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Acquisition of Power Line Systems Completing BSY's *Grid Integration* Reach

Greg Bentley, CEO David Hollister, CFO



November 2021

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Safe Harbor

This presentation contains forward-looking statements that involve risks and uncertainties, including statements regarding: the planned acquisition of Power Line Systems and the timing thereof, the impact of the acquisition on Bentley's financial condition and results of operations and the products, services and business relationships of each of Bentley and Power Line Systems.

Any statements made in this presentation that are not statements of historical fact, including statements about our beliefs and expectations, are forward-looking statements and should be evaluated as such. Forward-looking statements are based on Bentley Systems management's beliefs, as well as assumptions made by, and information currently available to, them. Because such statements are based on expectations as to future events and are not statements of fact, actual results may differ materially from those projected. Factors that could cause actual results to differ materially include the following: Bentley's ability to successfully integrate or operate the business of Power Line Systems; any costs or delays attributable to obtaining required regulatory approvals for the acquisition; costs related to the acquisition; adverse changes in the capital markets environment and Bentley's ability to access additional financing on terms acceptable to it or at all; changes in the customer base or geographic footprint of Power Line Systems; failure to retain personnel necessary for the operation or integration of the business of Power Line Systems; changes in the industries in which the customers of Power Line Systems operate; the competitive environment in which both Bentley and Power Line Systems operate and competitive responses to the acquisition; the ability of Bentley and Power Line Systems to innovate, develop new products or modify existing products; general economic, market and business conditions; unanticipated impact of accounting for acquisitions; and the ability to satisfy the conditions to the completion of the acquisition of the acquisitions; and the ability to satisfy the conditions to the completion of the acquisition on the anticipated schedule, or at all.

Further information on factors which may cause actual results to differ materially from current expectations include, but are not limited, those described under the heading "Risk Factors" in the Company's Annual Report on Form 10 K for the year ended December 31, 2020, and the Company's subsequent filings with the SEC.

Infrastructure

Our Economy and our Environment are sustained by Infrastructure



Infrastructure Engineering

Economy Environment Infrastructure is advanced by Infrastructure Engineering Hydraulic and Hydrological Engineering **Civil Engineering** Architectural Engineering Power Engineering **Electrical Engineering** Structural Engineering **Rail & Transit Engineering Geotechnical Engineering** Process Engineering

Bentley

Infrastructure Engineering Software

Economy Environment Infrastructure

Engineering is empowered by Infrastructure Engineering Software OpenBüildings OpenPlant OpenRail OpenRail OpenFlows

Bentley

Infrastructure Engineering Software Company

Economy Environment Infrastructure

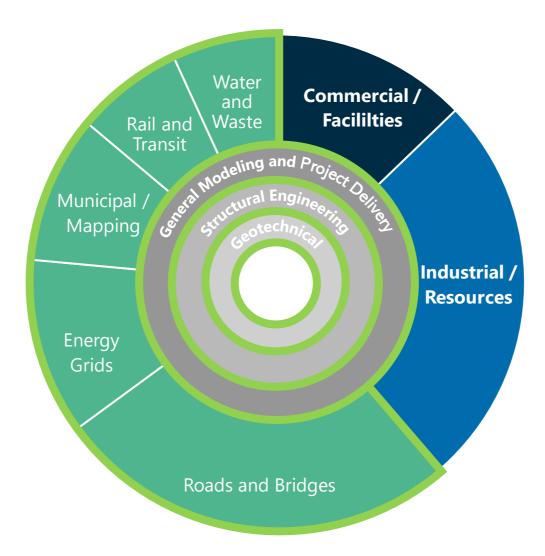
Engineering

Software

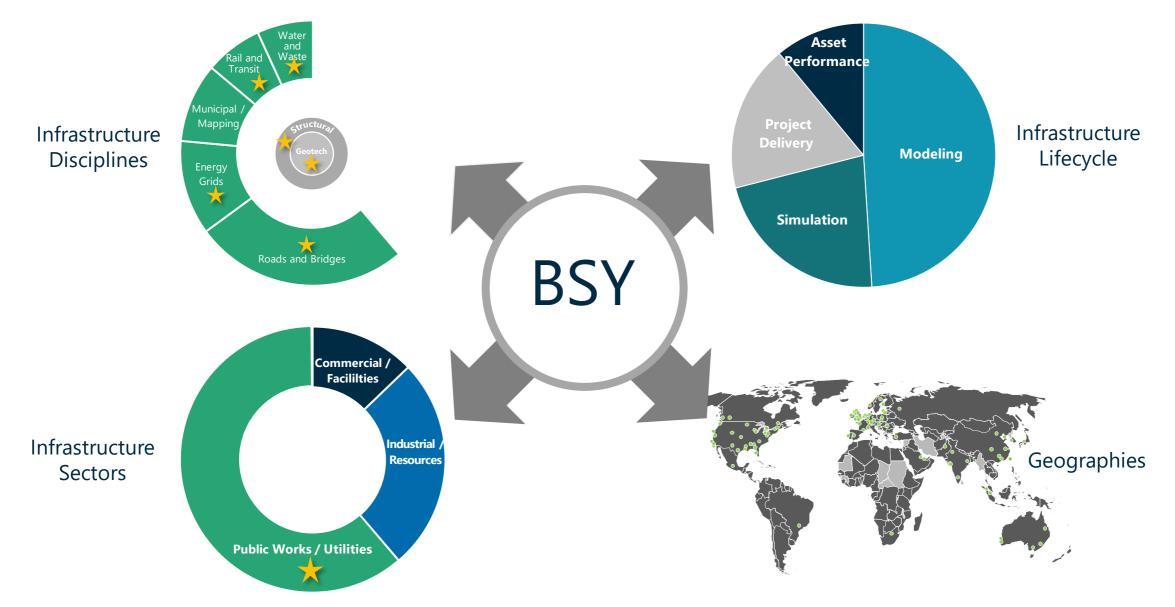
Company

BSY

Horizontal / Networks Infrastructure Comprehensiveness



Bentley's Comprehensiveness



Company Timeline



Developed core PLS products , including the predecessor to PLS-CADD, today's flagship product	Erik Jacobsen (CTO) joined in 1997 and Otto Lynch (current CEO) joined in 2000 to expand the product portfolio and business	TA invested in PLS (Jul-18); appointed Otto to CEO and recruited Joe Zweber as CFO (Nov-17)	PLS transitioned entire customer base from license/maintenance to subscription-based pricing (>90% recurring today)
1984	1997	2018	▶ 2019 ○○▶ 2020 - ● 2021
Dr. Alain Peyrot (University of Wisconsin professor) founded PLS as a consulting services business for utility engineers; developed engineering software for structural / geometric design of power lines	PLS-CADD became the first finite element analysis program in 2000 and replaced TL-CAD at major utilities to become the Industry Standard	Launched a new distribution power line design product	Launched PLS-GRID , designed to help large utilities manage projects through their library of models on an integrated platform

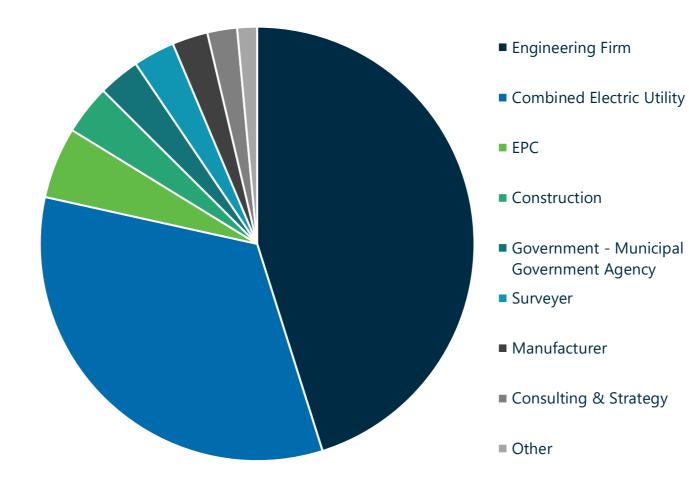
Core Product: PLS-CADD PLS-CADD is the Industry Standard



Summary	3D Engineering Model	Advanced Sag-Tension	Engineering Standards & Calculations
 Integrates terrain modeling, engineering, spotting and drafting into a single environment Operating under Microsoft Windows, the program provides a simple, logical and consistent interface Unmatched engineering sophistication leads to more cost-effective designs in a fraction of the time 	 Model including terrain, structures and wires Viewing modes include profile, plan and 3-D Combination of picture and CAD drawing Click and drag structures to see updated structure and wire positions 	 Ruling span approximations for sagtension calculations Built-in sag-tension routines including insulator swings and wire blowout Model lines for the ACSR conductor compression effects 	 Engineering functions are flexible and adapt to customer standards Define combinations of wind, ice, temperature and safety factors Check for structure strength, insulator swings, clearance and wire tension Access to various conductor models to better represent behavior at high temperatures Approved in over 125 different countries Automatic spotting allows customer to obtain lowest cost design while hosting manual edits to maintain control
Terrain Model	Structure Model	Automated Drafting	Material Subsystem
 Adapts to wide range of technology including total station instruments, airborne lasers and photogrammetry Survey data can be keyed in, digitized with built-in heads-up digitizer, or electronically imported Better visualization with superposition of planimetric maps 	 Several methods including the easiest wind and weight span Flexibility in changing tensions conductors and loading agendas Guyed structures, frames and lattice towers are easily integrated 	 Complete automation of plan and profile sheet drafting Easily plotted to a printer / plotter or imported to a CAD system Planimetric drawings, aerial photographs, custom drawing borders, title block and company logos are all automatically integrated 	 Powerful material subsystem for cost estimation and material list generation Data provided includes stock-number, part description and cost Create assemblies from material list or use OBDC compliant databases to extract parts information from an existing company database
		 Full control over page size, page layout, text size, scales and more Customers report a reduction of drafting time by 95% 	

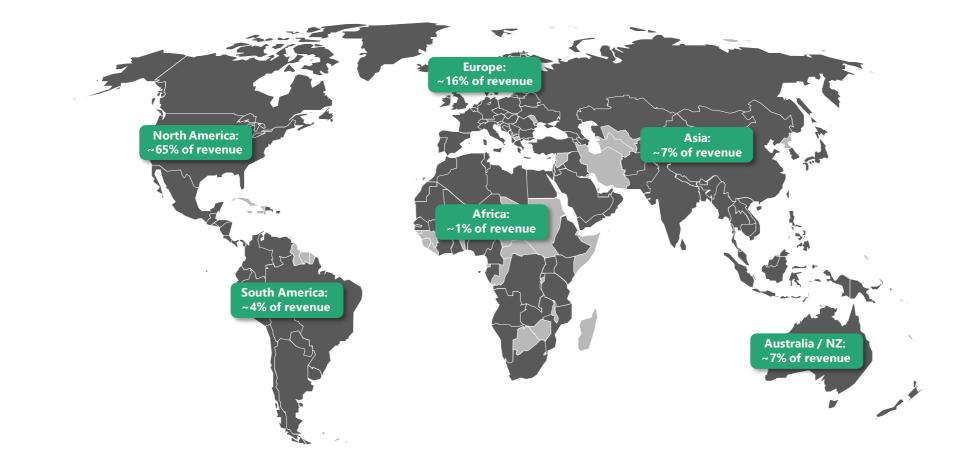
Customers per Industry Segment



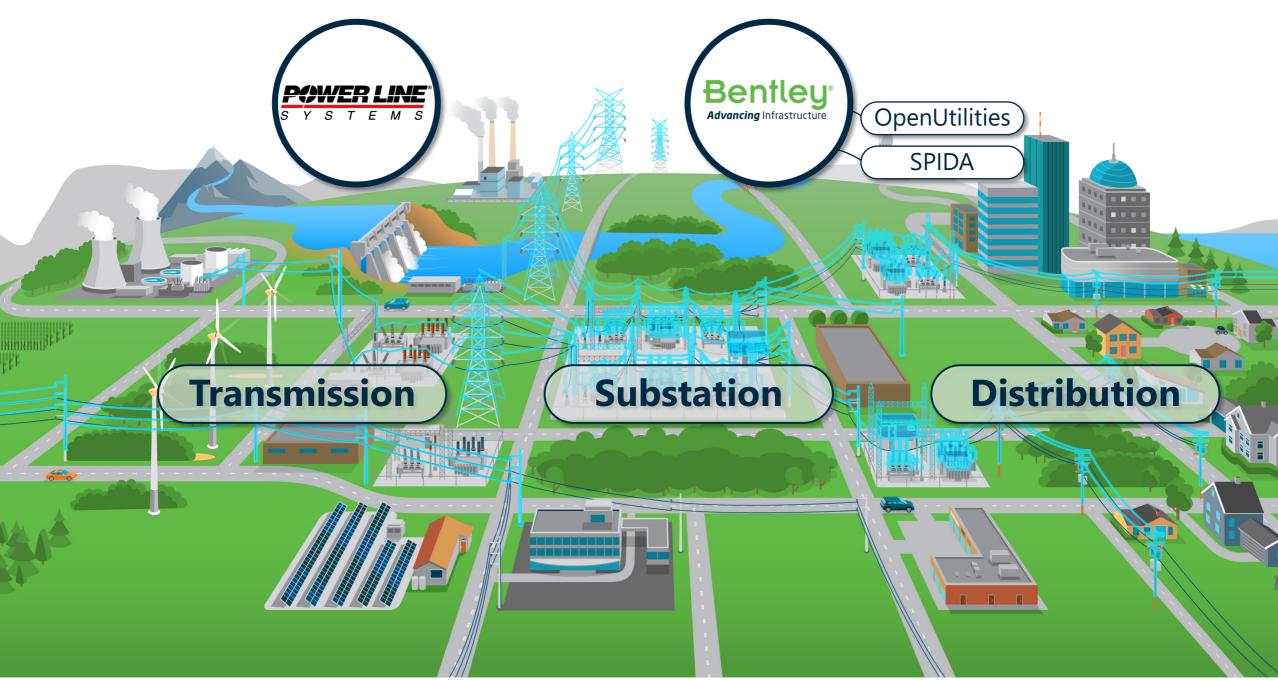


Global Customer Base





Note: Data aggregates revenue from January 2020 to June 2021; revenue share represents share of top 80% of revenue; large E&C firms are global and allocated based on headquarters location.

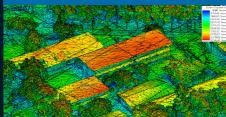




Congratulations to the Finalists

56 Finalists 13% Credit Energy Renewables

BUILDINGS AND CAMPUSES



CETIS 33 BIM Workshop

Center for Industrial Technological Studies and Services No. 33 Mexico

REALITY MODELING



Advancing Singapore National 3D Reality Mapping for Changing World

Singapore Land Authority Sina

GEOTECHNICAL ENGINEERING



Geological Survey of Water Conservancy and Hydropower Engineering

China Water Resources Beifang Investigation, Design and Research Co. Ltd. China

REALITY MODELING



Diablo Dam Digital Twin Modeling

HDR United States of America

MINING AND OFFSHORE ENGINEERING



Area C of Offshore Wind Farm Project at Changle **Open Sea**

Fujian Yongfu Power Engineering Co., Ltd.

UTILITIES AND COMMUNICATIONS



Suixian & Guangshui 80MWp Ground-Based Photovoltaic Power Project of Hubei Energy Group

PowerChina Hubei Electric Engineering Co., Ltd.

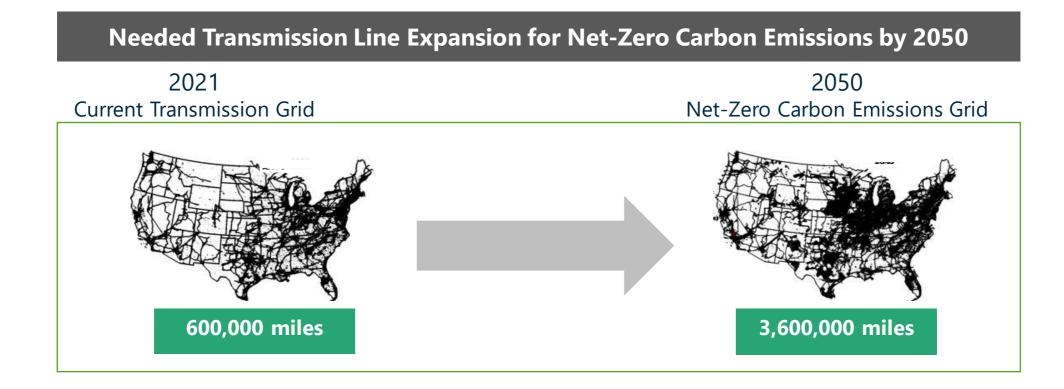
POWER GENERATION



Wuqiangxi Hydroelectric Power Station **Expansion Project**

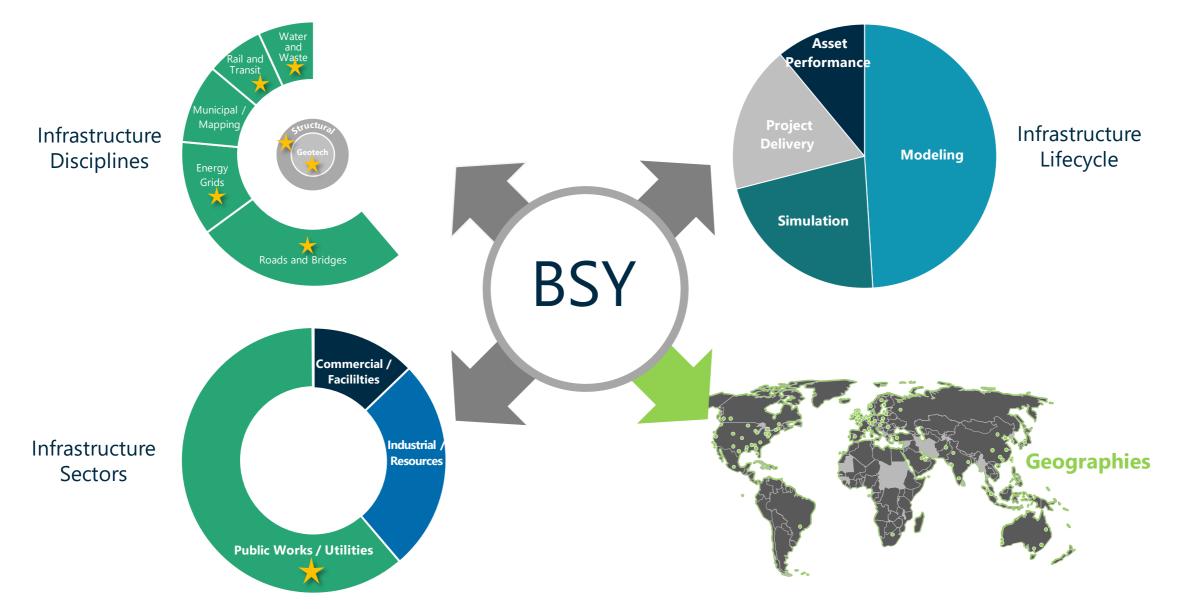
PowerChina ZhongNan Engineering Corporation Limited China





Source: Wall Street Research, S&P Global Market Intelligence Report, Quadrennial Energy Review (QER) and Edison Electric Institute, Princeton University "Net-Zero America."

Bentley's Comprehensiveness





600,000 miles of transmission lines in the U.S.

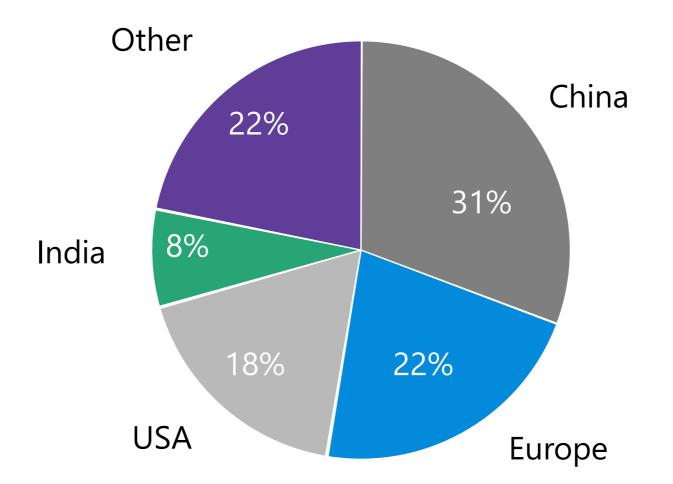


4.7 million kilometers of transmission lines across the world

Source: Wall Street Research, S&P Global Market Intelligence Report, Quadrennial Energy Review (QER) and Edison Electric Institute, Princeton University "Net-Zero America."



T&D Investment by Region, 2021(E)¹

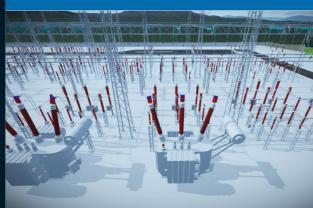




Congratulations to the Finalists

Utilities and Communications Category!

UTILITIES AND COMMUNICATIONS

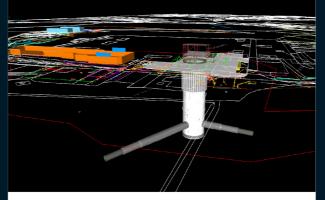


Digitization of Koh Kong 230/22kV Substation

PESTECH INTERNATIONAL BERHAD

Malaysia

UTILITIES AND COMMUNICATIONS



London Power Tunnels 2

Mott MacDonald and National Grid

United Kingdom

UTILITIES AND COMMUNICATIONS



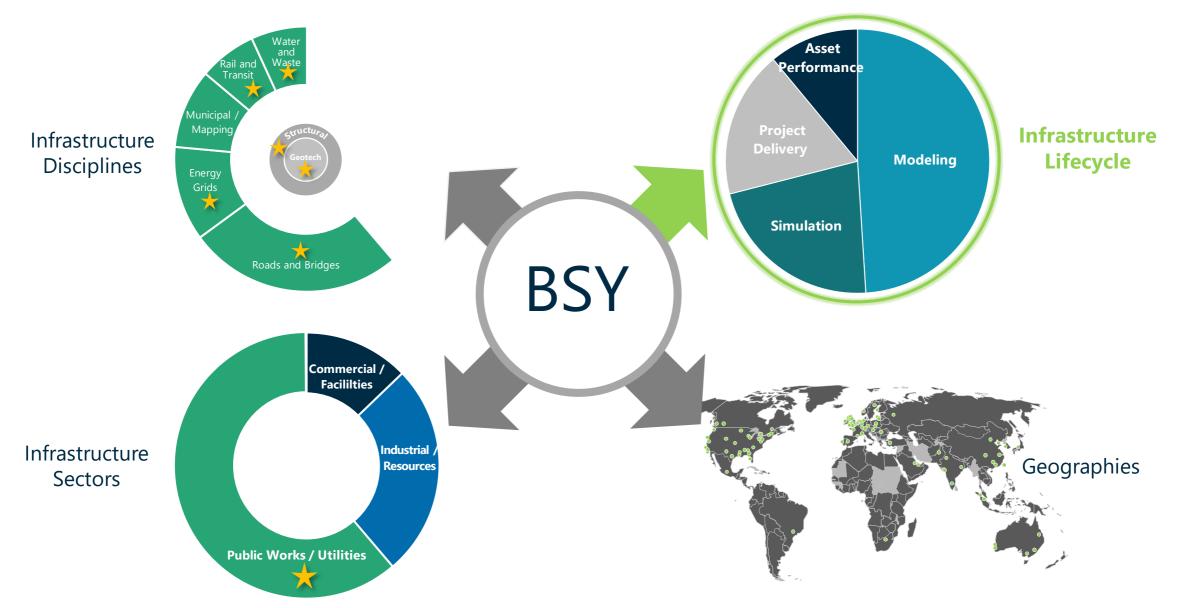
Suixian & Guangshui 80MWp Ground-Based Photovoltaic Power Project of Hubei Energy Group

PowerChina Hubei Electric Engineering Co., Ltd.

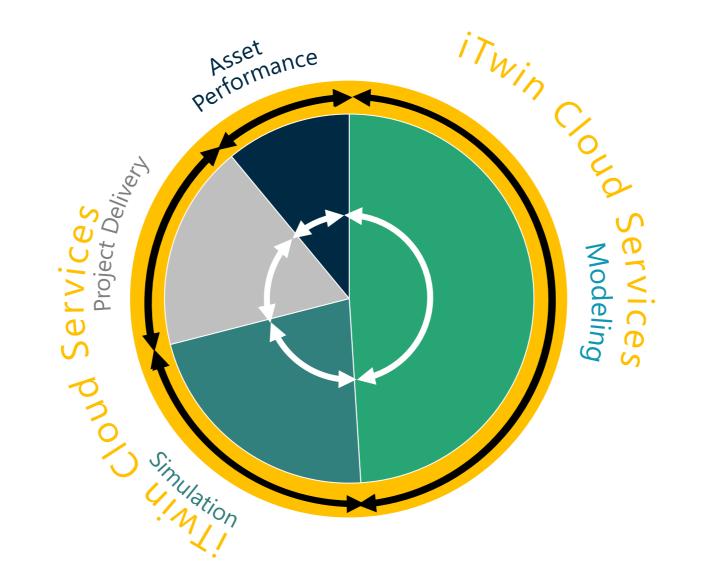
China



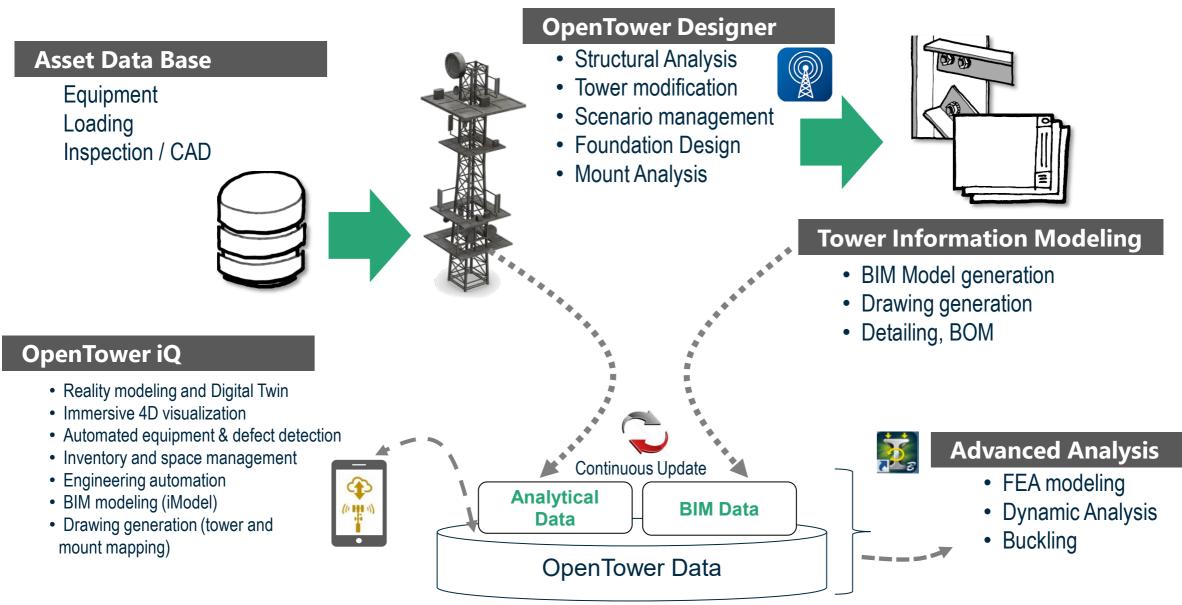
Bentley's Comprehensiveness



The Digital Twin Potential—



OpenTower Solution

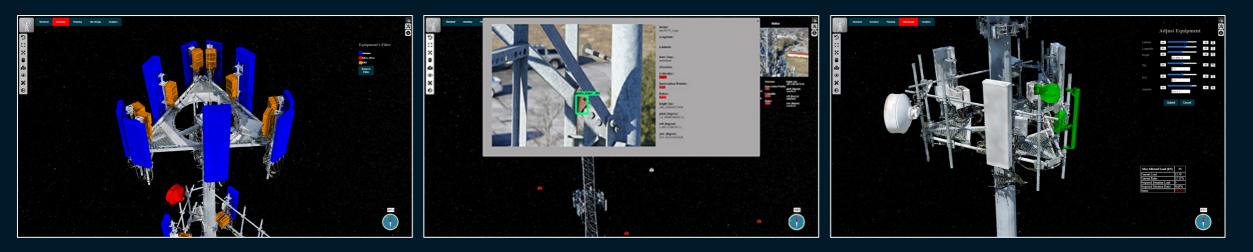




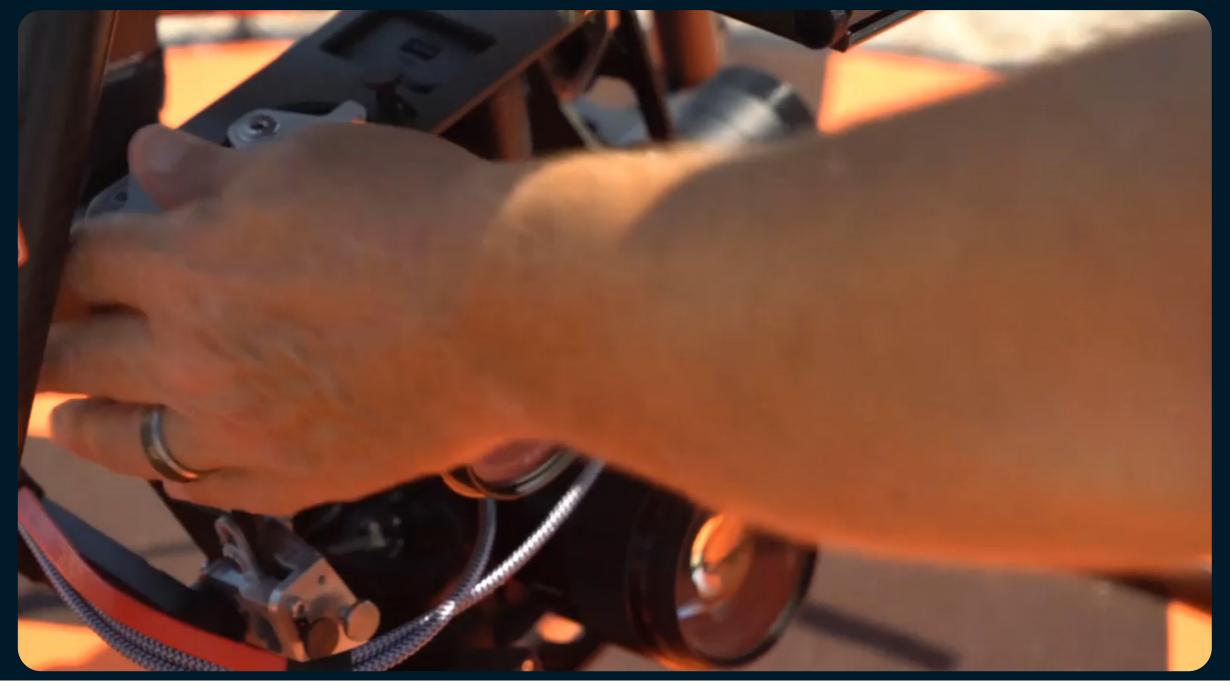
Bentley Acceleration Initiatives Launches OpenTower iQ, a Digital Co-venture with Visual Intelligence and Aeroprotechnik for 5G Towers

Millimeter-accurate Digital Twin Solution Combines Patented Dual-sensor Drone Technologies and Artificial Intelligence to Help Tower Companies Accelerate Rollouts and Enhance Decision-making

EXTON, Pa. – March 23, 2021: Bentley Acceleration Initiatives today announced the availability of OpenTower® iQ, a digital twin solution "powered by iTwin" for telecom towers that provides 3D visualization, real-time decision support, and predictive design from the ground up. OpenTower iQ is the result of a digital co-venture between Bentley and Visual Intelligence, a Houston, Texas-based sensor technology company, and Aeroprotechnik, an aerial inspection engineering company based in Viseu, Portugal.

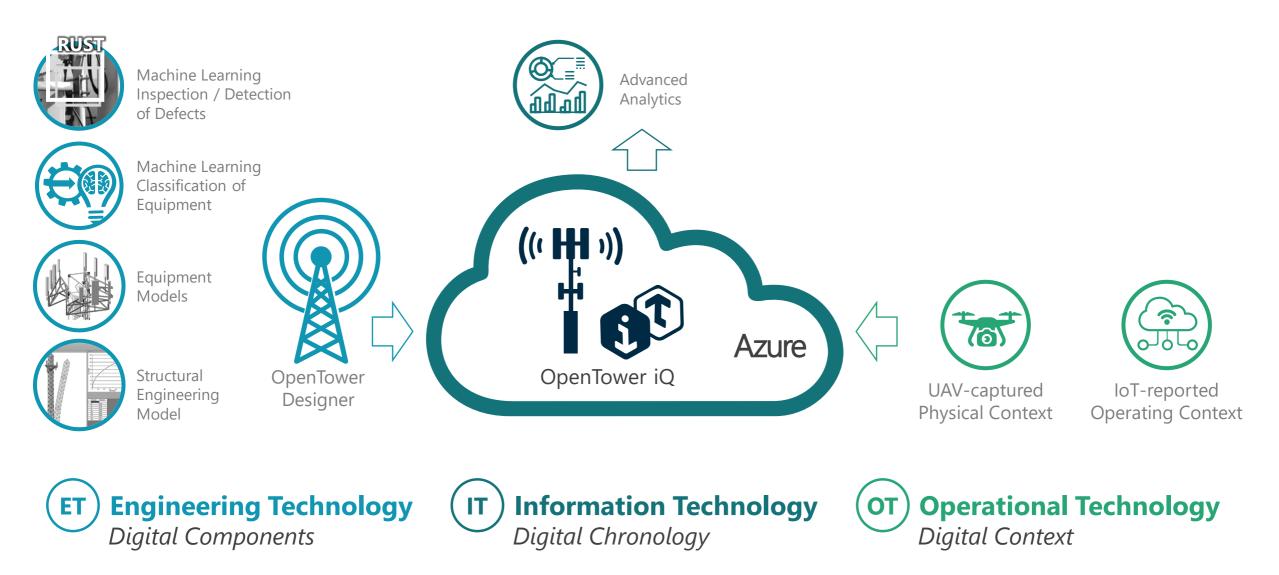


smart inventory management saves time, cost, and improves safety. OpenTower iQ is designed to

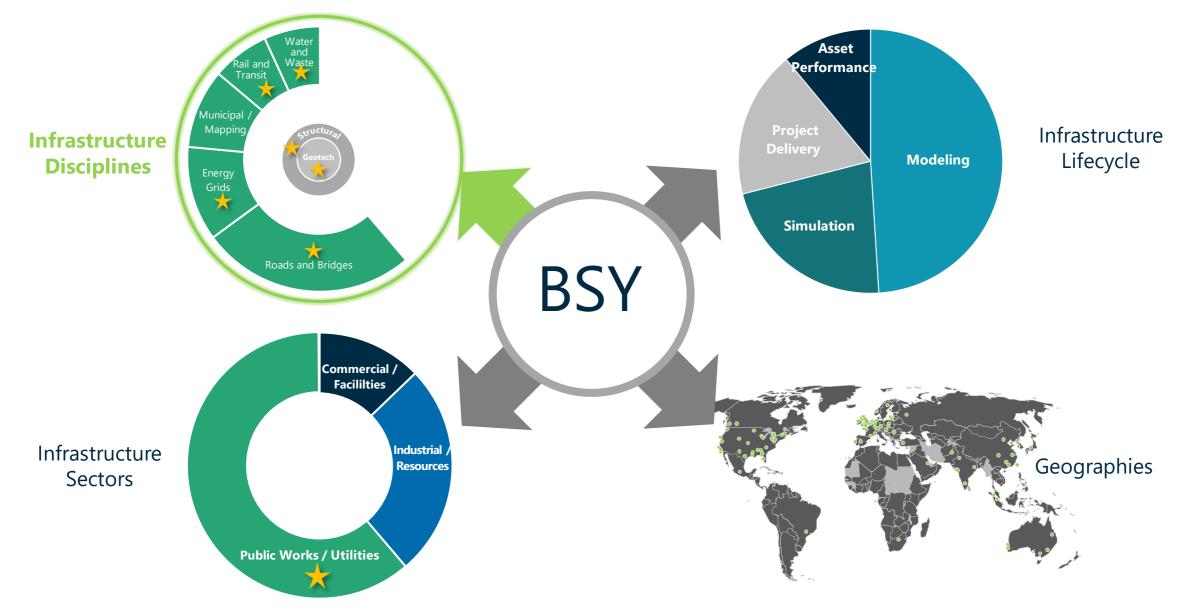




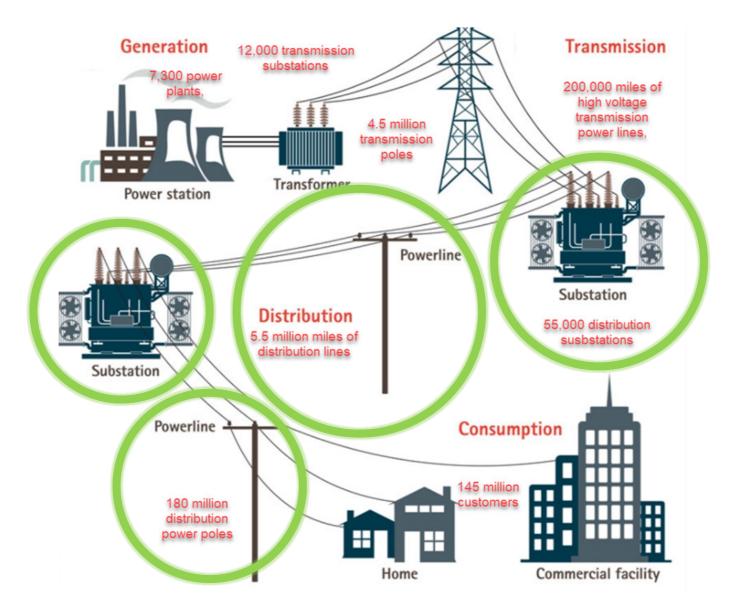
Infrastructure Digital Twins: Communications Towers



Bentley's Comprehensiveness



United States Electric Grid by Numbers





600,000 miles of transmission lines in the U.S.



4.7 million kilometers of transmission lines across the world



5.5 million miles of distribution lines in the U.S.

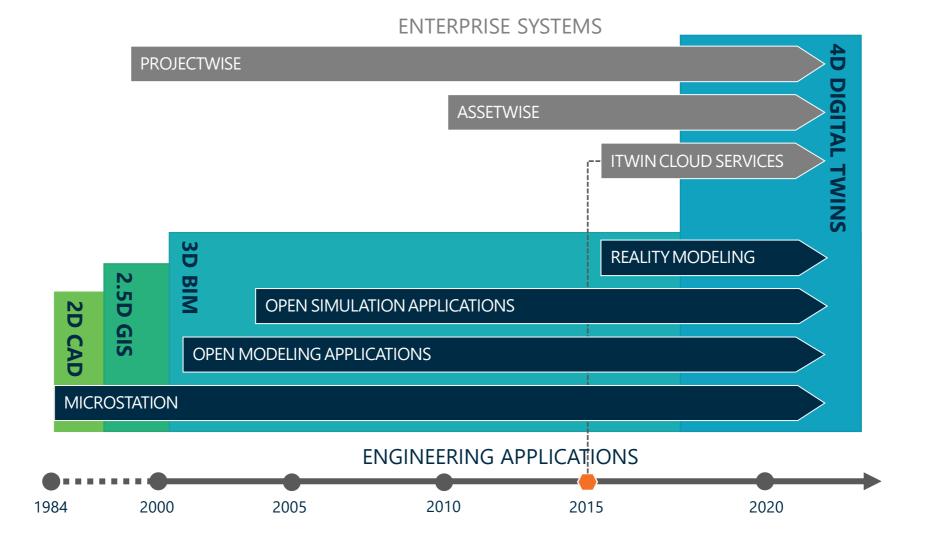


57 million kilometers of distribution lines across the world

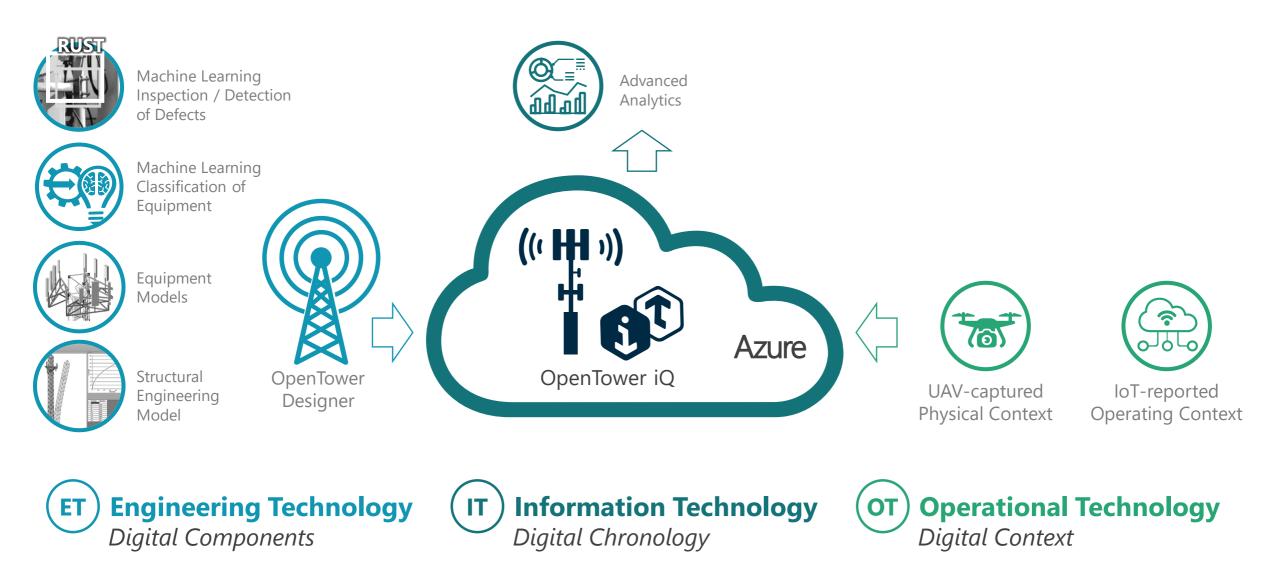
Source: Wall Street Research, S&P Global Market Intelligence Report, Quadrennial Energy Review (QER) and Edison Electric Institute. Source: Wall Street Research, S&P Global Market Intelligence Report, Quadrennial Energy Review (QER) and Edison Electric Institute, Princeton University "Net-Zero America."



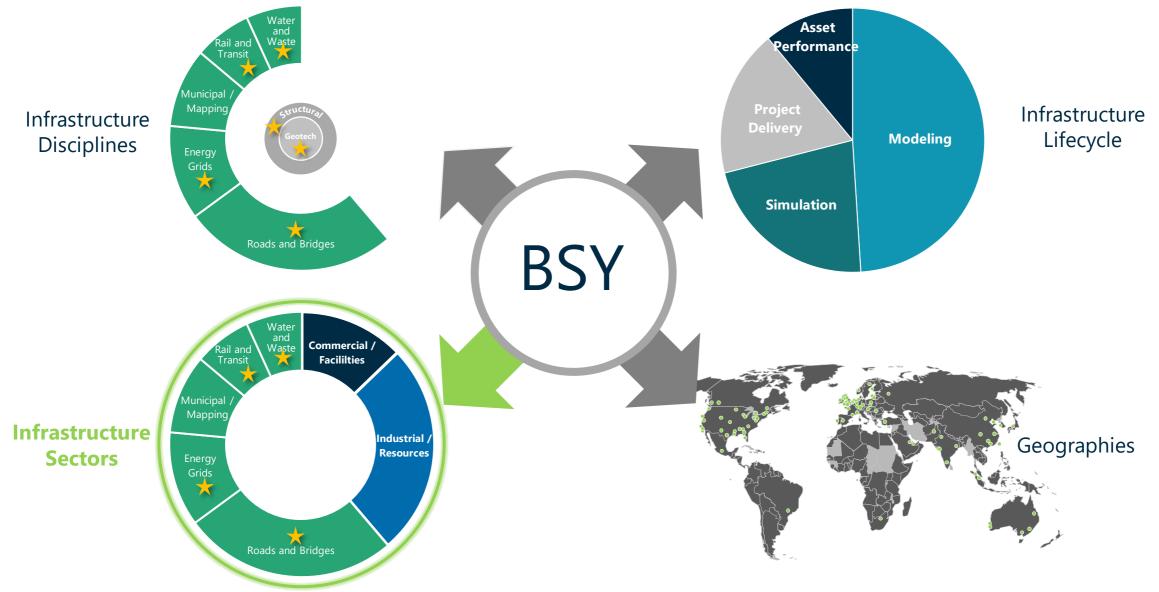
Going Digital (Twins)...!



Infrastructure Digital Twins: Distribution Network



Bentley's Comprehensiveness



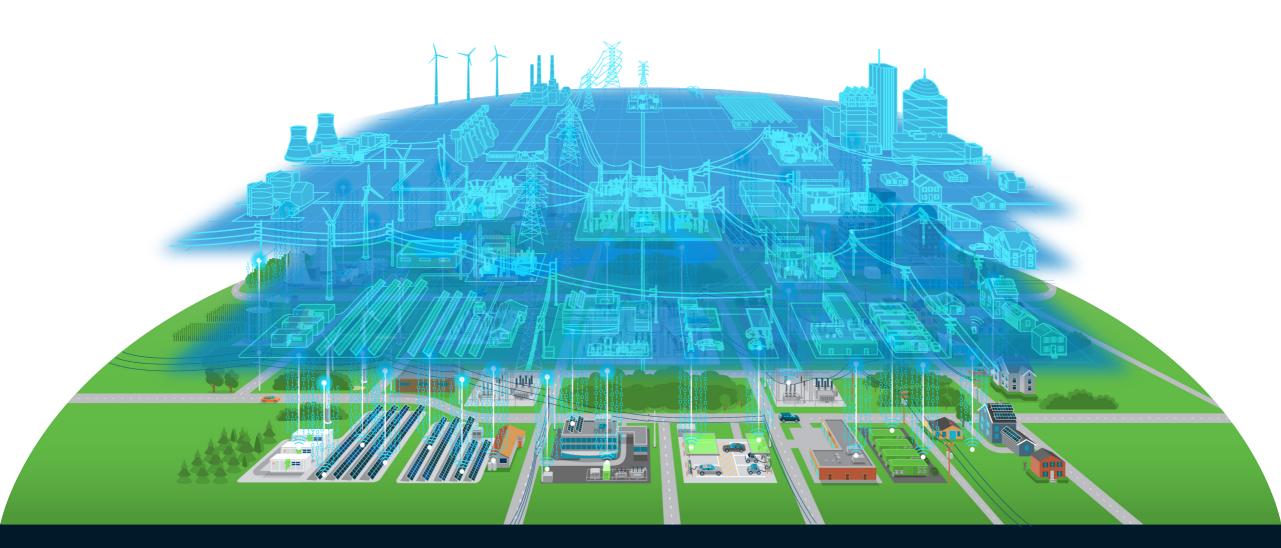
"Joint Use" Meets 5G!



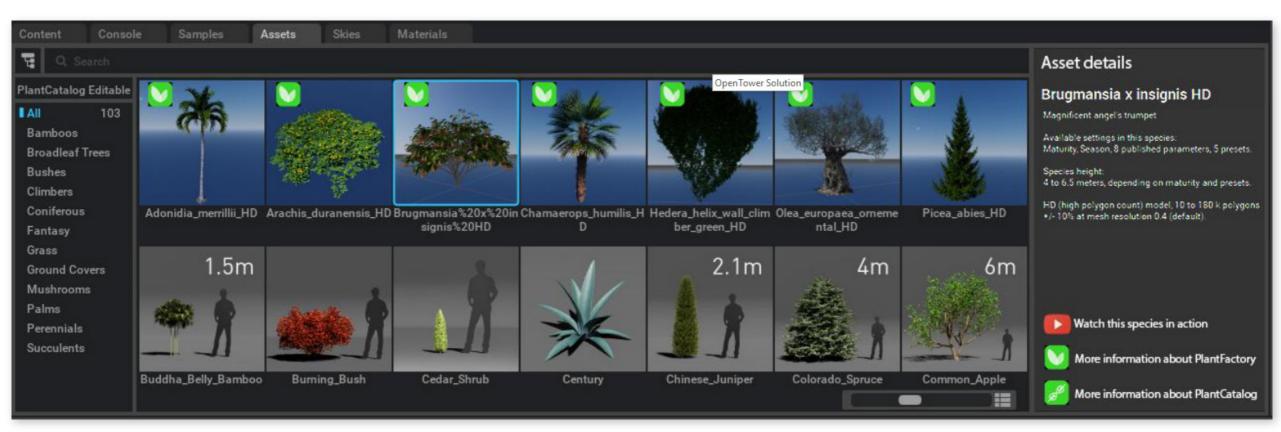


DISTRIBUTED ENERGY RESOURCES New Large-scale Wind New Largescale Solar Biomass Power Plant **T** . . . **RENEWABLES INTEGRATON** A 72== OpenComms

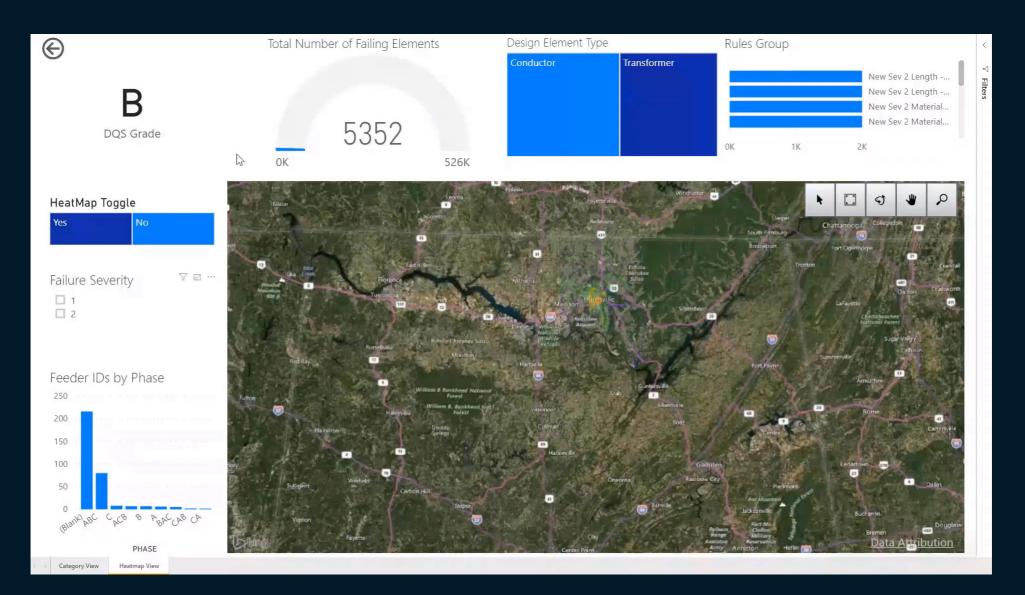




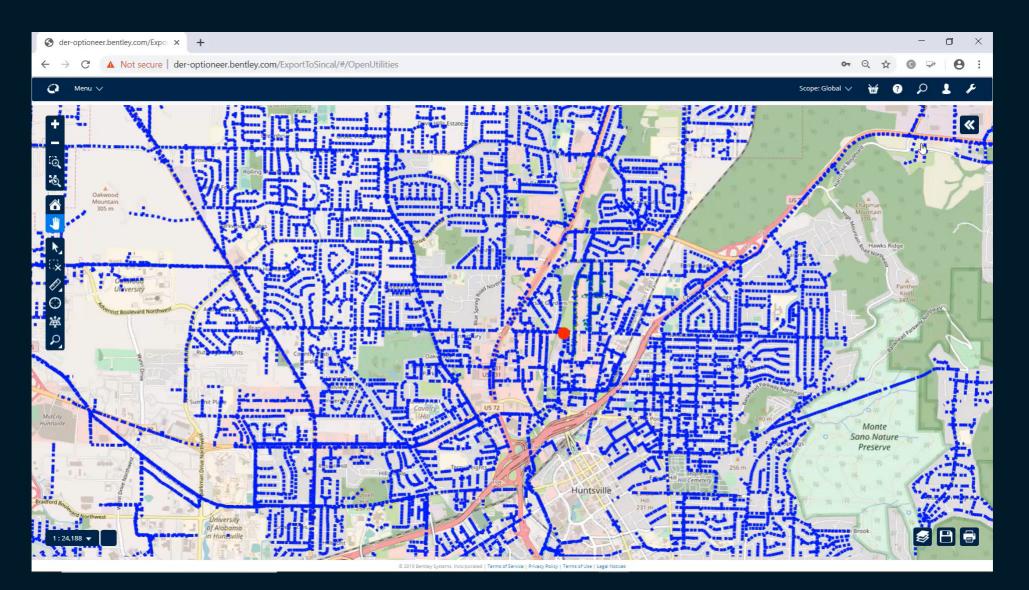
4D Vegetation Digital Twins (Omniverse)!



OpenUtilities Digital Twin Quality Service



OpenUtilities DER Optioneering



OpenUtilities Substation Digital Twin



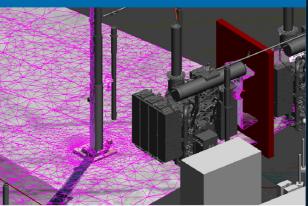
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YII Submissions

Pacific Gas and Electric Company

2017 FINALISTS



Reality Modeling in Bentley Substation

Pacific Gas and Electric Company United States of America

2019 NOMINEE



Construction Sequencing for Brownfield Substations

Pacific Gas and Electric Company United States of America

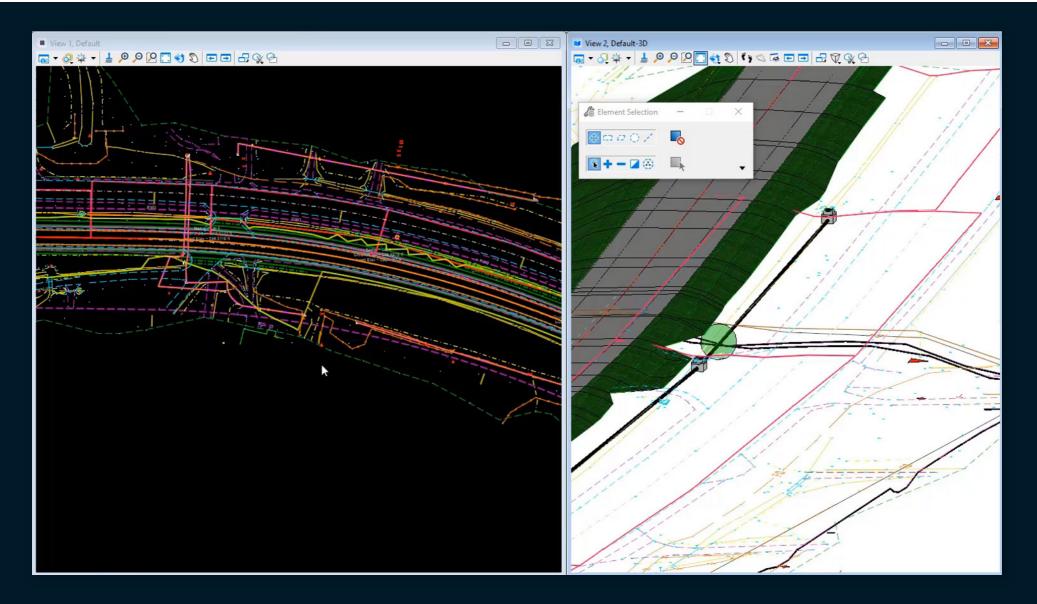
2021 NOMINEE



Enterprise Workshare Document Management System

Pacific Gas and Electric Company United States of America

Subsurface Utilities Design and Analysis





UN Sustainable Development Goals: SDG

Environment, Social, and Governance: ESG

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To remind us throughout Bentley Systems of our quite unique capabilities, and hence imperatives, in...

ES(D)G: Empowering Sustainable Development Goals!

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Bentley®

COP26 and Infrastructure Jobs Act

- MarketWatch
 Latest Coronavirus Watchlist Markets Investing Barron's Personal Finance Economy More •
- BULLETIN Walmart and Home Deport post-earnings gains set to add 44 points to Dow →

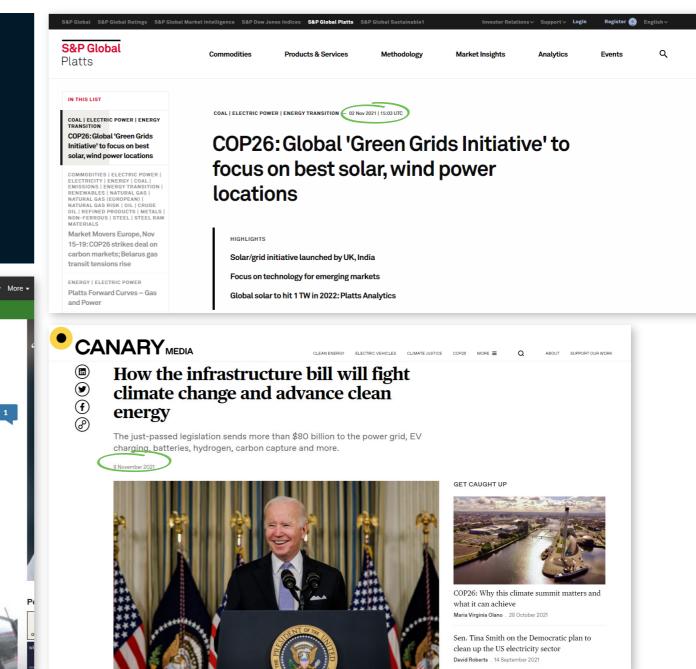
5 takeaways from the COP26 climate summit investors need to know

Last Updat, d: Nov. 15, 2021 at 9:01 a.m. ET First Publishe V. Nov. 13, 2021 at 3:01 p.m. ET

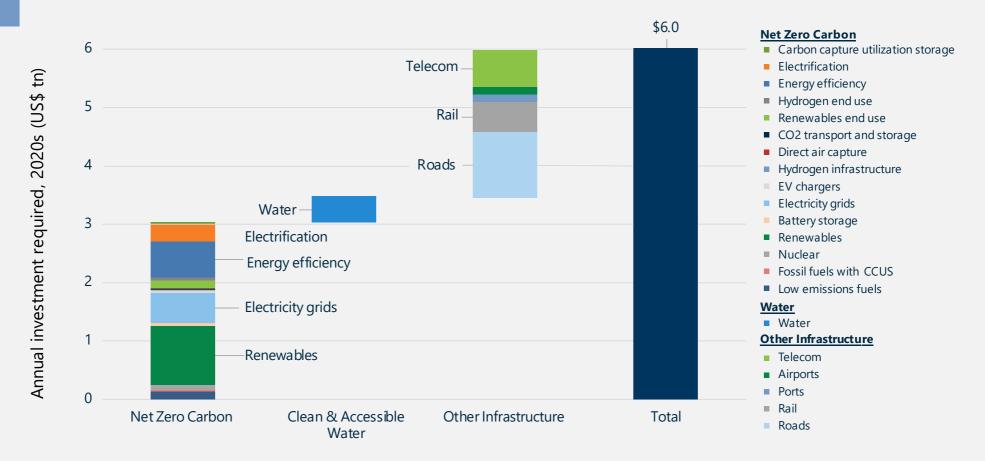
By Rachel Koning Beals

Climate action 'can be done, but everyone will need to chip in: governments, central banks, capital markets, ESG, private sectors and consumers,' says Bank of America



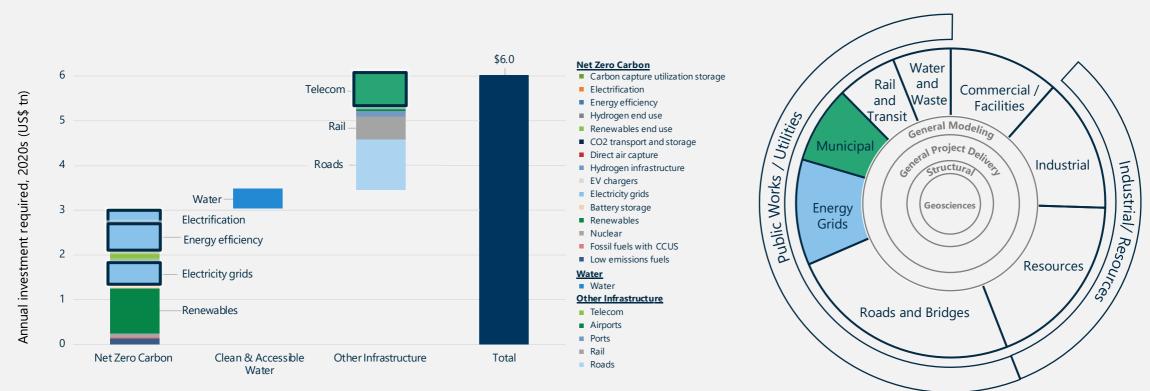


Goldman Sachs Annual Green Capex to Meet Global Net Zero, Infrastructure, and Clean Water Goals



Source: IEA, OECD, McKinsey & Company, Goldman Sachs Global Investment Research – 2021/10/11

Goldman Sachs Annual Green Capex to Meet Global Net Zero, Infrastructure, and Clean Water Goals

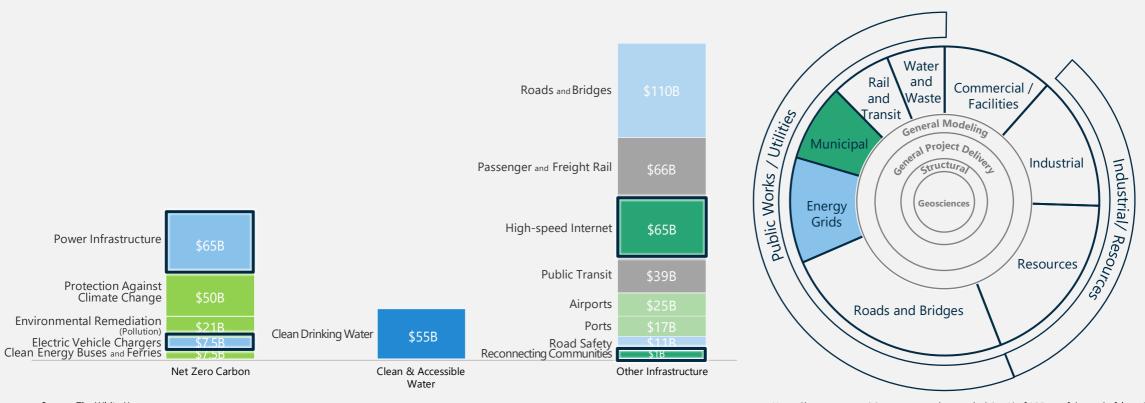


Source: IEA, OECD, McKinsey & Company, Goldman Sachs Global Investment Research - 2021/10/11

Note: Chart segment sizing corresponds to underlying % of ARR as of the end of June 2021

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U.S. Infrastructure Investment and Jobs Act *\$550B in Incremental Investment*



Source: The White House

Note: Chart segment sizing corresponds to underlying % of ARR as of the end of June 2021

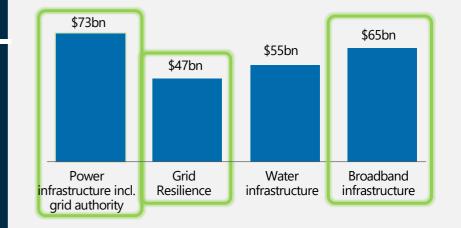
U.S. Infrastructure Investment and Jobs Act

Jobs and Infrastructure Plan

- \$120bn for power infrastructure and grid resilience
- Investment tax credit for at least 20 GWs of transmission lines
- Creation of Grid Deployment Authority to streamline deployment of high-priority transmission lines
- Proposed Energy Efficiency and Clean Electricity Standard (EECES) to modernize grid infrastructure

Other Policy Initiatives

- The White House goal of a pollution-free power sector by 2035 would require doubling the current transmission infrastructure at an estimated cost of \$700bn
- President Biden's 30 GW of offshore wind capacity by 2030 would require further transmission infrastructure investment



Upgrade our power infrastructure, including by building thousands of miles of new, resilient transmission lines to facilitate the expansion of renewable energy, including through a new Grid Authority. The Plan is the single largest investment in clean energy transmission in American history.

-The White House

PLS Transaction Overview

Terms & Valuation	 Purchase price of approximately \$700mm Deal structure includes a tax-deductible step-up in basis that we present-value at approximately \$90mm Valuation in line with recent comparable transactions and industry peers
Financing & Balance Sheet	• To be financed with cash or a combination of cash and equity at Bentley's discretion
Timing & Closing Conditions	 Transaction expected to close by end of 4Q 2021 Subject to customary closing conditions and regulatory approvals
Financial Impact	 PLS is expected to contribute approximately \$30mm of subscription revenue to Bentley Systems for FY22 PLS is expected to be accretive to Bentley Systems' core revenue and ARR growth rates PLS has an adjusted EBITDA margin more than twice that of Bentley Systems

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November 2021

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