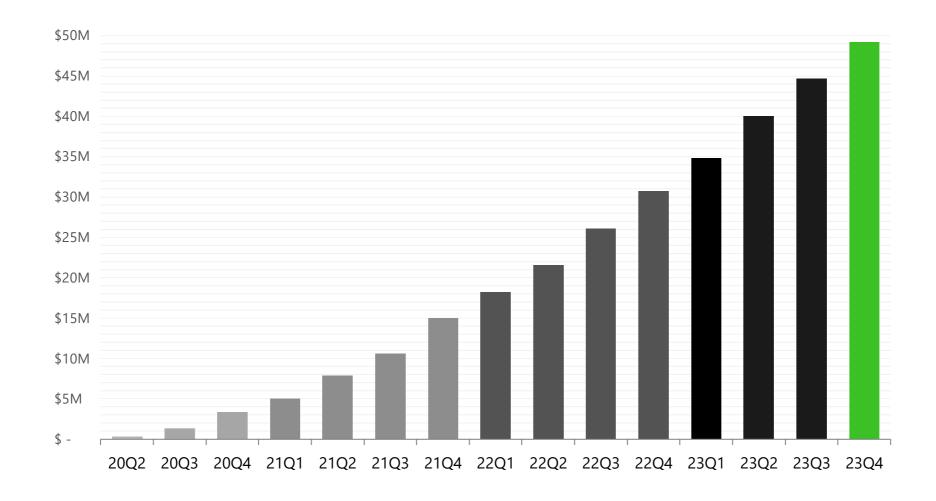


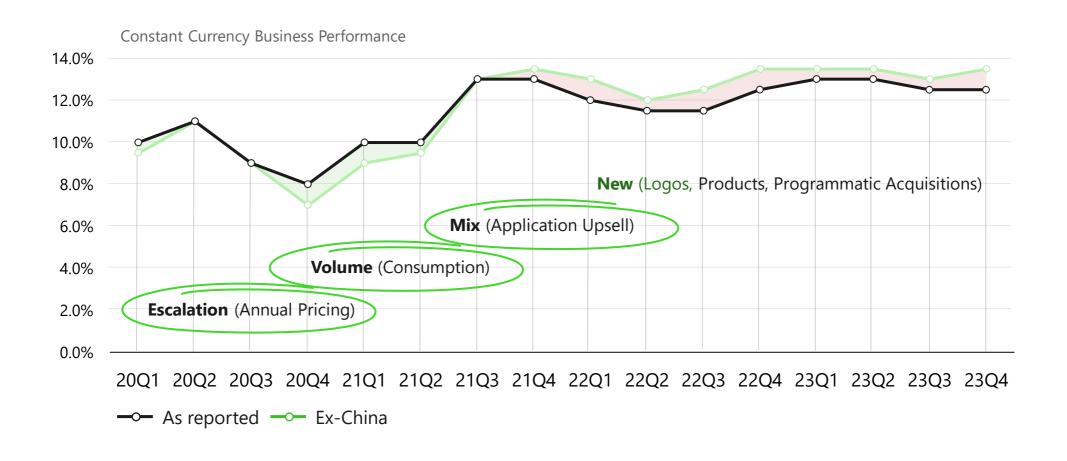




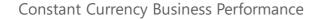


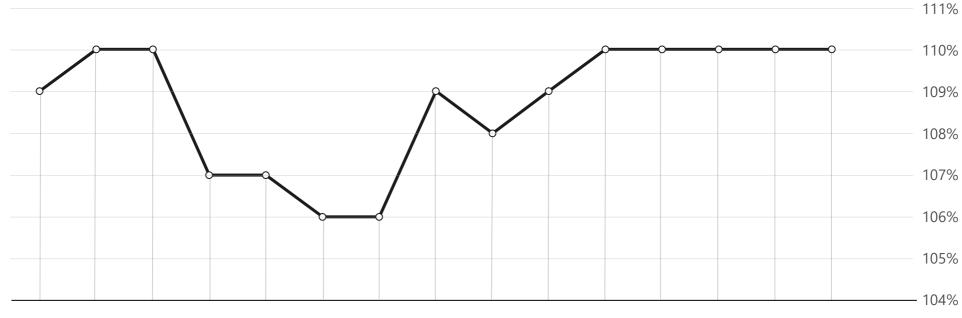
Virtuosity ARR⁶





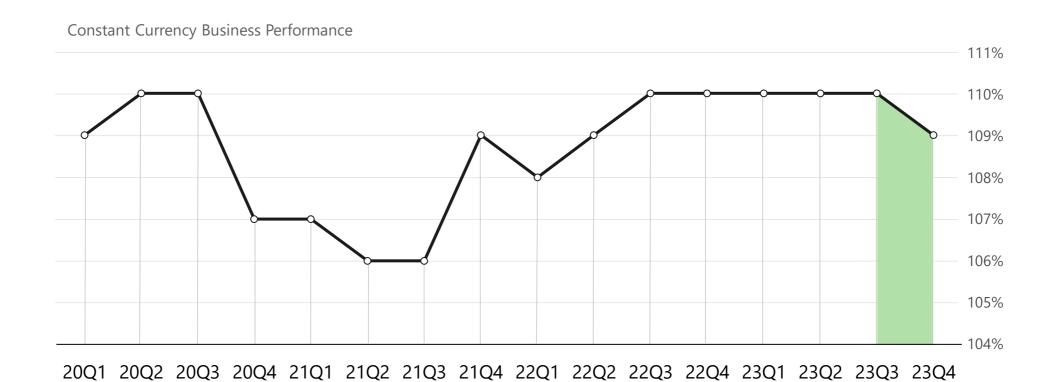
YoY LTM Recurring Revenues Dollar-Based Net Retention Rate⁵ (NRR)



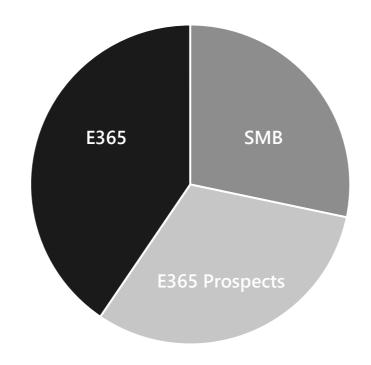


20Q1 20Q2 20Q3 20Q4 21Q1 21Q2 21Q3 21Q4 22Q1 22Q2 22Q3 22Q4 23Q1 23Q2 23Q3

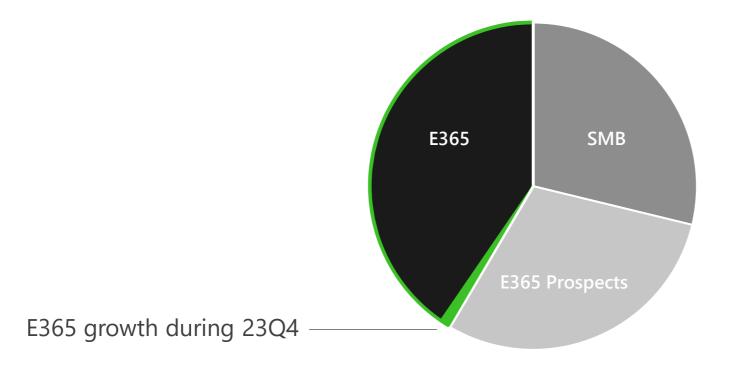
YoY LTM Recurring Revenues Dollar-Based Net Retention Rate⁵ (NRR)



ARR⁶ by Account Size End of 23Q3



ARR⁶ by Account Size End of 23Q4

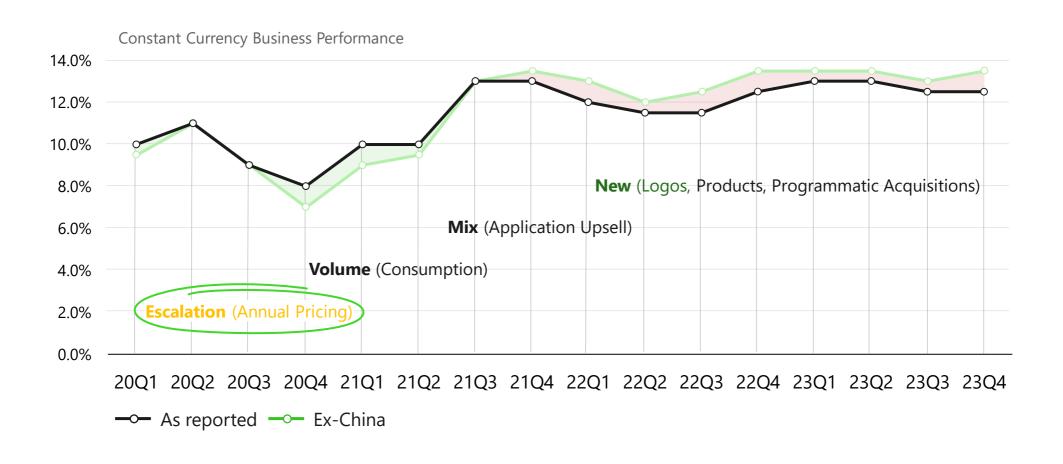


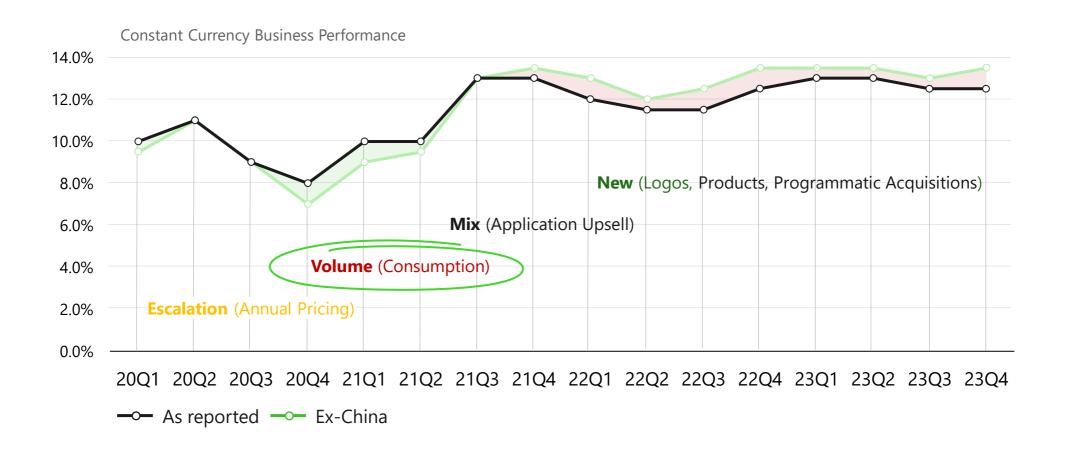
Directions (2023 → 2024)

Multi-year E365 (floor and ceiling) negotiations

- Milestone 9-figure contract
- No effect on E365 ratable accounting and annual cashflow
- Immaterial multi-year bookings or billings

Sustained at High-water Mark...

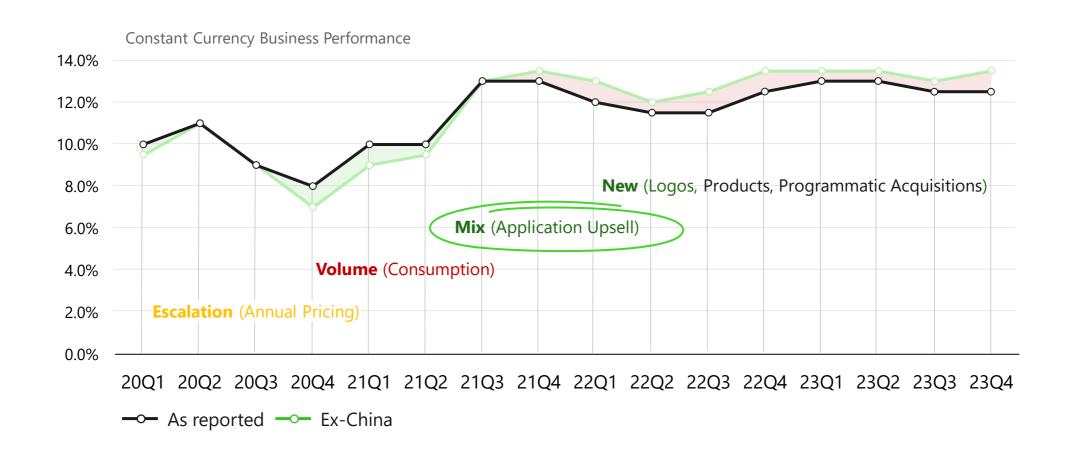




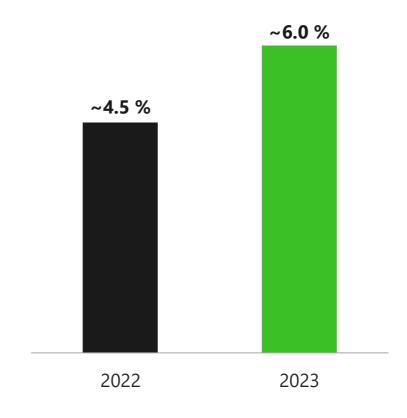
Percentage of (Engineering) Hours Saved by Finalists Reporting

| Project Name | Organization | Sav | ed Ho | urs South Africa |
|--------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----|-------|--------------------------|
| N4 Montrose Interchange | SMEC South Africa | 42% | | South Africa |
| RSAS – Carstairs | Arcadis | 35% | 35 | % India |
| Digital Twins and Artificial Intelligence for Historic Robert Street Bridge Rehabilitation | Collins Engineers, Inc. | 33% | 33' | United States of America |
| Automated Design of Civil and Architectural Structures with STAAD API | Hyundai Engineering | 30% | 30% | Republic of Korea, |
| SEPA Surrey Hills Level Crossing Removal Project | Laing O'Rourke | 25% | 25% | Australia |
| Value Engineering Stage for Detailed Design and Supervision of the Rail Baltica Project | IDOM | 25% | 25% | Spain |
| Achieving Drink from Tap 24x7 Water Supply System for Emerging Economies | Geoinfo Services | 22% | 22% | India |
| Digital Twin Application Project of Electrolytic Aluminum Engineering of Chinalco China Resources | Shenyang Aluminum & Magnesium Engineering & Research Institute Co., Ltd. | 18% | 18% | 18% (median) |
| Southern Program Alliance | WSP Australia Pty Ltd. | 15% | 15% | Australia |
| Provision of Services on the Generation of CityGML Models of Kowloon East for the LandsD | Avineon India P Ltd. | 15% | 15% | India |
| South Dock Bridge | Arcadis | 13% | 13% | United Kingdom |
| New High Speed Line Salerno – Reggio Calabria | Italferr S.p.A. | 10% | 10% | ltaly |
| The Digital Twin for structural monitoring of St. Peter's Basilica | Italferr S.p.A. | 10% | 10% | Italy |
| Rajghat Multi Village Rural Water Supply Scheme | L&T Construction | 10% | 10% | India |
| Green and Digital plant Construction Project of Linyi 2.7 Million Tons of High-Quality Special Steel Base | MCC Capital Engineering & Research Incorporation Limited | 6% | 6% | China |

Sustained at High-water Mark...

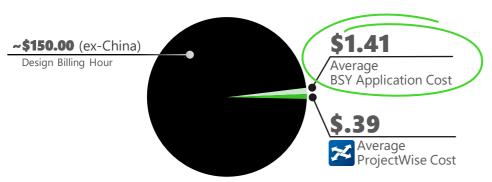


Application Mix Accretion

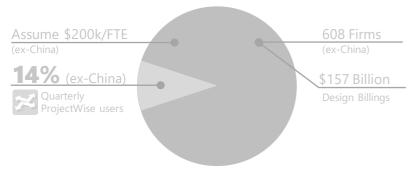


Opportunities in Engineering News-Record (Global) Top Design Firms

BSY as Established Leader, with Long Upside Runway for Going Digital

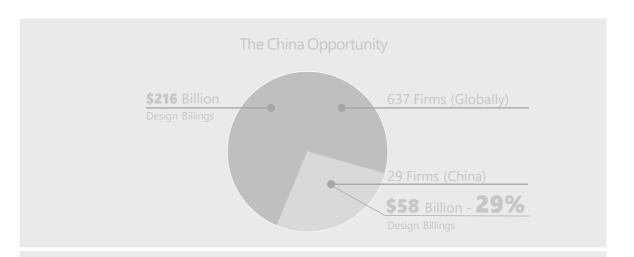


Ample opportunity for application upsell (mix accretion)



Ample opportunity for further standardization on ProjectWise for data-centric Al





- Expect regression to local preference for license sales at the

Footnote 6: See appendix for KPI and non-GAAP definitions

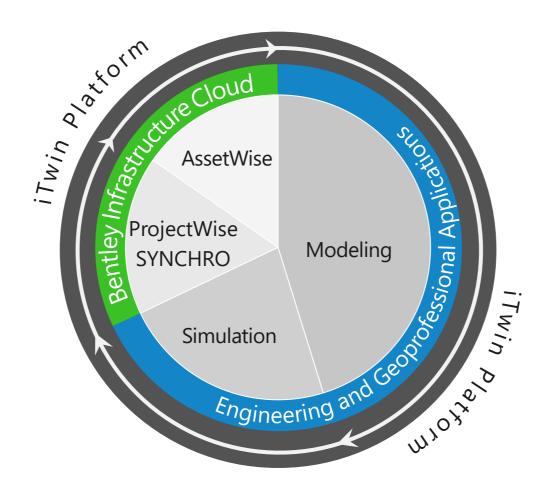


2024 Developments

Greg Bentley, Chief Executive Officer

Growth Initiative (3) - Digital Twins (Powered by iTwin Platform)

Cloud Services Synchronizing, Aligning, Federating Infrastructure Engineering Data for Metaverse, AI Accessibility



Cohesive



Cohesive Announces
Acquisition of
MaximoCon, Technical
Maximo Consultancy

August 9 3021



The Cohesive Companies
Expand in Transportation
Infrastructure Globally with
Acquisition of OXplus and
through Executive Succession

October 5, 2021

ontracks

The Cohesive Companies
Announce the Acquisition
of Ontracks Consulting,
Leading North American
Implementer of IBM
Maximo

March 30, 3021



Digital Integrator Cohesive Group Acquires Vetasi, Leading Provider of IBM Maximo Managed Services

November 30, 2022



www.businesswire.com/



investors.bentley.com/news-releases

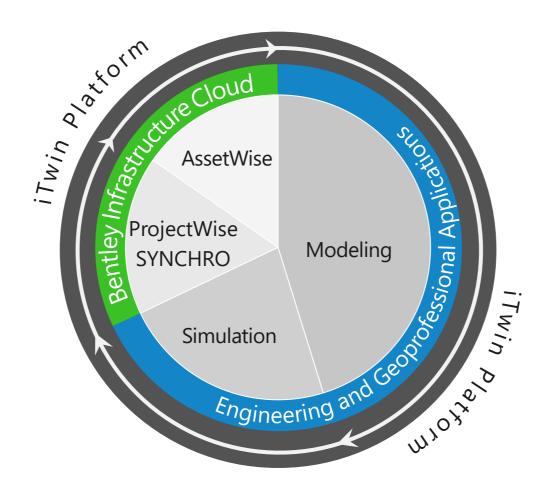




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Growth Initiative (3) - Digital Twins (Powered by iTwin Platform)

Cloud Services Synchronizing, Aligning, Federating Infrastructure Engineering Data for Metaverse, AI Accessibility



2024 Developments

Asset Analytics



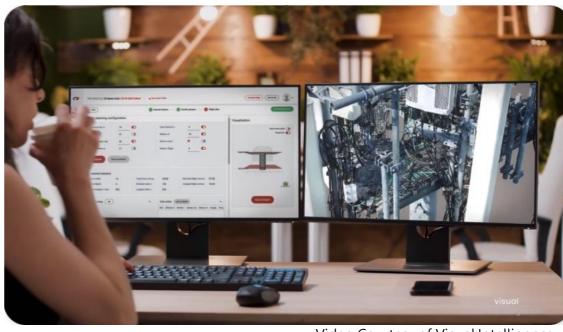
Bentley Acceleration Initiatives Launches OpenTower iQ, a Digital Co-Venture with Visual **Intelligence and Aeroprotechnik** for 5G Towers

Millimeter-accurate Digital Twin Solution Combines Patented Dual-sensor Drone Technologies and Artificial Intelligence to Help Tower Companies Accelerate Rollouts and Enhance Decision-making

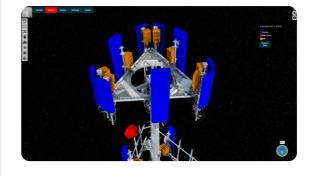


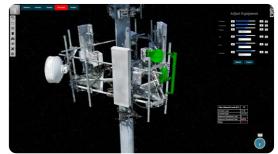
www.businesswire.com/





Video Courtesy of Visual Intelligence





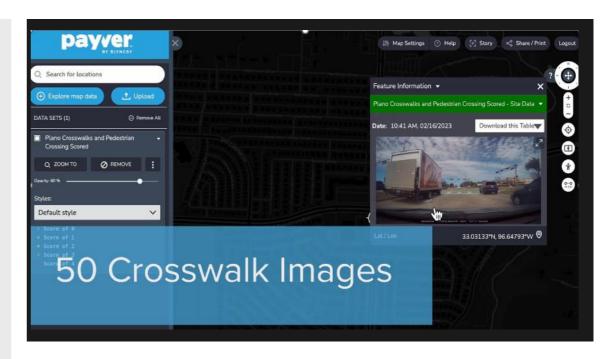


Bentley Systems' iTwin Ventures Acquires Blyncsy, Breakthrough Innovator in Al Services for **Transportation Operations and** Maintenance

To Broaden and Accelerate Infrastructure **Asset Analytics**

August 14, 2023





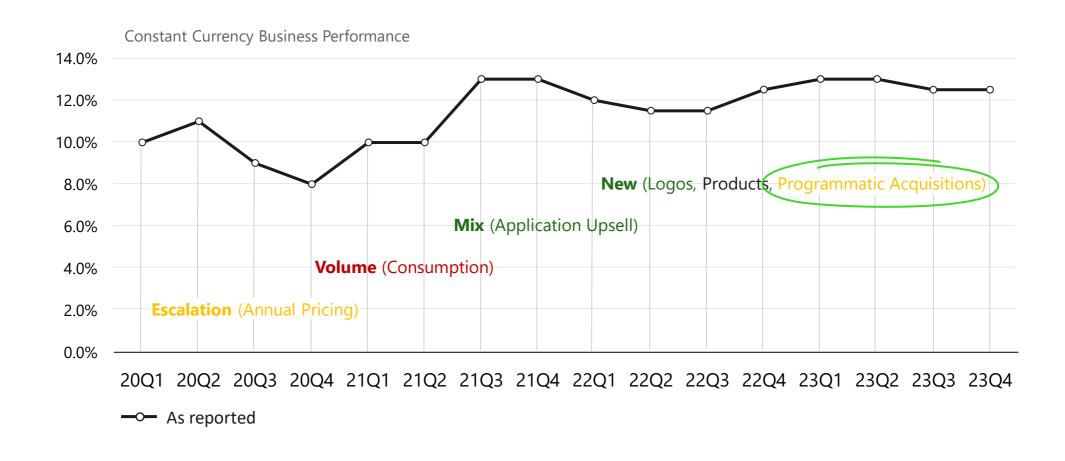


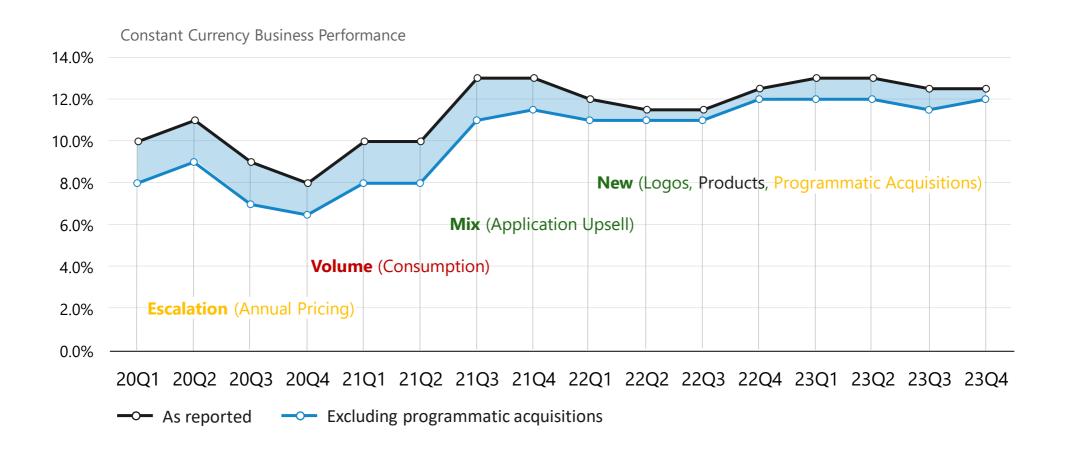


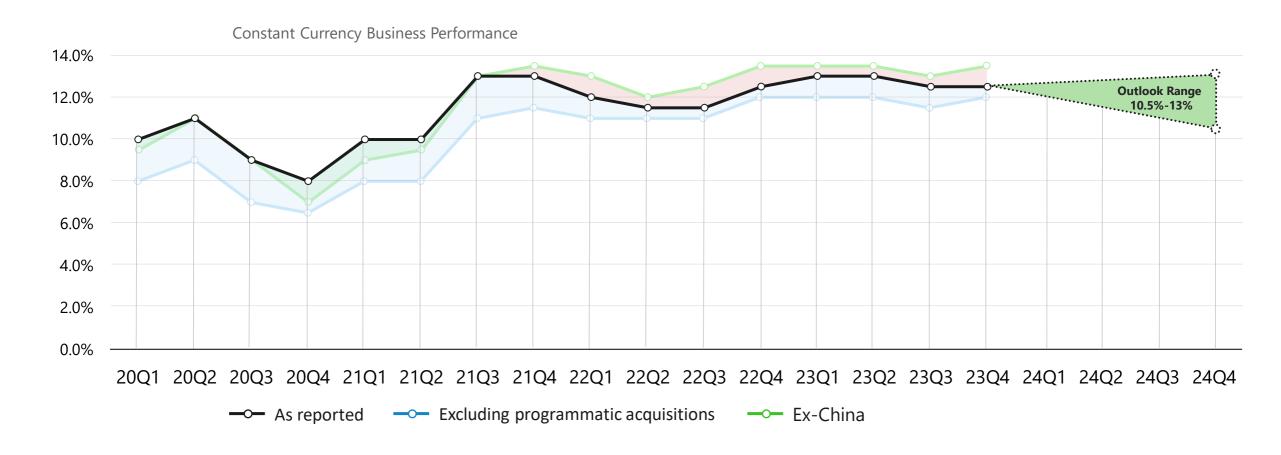
2024 Developments

Asset Analytics

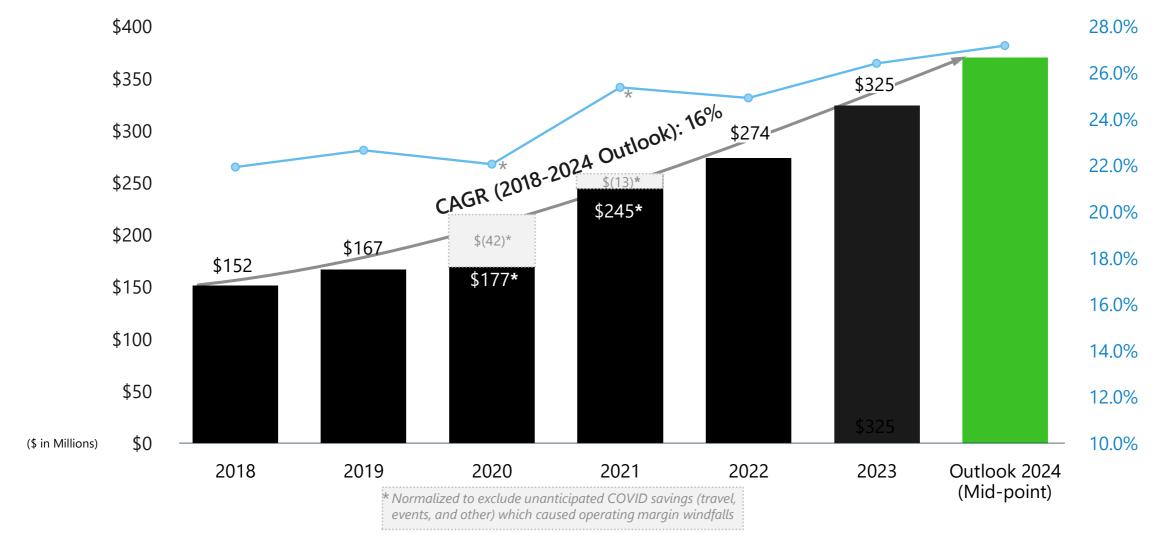
- Al-as-a-service
- Scale opportunity
- Consolidating investment program
- Tolerably afforded







Compounding *Operating Profit* (Adjusted OI w/SBC)



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Financial Performance

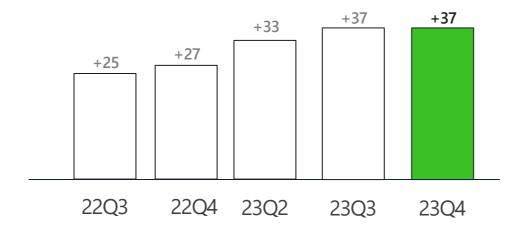
Werner Andre, Chief Financial Officer

Operational Perspectives

Nicholas Cumins, Chief Operating Officer

Higher Backlog 12 Months from Now

Net Rating Trend

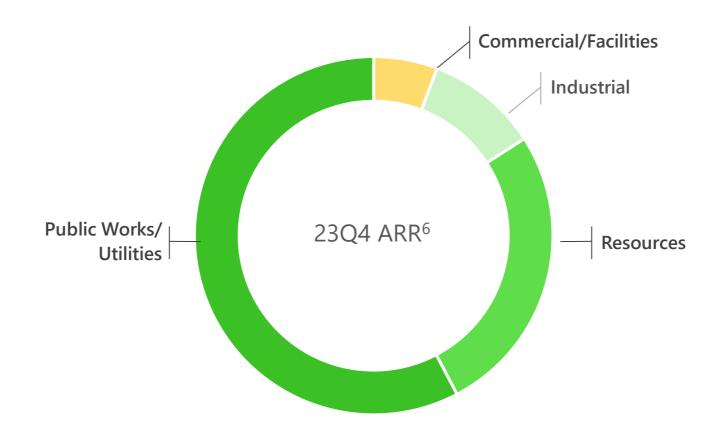




Source: ACEC Research Institute Engineering Business Sentiment © | 2023 Q4- https://programs.acec.org/impact-report-21/

Tone of Business by Infrastructure Sector

Growth in Public Works/Utilities Leads the Way



Notable Q4 Developments Across Geographies

Strong Performance Across the Board

Americas

Very solid growth

- North America leading growth
- Momentum with US DOTs
- IIJA investments expanding to water and electric grid

EMEA

Solid growth

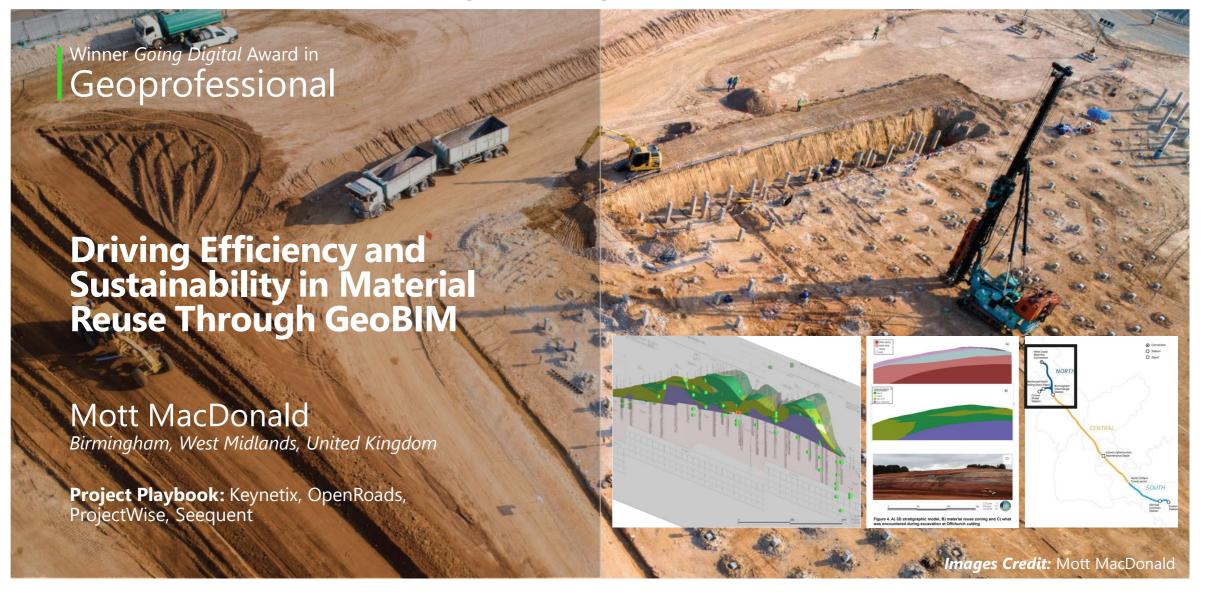
- Strong quarter across **Enterprise and SMB**
- Continued investments in rail, water, and energy

Asia Pacific

Steady growth

- Outsourcing driving growth in SEA
- Strength in Resources in ANZ
- Persisting ARR headwind in China

Civil Engineering with Seequent



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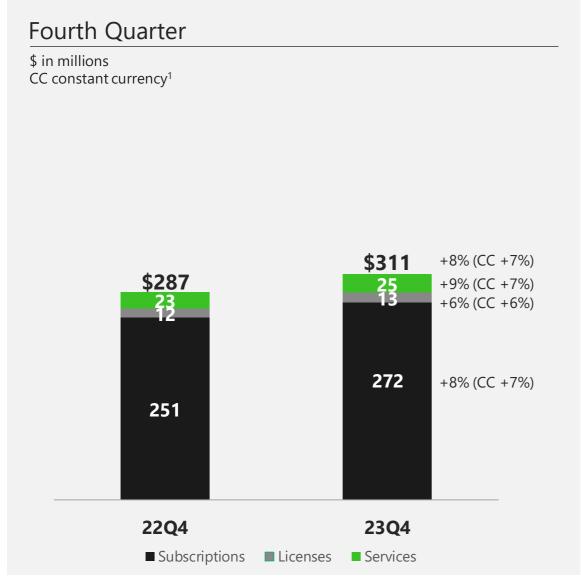
Financial Performance

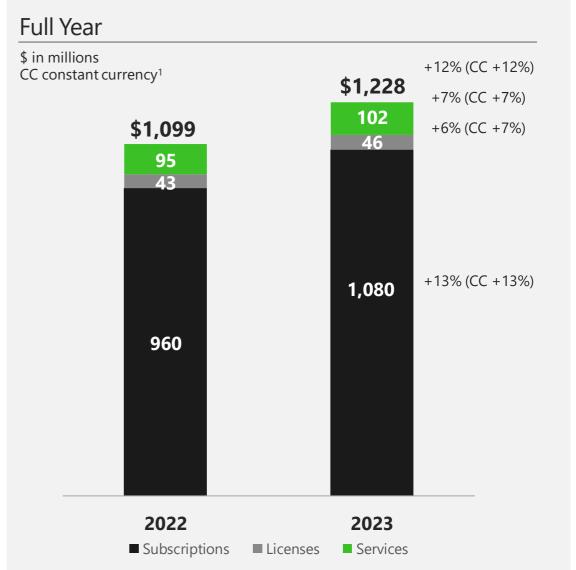
Werner Andre, Chief Financial Officer

Financial Performance

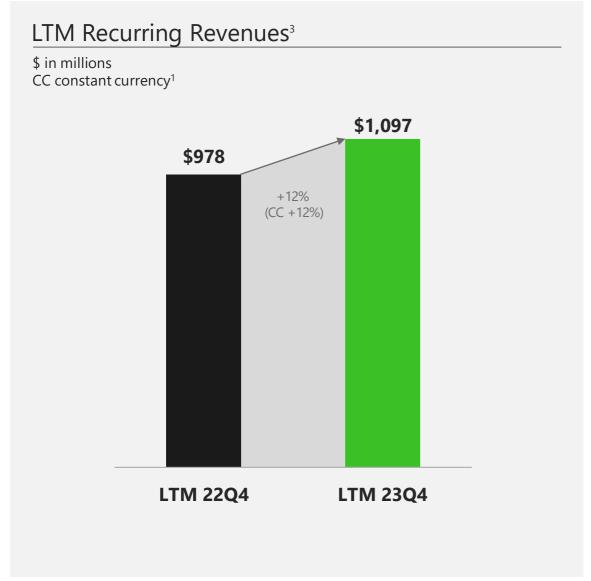
Werner Andre, Chief Financial Officer

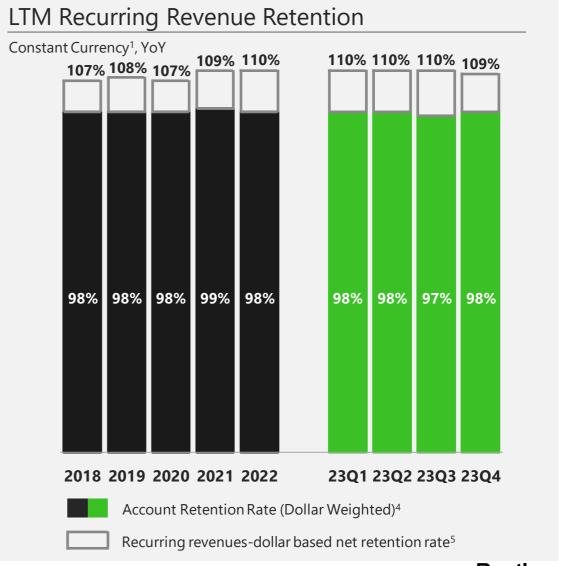
Revenue Performance



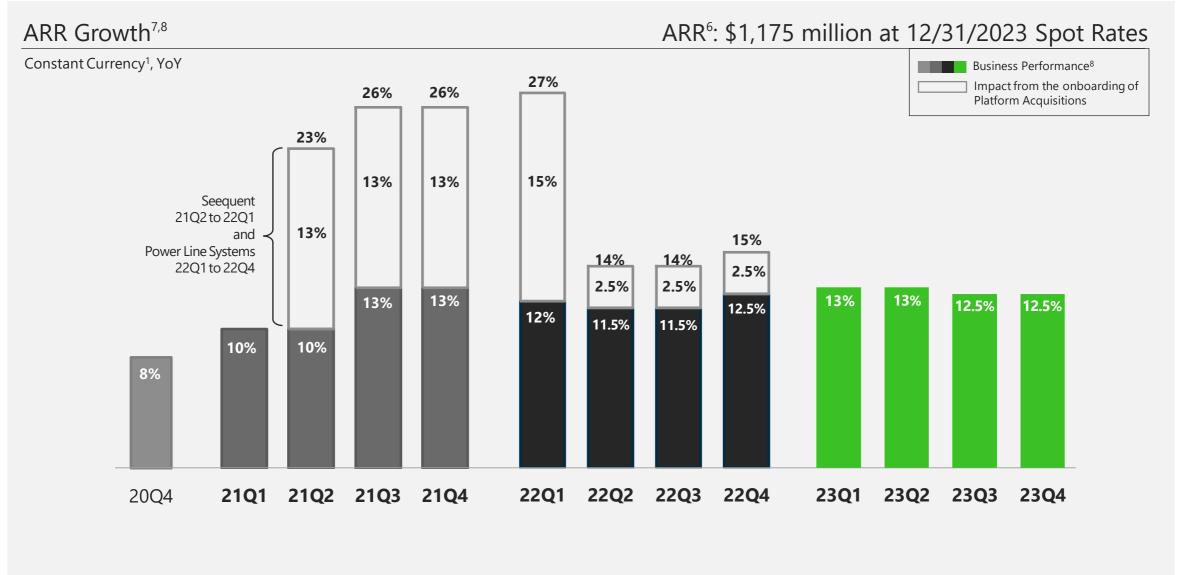


Recurring Revenue Performance

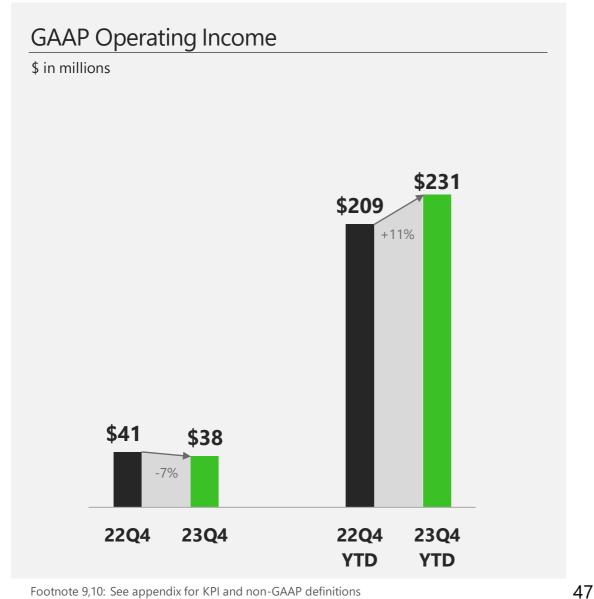


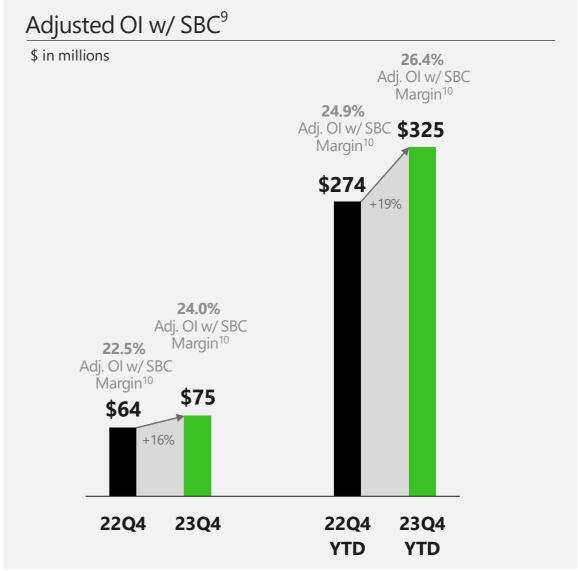


Recurring Revenue Performance

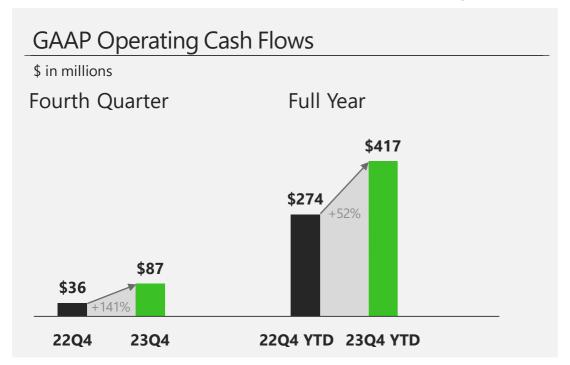


Profitability Performance





Liquidity and Capital Structure



Capital Allocation

- \$259 million in bank debt reduction
- \$59 million in dividends
- \$59 million in share repurchases
- \$38 million of acquisitions and purchases of investments

12/31/2023 Credit Metrics

t in millions

| \$ in millions | | |
|---------------------------------------|-----------|--|
| Cash | \$ 68 | |
| Senior Debt ^a | \$ 282 | |
| Net Senior Debt ^b | \$ 214 | |
| Net Senior Debt Leverage ^c | 0.5x | |
| Available Revolver Credit Capacity | \$ 758 | |

- Senior debt excludes \$1,263 million^a of convertible notes due 2026/2027 if not converted
 - Annual cash interest on these notes is minimal at ~\$3 million per year
 - Net debt leverage^d including convertible notes as indebtedness is 3.5x
- Fully paid down revolving credit facility by the end of January 2024
- At \$100 million / year (exceeding recent average) for programmatic acquisitions, we can expect to de-lever at the rate of about .7 (turns of Adjusted EBITDA¹¹) annually

Footnote a: Debt gross of unamortized debt issuance costs

Footnote b: Net Senior Debt is Senior Debt minus Cash

Footnote c: Net Senior Debt Leverage is Net Senior Debt divided by LTM Adj. EBITDA¹¹

Footnote d: Net Debt Leverage is Net Senior Debt plus \$1,263M of convertible notes divided by LTM Adj. EBITDA¹¹

Footnote 11: See appendix for KPI and non-GAAP definitions

Full Year 2024 Financial Outlook

| Financial Metrics | Outlook |
|-----------------------------------------------------------|--------------------------------------------------------------------------------------------------|
| Total Revenues | \$1,350 million to \$1,375 million ^a (+10% to 12% in constant currency ^a) |
| ARR Growth ⁸ (constant currency ¹) | 10.5% to 13% ^b |
| Adjusted OI w/SBC Margin ¹⁰ | Approximately 100bps annual improvement |
| Effective Tax Rate | Approximately 20% |
| Cash Flow from Operations | Approximately 80% of Adjusted EBITDA ¹¹ |
| Capital expenditures | Approximately \$22 million |

Additional expectations to support financial modeling

- Full year interest expense of approximately \$29 million. Around \$13 million cash interest (net of around \$9 million of payments received from our interest rate swap);
- Full year cash taxes of around \$50 million;
- Stock-based compensation in the 6% range of revenues;
- Operating depreciation and amortization of approximately 1.5% of revenues;
- Fully diluted weighted average shares outstanding between 333.2 and 334.7 million;
- Dividends of \$0.24 per share.



Appendix

KPI and Non-GAAP Definitions

This presentation includes certain KPIs and non-GAAP financial measures, which are defined herein. Reconciliations of non-GAAP financial measures to their most directly comparable GAAP financial measures are included in our Form 8-K (Quarterly Earnings Release) announcing our quarterly financial results, which can be found on the SEC's website at www.sec.gov and on our website at www.bentley.com.

During the fourth guarter of 2023, the Company changed its definitions of constant currency and constant currency growth rates. Constant currency and constant currency growth rates presented in this presentation were calculated on the current basis.

Refer to the Form 8-K noted above for the Company's current and prior definitions of constant currency and constant currency growth rates. For comparative purposes, the Company presented the reconciliations of constant currency non-GAAP financial measures to their most directly comparable GAAP financial measures under the current and prior definitions.

- **Constant currency.** In reporting period-over-period results, the Company calculates the effects of foreign currency fluctuations and constant currency information by translating current period results on a transactional basis to our reporting currency using prior period average foreign currency exchange rates in which the transactions occurred.
- 2. Recurring revenues. We define recurring revenues as subscriptions revenues that recur monthly, quarterly, or annually with specific or automatic renewal clauses and professional services revenues in which the underlying contract is based on a fixed fee and contains automatic annual renewal provisions.
- LTM Recurring revenues. Our last twelve-months ("LTM") recurring revenues are calculated as recurring revenues recognized over the preceding twelve-month period.
- **4. Account retention rate.** Our account retention rate for any given twelve-month period is calculated using the average currency exchange rates for the prior period, as follows: the prior period recurring revenues from all accounts with recurring revenues in the current and prior period, divided by total recurring revenues from all accounts during the prior period. 2018 and 2019 calculated using ASC 605, and 2020, 2021, 2022, and 2023 calculated using ASC 606.

KPI and Non-GAAP Definitions

- 5. LTM Recurring revenues dollar-based net retention rate. Our LTM recurring revenues dollar-based net retention rate is calculated, using the average exchange rates for the prior period, as follows: the recurring revenues for the current period, including any growth or reductions from existing accounts, but excluding recurring revenues from any new accounts added during the current period, divided by the total recurring revenues from all accounts during the prior period. A period is defined as any trailing twelve months. Related to our platform acquisitions, recurring revenues into new accounts will be captured as existing accounts starting with the second anniversary of the acquisition when such data conforms to the calculation methodology. This may cause variability in the comparison. 2018 and 2019 calculated using ASC 605, and 2020, 2021, 2022, and 2023 calculated using ASC 606.
- **Annualized Recurring Revenues ("ARR").** Our ARR is defined as the sum of the annualized value of our portfolio of contracts that produce recurring revenues as of the last day of the reporting period, and the annualized value of the last three months of recognized revenues for our contractually recurring consumption-based software subscriptions with consumption measurement durations of less than one year, calculated using the spot foreign exchange rates.
- **ARR growth rate.** Our constant currency ARR growth rate is the growth rate of ARR, measured on a constant currency basis.
- ARR growth rate from business performance. Our constant currency ARR growth rate from business performance excludes the ARR onboarding of our platform acquisitions and includes the impact from the ARR onboarding of programmatic acquisitions, which generally are immaterial, individually and in the aggregate.
- **Adjusted OI w/SBC.** Our Adjusted operating income inclusive of stock-based compensation expense ("Adjusted OI w/SBC") is defined as operating income adjusted for the following: amortization of purchased intangibles, expense (income) relating to deferred compensation plan liabilities, acquisition expenses, and realignment expenses (income).
- 10. Adjusted OI w/SBC margin. Our Adjusted OI w/SBC margin is calculated by dividing Adjusted OI w/SBC by total revenues.
- 11. Adjusted EBITDA. Our Adjusted EBITDA is defined as cash flow from operations adjusted for the following: cash interest, cash taxes, cash deferred compensation plan distributions, cash acquisition expenses, changes in operating assets and liabilities, and other cash items (such as those related to our interest rate swap). Adjusted EBITDA is our liquidity measure in the context of conversion of Adjusted EBITDA to cash flow from operations (i.e., the ratio of GAAP cash flow from operations to Adjusted EBITDA).

Adjusted EBITDA¹¹

Reconciliation of cash flow from operations to Adjusted EBITDA¹¹

| \$ in millions | 23Q4 LTM |
|-----------------------------------------------|----------|
| Cash flow from operations | \$ 417 |
| Cash interest | 37 |
| Cash taxes | 43 |
| Cash deferred compensation plan distributions | 2 |
| Cash acquisition expenses | 21 |
| Change in operating assets and liabilities | (94) |
| Othera | (9) |
| Adjusted EBITDA | \$ 417 |

Consolidated Revenues (Constant Currency Definition Change)

865,887

\$ 965,046

99,159

12.2%

11.8%

6.9%

12.3%

11.9%

7.5%

15.9%

(3.7%)

13.9%

Current Definition % Change 2022 to 2023 % Change 2021 to 2022 Constant Constant **Year Ended December 31** Currency Currency **%**⁽¹⁾ **%**⁽¹⁾ 2021 % % 2023 2022 12.5% Subscriptions \$1,080,307 \$ 960,220 \$ 812,807 12.5% 18.1% 22.0% Perpetual licenses 6.1% 7.3% (18.3%)(14.1%)46,038 43,377 53,080

1,003,597

\$1,099,082

95,485

Subscriptions and licenses

Services

Total revenues

1,126,345

\$1,228,413

102,068

| Prior Defir | nition | | | | % Change 2 | 2022 to 2023 | % Change 2 | 021 to 2022 |
|-------------|----------------------------|-------------|--------------|------------|------------|-------------------------|------------|-------------------------|
| | | Year En | ded December | 31 | | Constant Currency | | Constant Currency |
| | | 2023 | 2022 | 2021 | % | % ⁽¹⁾ | % | % ⁽¹⁾ |
| | Subscriptions | \$1,080,307 | \$ 960,220 | \$ 812,807 | 12.5% | 11.7% | 18.1% | 24.3% |
| | Perpetual licenses | 46,038 | 43,377 | 53,080 | 6.1% | 5.9% | (18.3%) | (12.1%) |
| | Subscriptions and licenses | 1,126,345 | 1,003,597 | 865,887 | 12.2% | 11.4% | 15.9% | 22.1% |
| | Services | 102,068 | 95,485 | 99,159 | 6.9% | 7.5% | (3.7%) | 0.4% |
| | Total revenues | \$1,228,413 | \$1,099,082 | \$ 965,046 | 11.8% | 11.1% | 13.9% | 19.8% |

19.8%

(0.1%)

17.7%

⁽¹⁾ Constant currency is a non-GAAP financial measure. Refer to the "Non-GAAP Financial Measures" section in our 2023 Annual Report on 10-K for additional information, including our prior definition and our use of constant currency.

Non-GAAP Reconciliations (Constant Currency)

Reconciliation of consolidated revenues to consolidated revenues in constant currency

Current Definition - % Change 2022 to 2023

| | Year Ended December 31, 2023 | | | |
|----------------------------|------------------------------|------------------------------------------------|----------------------|--|
| | Actual | Impact of Foreign Exchange at 2022 Rates | Constant Currency | |
| Subscriptions | \$ 1,080,307 | \$ 1,239 | \$1,081,546 | |
| Perpetual licenses | 46,038 | 563 | 46,601 | |
| Subscriptions and licenses | 1,126,345 | 1,802 | 1,128,147 | |
| Services | 102,068 | 684 | 102,752 | |
| Total revenues | \$ 1,228,413 | \$ 2,486 | \$1,230,899 | |

| Year Ended December 31, 2022 | | | | |
|------------------------------|------------------------------------------------|----------------------|--|--|
| Actual | Impact of Foreign Exchange at 2022 Rates | Constant Currency | | |
| \$ 960,220 | \$ 809 | \$ 961,029 | | |
| 43,377 | 43 | 43,420 | | |
| 1,003,597 | 852 | 1,004,449 | | |
| 95,485 | 129 | 95,614 | | |
| \$1,099,082 | \$ 981 | \$1,100,063 | | |

Current Definition - % Change 2021 to 2022

| | Year Ended December 31, 2022 | | | |
|----------------------------|------------------------------|------------------------------------------------|----------------------|--|
| | Actual | Impact of Foreign Exchange at 2021 Rates | Constant Currency | |
| Subscriptions | \$ 960,220 | \$ 31,064 | \$ 991,284 | |
| Perpetual licenses | 43,377 | 2,220 | 45,597 | |
| Subscriptions and licenses | 1,003,597 | 33,284 | 1,036,881 | |
| Services | 95,485 | 3,545 | 99,030 | |
| Total revenues | \$ 1,099,082 | \$ 36,829 | \$1,135,911 | |

| Year Ended December 31, 2021 | | | | |
|------------------------------|------------------------------------------------|----------------------|--|--|
| Actual | Impact of Foreign Exchange at 2021 Rates | Constant Currency | | |
| \$ 812,807 | \$ (19) | \$ 812,788 | | |
| 53,080 | (2) | 53,078 | | |
| 865,887 | (21) | 865,866 | | |
| 99,159 | (11) | 99,148 | | |
| \$ 965,046 | \$ (32) | \$ 965,014 | | |

Non-GAAP Reconciliations (Constant Currency)

Reconciliation of consolidated revenues to consolidated revenues in constant currency

Prior Definition

| | Year Ended December 31, 2023 | | | |
|----------------------------|------------------------------|-------------------------------|----------------------|--|
| | Actual | Impact of Foreign Exchange | Constant Currency | |
| Subscriptions | \$ 1,080,307 | \$ (8,095) | \$1,072,212 | |
| Perpetual licenses | 46,038 | (107) | 45,931 | |
| Subscriptions and licenses | 1,126,345 | (8,202) | 1,118,143 | |
| Services | 102,068 | 538 | 102,606 | |
| Total revenues | \$ 1,228,413 | \$ (7,664) | \$1,220,749 | |

| Year Ended December 31, 2022 | | | | | |
|------------------------------|-------------------------------|----------------------|--|--|--|
| Actual | Impact of Foreign Exchange | Constant Currency | | | |
| \$ 960,220 | \$ 50,030 | \$1,010,250 | | | |
| 43,377 | 3,269 | 46,646 | | | |
| 1,003,597 | 53,299 | 1,056,896 | | | |
| 95,485 | 4,102 | 99,587 | | | |
| \$ 1,099,082 | \$ 57,401 | \$1,156,483 | | | |